Prologue

Saturday, April 27, 1991

KING CHARLES III made the final decision.

The election had duly taken place as decreed by royal proclarnation. The

polling booths had been closed, the votes counted, the computers turned

off-, and the experts and amateurs alike had collapsed into their beds

in disbelief when they had heard the final result.

The new King had been unable to sleep that Friday night while he

considered yet again all the advice that had been offered to him by his

courtiers during the past twenty-four hours. The choice he had been left

with was by no means simple, considering how recently he had ascended the throne.

A few minutes after Big Ben had struck 6 A.M., the morning papers were

placed in the corridor outside his bedroom. The King slipped quietly out

of bed, put on his dressing gown and smiled at the startled footman when

be opened the door. The King gathered up the papersin his arms and took

them through to the morning room in order that the Queen would not be

disturbed. Once he had settled comfortably into his favorite chair, he turned

to the editorial pages. Only one subject was wortfiy of their attention that

day. The Fleet Street editors had all corne to the same conclusion. The

result of the election could not have been closer, and the new King had been

placed in a most delicate position as to whom he should

call to be his first

Prime Minister.

Most of the papers went on to give the King their personal advice on whom

he should consider according to their own political affiliations. The

London Times alone offered no such opinion, but suggested merely that His

Majesty would have to show a great deal of courage and fortitude in facing

his first constitutional crisis if the monarchy was to remain credible in

a modern world.

The fort y-three-year-old King dropped the papers on the floor by the side

of his chair and considered once again the problems of which man to select.

What a strange game politics was, he considered. Only a short time ago

there had been clearly three men to consider, and then suddenly one of them

was no longer a contender. The two men remaining-who he suspected had also

not slept that night--could not have been more different~and yet in some

ways they were so alike. They had both entered the House of Commons in 1964

and had then conducted glittering careers in their twentyfive years as

members of Parliament. Between them they had held the portfolios of Trade,

Defense, the Foreign Office and the Exchequer before being elected to lead

their respective parties.

As Prince of Walcs, the King had watched them both from the sidelines and

grown to admire their different contributions to public life. On a personal

level, he had to admit, he had always liked one while respecting the other.

The King checked his watch and then pressed a bell on the table by his

side. A valet dressed in a royal blue uniform entered the room as if he had

been waiting out-

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side the dooi all night. He began to lay out the King's morning suit as

the monarch went into the adjoining room where his bath had already been

drawn. When the King returned he dressed in silence before taking a seat

at a small table by the window to be served breakfast. He ate allone. He

had left firm instructions that none of the children were to disturb him.

At eight o'clock he retired to his study to listen to the morning news.

There was nothing fresh to report. The commentators were now only waiting

to discover which man would be invited to the~palacc to kiss hands.

At nine-fifteen he picked up the phone. "Would you come up now, please,"

was all he said. A moment later the Kini 's private sccretary entered the

room. He bowed, but ,,aid nothing, as he could see the monarch was

preoccupied. It was several moments before the King spoke.

"I have mlide my dccision," he said quietly.

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PART ONE

The

Backbenchers

1964-1966

Ι

IF CHARLES GURNEY HAMPTON had been born nine minutes earlier he would have

become an earl and inherited a castle in Scotland, twenty-two thousand

acres in Somerset and a thriving merchant bank in the city of London.

It was to be several years before young Charles worked out the full

significance of coming second in life's first race.

His twin brother, Rupert, barely came through the ordeal, and in the

years that followed contracted not only the usual childhood illnesses but

managed to add scarlet fever, diphtheria and meningitis, causing his

mother, Lady Hampton, to fear for his survival.

Charles, on the other hand, was a survivor, and had inherited enough

Hampton ambition for both his brother and himself. Only a few years

passed before those who came into contact with the brothers for the first

time mistakenly assumed Charles was the heir to the earldom.

As the years went by, Charles's father tried desperately to discover

something at which Rupert might triumph over his brother-and failed. When they were

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eight, the two boys were sent away to prep school at Summerficids, where

generations of Hamptons had been prepared for the rigors of Eton. During his

first month at the school Charles was voted class president, and no one

hindered his advance en route to becoming head of the student body at the

age of twelve, by which time Rupert was looked upon as "Hampton Minor." Both

boys proceeded to Eton, where in their first term Charles beat Rupert at

every subject in the classroom, outrowed him on the river and nearly killed

him in the boxing ring.

Whe

,n in 1947 their grandfather, the thirteenth Earl of Bridgewater, finally

expired, the sixteen-year-old Rupert became Viscount Hampton while Charles

inherited a meaningless prefix.

The Honorable Charles Hampton felt angry every time fie heard his brother

deferentially addressed by strangers as "My Lord." At Eton, Charles continued to excel, and ended his school day-; as

President of Pop--the exclusive Eton club-bef~)re being offered a place at

Christ Church, Oxford, to read history. Rupert covered the same years

without making one honor roll. At the age of eighteen the young viscount

returned to the family estate in Somerset to pass the rest of his days as

a landowner. No one destined to inherit twenty-two thousand acres could be

described as a fai mer.

At Oxford, Charles, free of Rupert's shadow, progressed with the air of a

man who found the university something of an anticlimax. He would spend his

weekdays reading the history of his relations and the weekenas at house

parties or riding to hounds. As no one had suggested f'or one moment that

Rupert should enter the worldof high finance, it was assumed that once

Charles had graduated Oxford, he would succeed his father at Hampton's

Bank, first as a director and then in time as

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its chairman-although it would be Rupert who would eventually inherit the

family shareholding.

This assumption changed, however, when one evening the Honorable Charles

Hampton was drag ed to og the Oxford Union by a nubile undergraduate from Somerville, who demanded that he listen to Sir Winston Churchill, who was making a rare appearance to debate the motion "I'd rather be a commoner than a lord,"

Charles sat at the back of a hall packed with eager students mesmerized

by the elder statesman's performance. Never once did he take his eyes off

the great war leader during his witty and powerful speech, although what

kept flashing across his mind was the realization that, but for an

accident of birth, Churchill would have been the ninth Duke of

Marlborough. Here was a man who had dominated the world stage for three

decades and then turned down every hereditary honora grateful nation

could offer, including the title of Duke of London. Charles never allowed himself to be referred to by his title again. From

that moment, his ultimate ambition was above aiere titles.

Another under-raduate who listened to Churchill that night was also

considering his own future. But tie did not view the proceedings crammed

between his fcilow students at the back of the crowded hall. The tall

young man dressed in white tie and tails sat alone in a larye chair on

a raised platform, for such was his right as President of the Oxford

Union. His natural good looks had played no part in his election because

women still were unable to become menibers.

Although Simon Kerslake was the firstborn, he had otherwise few of

Charles Hampton's advantages. The only son of a family solicitor, he had

come to appreciate how much his father had denied himself to ensure that

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his son should remain at the local public school. Simon's father had died

during his son's last year at school, leaving his widow a small annuity

and a magnificent Maekinley grandfather clock. Simon's mother sold the

clock a week after the funeral in order that her son could complete his

final year with all the "extras" the other boys took for granted. She also

hoped that it would give Simon a better chance of going on to university.

From the first day he could walk, Simon had always wanted to outdistance

his peers. The Americans would have described him as an "achiever," while

many of his conternporaries thought of him as pushy, or even arrogant,

according to their aptitude forjealousy. During his last term at Lancing,

Simon was passed over for Head of School, and forever found himself

unable to forgive the headmaster his lack of foresight. Later that year,

he narrowly missed a place at Oxford's Magdalen College. It was a

decision Simon was unwilling to accept.

In the same mail, Durham University offered him a scholarship, which he

rejected by return post. "Future Prime Mipisters aren't educated at

Durham, " he informed his mother.

"How about Cambridge?" inquired his mother lightly'.

"No political tradition," replied Simon.

"But if there is no chance of being offered a place at Oxford, surely ...

T'

"That's not what I said, Mother," replied the young man.
"I shall be an

undergraduate at Oxford by the first day ofterm."

After eighteen years of improbable victories, Mrs.

Kerslake had learned

to stop asking her son, "How will you manage that?" Some fourteen days before the start of the Christmas term at Oxford,

Simon booked himself into a small guest house just off the Ifiley Road.

On a trestle table in the corner of lodgings he intended to make

permanent, he 10

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wrote out a list of all the Oxford colleges, then divided them into five

columns, planning to visit three each morning and three each afternoon

until his que3tion had been answered positively by a resident tutor for

admissions: "Have you accepted any freshmen for this year who are now

unable to take up their places?"

It was on the fourth afternoon, just as doubt was beginning to set in and

Simon was wondering if after all he would have to travel to Cambridge the

following week, that he received the first affirmative reply.

The tutor for admissions at Worcester College removed the glasses from

the end of his nose and stared up at the tall young man with the mop of

dark hEdr falling over his forehead. The young man's intense brown eyes

remained fixed on the tutor for admissions. Alan Brown was the

twenty-second don Simon Kerslake had visited in four days.

"Yes," he replied. "It so happens that, sadly, a young

man from

Nottin-ham High School, who had been offered a pla~,e here, was killed

in a motorcycle accident last month."

"What course-what subject was he going to read?" Simon's words were

unusually faltering. He prayed it wasn't chemistry, architecture or

classics. Alan Brown flicked through a rotary index on his desk,

obviously enjoying the little cross-examination. He peeied at the card

in front of him. "History," he announced.

Simon's heartbeat reached one hundred and twenty. "I just missed a place

at Magdalen to read politics, philosoph, and economics, "he said. "Would

you consider y

me for the vacancy?"

The older man was unable to hide a smile. He had never, in twenty-four

years, come across such i request.

"Full name?" he said, replacing his glasses as if the serious business

of the meeting had now begun.

"Simon John Kerslake."

Dr. Brown picked up the telephone by his side and dil I FIRST AMONG EQUALS

aled a number. "Nigel?" he said. "It's Alan Brown here. Did you ever

consider offering a man called Kerslake a place at Magdalen?"

Mrs. Kerslake was not surprised when her son went on to be President of the

Oxford Union. After all, she teased, wasn't it just another stepping-stone

on the path to Prime Minister--Gladstone, Asquith ... Kerslake?

Ray G~)uld was born in a tiny, windowless room above his father's butcher

shop in Leeds. For the first nine years of his life he shared that room

with his ailing grandmother, until she died at the age of sixty-one.

Ray's close proximnity to the old woman who had lost her husband in the

Great War at first appeared romantic to him. fie would listen enraptured as

she told him stories of her hero husband in his smart khaki unif(-)rm--a

uniform iiow folded neatly in her bottom drawer, but still displayed in the

fading sepia photograph at the side of her bed. Soon, however, his grand-

mother's stories filled Ray with sadness, as fie became aware that she had

been a widow for nearly thirty years. Finally she seemed a tragic figure as

he realized how little she had experienced of the world beyond that cramped

room in which she was surrounded by all her possessions and a yellowed

envelope containing five hundred irredeemable war bonds. There had been no purpose in Ray's grandmother's making a will, for all he

inherited was the room. Overnight it ceased to be a double bedroom and

became a study, full of ever-changing library books and schoolbooks, the

former often returned late, using up Ray's meager pocket money in fines.

But as each school report was brought home, it became increasingly apparent

to Ray's father that he would not be extending the sign above the butcher

shop to proclaim "Gould and Son."

At eleven, Ray won the top scholarship to Roundhay Grammar School. Wearing

his first pair of long trou-

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sers--shortened several inches by his mother-and hom-rimmed glasses that

didn't quite fit, he set off for the opening day at his

new school. Ray's

mother hoped there were ol ' her boys as thin and spotty as her son, and

that his wavy red hair would not cause him to be continually teased.

By the end of his first term, Ray was surprised to find he was far ahead

of his contemporaries, so far, in fact, that the headmaster considered

it prudent to PL:t 'him Up a form "to stretch the lad a little," as he

explained to Ray's parents. By the end of that year, one spent mainly in

the classroom, Ray managed to come in third in the class, and first in

Latin and English. Only when it came to selecting teams for any sport did

Ray find he was last in anything. However brilliant his mind miaht have

been, it never seemed to coordinate with his body.

In any case, the only competition he care~, for that year was the middle

school essay prize. The winner of the prize would be required to read his

entry to the assembled pupils and parents on Speech Day, Even before he

handed in his entry, Ray rehearsed his efforts out loud several 'Limes

in the privacy of his study- Dedroom, fearing he would not be properly

prepared if lie waited until the winner was announced.

Ray's form master had told all his pupils that the subject of the essay

could be of their own choosing, but that they should try to recall some

experience that had been unique to them. After reading Ray's account of

his grandmother's life in the little roorn above the butcher shop, the

form master had no inclination to pick up another script. After he had

dutifully struggled through the remainder of ' the entries, he did not

hesitate in recommendina Gould's essay for the prize.

The only reserva-

tion, he admitted to Ray, was the choice of title. Ray thanked himi for

the advice but the title remained intact.

On the niorning of Speech Day, the school assembly hall was packed with

nine hundred pupils and their par-

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ents. After the headmaster had delivered his speech and the applause had

died down, he announced, "I shall now call uPon the winner of the prize

essay competition to deliver his entry: Ray Gould."
Ray left his place in the hall and marched confidently up onto thi~. stage.

Ile stared down at the two thousand expectant taces but showed no sign of

apprehension, partly because he found it difficult to see beyond the third

row. When he announced the title of his essay, some of the younger children

began to snigger, causing Ray to stumble through his first few lines. But

by the tirrte hie had reached the last page the packed hall was still, and

after he had completed the final paragraph he received the first standing

ovation of his career.

Twelve-year-old Ray Gould left the stage to rejoin his parents at their seats. His mother's head was bowed but he could still see teais trickling down her cheeks. His fa

tber was tr ' ving not to look too proud. Even when Ray was seated, the applause continued, so he, too, lowered his head to stare at the title of his prize-winning essay:

"The First Changes P. Will Make When I Become Prime Minister."

Thursday, December 10, 1964

MR. SPEAKER ROSE and surveyed the Commons. He tugged at his long black

silk gown, then nervously tweaked the full-bottomed wig

balding head. The House had almost gotten out of control during a

particularly rowdy session of Prime Minister's Questions, and he was

delighted to see the cleck reach three-thirty. Time to pass on to the next

business of the day.

He stood shifting from foot to foot, waiting for the five hundred-odd

members of Parliament present to settle down before he intoned solemnly,

"Members desinno, to take the oath." The packed assembly switched its

gaze from Mr. Speaker toward the far end of the chamber, like a crowd

watching a tennis match.

The newly elected member of Parliament stood at the entrance of the House

of Commons. At six feel four, he looked like a man born with the Tory

party in mind. His patrician head was set on an aristocratic frame, a mane

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offair hair combed meticulously into place. Dressed in a dark-gray,

double-breasted suit, with a Regimental Guards tie of maroon and blue,

flanked by his proposer and seconder, Charles Hampton took four paces

forward. Like well-drilled guardsmen, they stopped and bowed, then advanced

toward the long table that stood in front of the Speaker's chair between the

two front benches. Charles was surprised at how small the chamber was in

reality: the Government and Opposition benches faced each other a mere

sword's length apart. Charles recalled that historically a sword's length

had once insufed the safety of those bitter rivals who sat opposite each other.

Leaving his sponsors in his wake, he passed down the long table, stepping

over the legs of the Prime Minister and the Foreign Secretary before being

handed the oath by the Clerk of the House.

He held the little card in his right hand and pronounced the words as

firmly as if they had been his marriage vows.

"l, Charles Hampton, do swear that I will be faithful, and bear true

allegiance to Her Majesty Queen Elizabeth, her heirs and successors

according to law, so help me God."

"Hear, hear," rose from his colleagues as the new member of Parliamerit

leaned over to inscribe the Test Roll, a parchment folded into book shape.

Charles proceeded toward the Speaker's chair, when he stopped and bowed.

"Welcome to the House, Mr. Hampton," said the Speaker, shaking his hand. "I

hope you will serve this place for many years to come." "Thank you, Mr. Speaker," said Charles, and bowed for a final time before

continuing on to the small area behind the Speaker's chair. He had carried

out the little ceremony exactly as the Tory Chief Whip had rehearsed it

with him in the long corridor outside his office.

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"Congratulations on your splendid victory, Charles," said the former Prime

Minister and now Leader of the Opposition, Sir Alec Douglas-Home, who also

shook him warmly by the hand. "I know you have a great deal to offer to the

Conservative Party and your country."

"Thank you," replied the new MP, who, after waiting for Sir Alec to return

to take his place on the Opposition front bench, made his way up the aisle

steps to find a place in the back row of the long green benches.

For the next two hours Charles Hampton followed the proceedings of the

House with a mixture of awe and excitement.

He marveled at the simplicity and justice of the parliamentary system in

lively debate before him. Labour versus Tory, Government versus Opposition,

the Minister on the 6ench and his Shadow Minister on the opposite bench.

And as with two soccer teams, Charles knew every position was

covered--Government Minister continually scrutinized by his Shadow Minister

in the Opposition. He also knew that if the

Conservatives won the next

election, the Shadow team was well prepared to take over from the outgoing

Labour Government.

Glancing up at the Strangers' Gallery, he saw his wife, Fiona,, his father,

the fourteenth Earl of Bridgewater, and his brother, the Viscount Hampton,

peering down at him with pride. Surely no one could now be in any doubt as

to which Hampton should have inherited the family title. For the first time

in his life, he had found something that wasn't his by birthright or by

effortless conquest.

Charles settled back on the first rung of the ladder.

Raymond Gould stared down at the invitation. He had never seen the inside

of Number 10 Downing Street. During the last thirteen years of Conservative

rule few Labourites had. He passed the embossed card across the breakfast table to his wife.

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"Should I accept or refuse, Ray9" she asked in her broad Yorkshire

accent.

She was the only person who still called him Ray, and even her attempts

at humor now annoyed him. The Greek tragedians had based their drama on

"the fatal flaw," and he had no doubt what his had been. He had met Joyce at a dance given by the nurses of Leeds General

Hospital. He hadn't wanted to go but a second-year undergraduate friend

from Roundhay convinced him it would make an amusing break. At school he

had shown little Interest in girls, and, as his mother kept reminding

him, there would be occasion enough for that sort of thing once he had

taken his degree. When he became an undergraduate he felt certain that

he was the only virgin left at the university.

He had ended up sitting alone in the comer of a room decorated with

wilting balloons, sipping disconsolately at a Coke through a bent straw.

Whenever his school friend turned around from the dance floor---each

time with a different partner-Raymond would smile broadly back. With his

National Health spectacles tucked away in an inside pocket, he couldn't

always be certain he was smiling at the right person. He began

contemplating at what hour he could possibly leave without having to

admit ithe evening had been a total disaster. He would have been

frightened by her overture if it hadn't been for that broad familiar

accent.

"You at the University as well?"

"Aswell as what?" he asked, without looking directly at her.

"Aswell as your friend," she said.

"Yes," he replied, looking up at a girl he guessed was about his age.

"I'm from Bradford."

"I'm from Leeds," he admitted, aware as the seconds passed that his face $\,$

was growing as red as his hair.

"You don't have much of an accent, considering."

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That pleased him.

"My name Is Joyce." she volunteered.

"Mine's Ray," he said.

"Like to dance?"

He wanted to tell her that he had rarely been on a dance floor in his

life, but he didn't have the courage. Like a puppet, he found himself

standing up and being guided by her toward the dancers. So much for his

assumption that he was one of nature's leaders.

Once they were on the dance floor he looked at her properly for the first

time. She wasn't half bad, any normal Yorkshire boy might have admitted.

She was about five feet seven, and her auburn hair tied up in a ponytail

matched the dark-brown eyes that had a little too much makeup around

them. She wore pink lipstick the same color as her short skirt, from

which emerged two very attractive legs. They looked even more attractive

when she twirled to the music of the four-piece student

band. Raymond

discovered that if he twirled Joyce very fast he could see the tops of

her stockings, and he remained on the dance floor far longer than he

would even have thought possible. After the quartet had put their in-

struments away, Joyce kissed him goodnight before Ray went back to his

small room above the butcher shop.

The following Sunday, in an attempt to gain the upper hand, he took Joyce

rowing on the Aire, but his performance there was no better than his

dancing, and everything on the river overtook him, including a hardy

swimmer. lie watched out of the side of his eyes for a mocking laugh, but

Joyce only smiled and chatted about missing Bradford and wanting to

return home to be a nurse. Ray wanted to explain to her that he longed

to escape Leeds. He couldn't wait to travel to London. But he also knew

he didn't want to leave this pretty girl behind. When he eventually

returned the boat, Joyce invited him back to her boardinghouse for tea.

He went scarlet

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.is they passed her landlady, and Joyce hustled him up the wom stone

staircase to her little room.

Ray sat on the end of the narrow bed while Joyce made two inilkless mugs

of tea. After they had both pretended to drink, she sat beside him, her

hands in her lap. He found himself listening intently to an ambulance

siren as it faded away in the distance. She leaned over and kissed him,

taking one of his hands and placing it on her knee.

She parted his lips and their tongues touched-, he found it a peculiar

sensation, an arousing one; his eyes remained closed as she gently led

him through each new experience, until he was unable to stop himself

committing what he felt sure his mother had once described as a mortal.

sin.

"It will be easier qext time," she said shyly, maneuvering herself from

the naFrow bed to sort out the crumpled clothes spread across the floor.

She was right: he wanted her again in less thaa an hour, and this time

his eyes remained wide open.

It was another six months before Joyce hinted at the future, and by then

Ray was bored with her and had his sights set on a bright little

mathematician in her final ' he r,

year. F nathematician hailed from Surrey.

Just at the time when Ray was summing up enough courage to let her kaow

the affair was over, Joyce told him she was pregnant.

His father would

have taken a meat ax to him had 'lie sug ested an illegal abortion. His

mother was only relieved that she was a Yorkshire girl. Ray and Joyce werernarried at St. Mary's in Bradford during the long

vacation. When the wedding photos were developed, Ray looked so

distressed, and Joyce so happy, that they re~embled father and daughter

rather than husbaid and wife. After a reception in the church hall the

newly niarried couple traveled down to Dover to catch the night ferry.

Their first night as Mr. and Mrs. Gould. was a disaster. Ray turned out

to be a particu-

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larly bad sailor. Joyce only hoped that Paris would prove to be

memorable--and it was. She had a miscarriage on the second night of their

honeymoon.

"Prot.)ably caused by all the excitement," his mother said on their

return. "Still, you can always have another, can't you? And this time

folk won't be able to call it a little . . . " she checked herself.

Ray showed no interest in havin- another. He completed lus Erst-class

honors degree in law at Leeds and then moved to London, as planned, to

complete his studies at the bar. After only a few months in the me-

tropolis, Leeds faded from his memory, and by the end of his two-year

course Ray had been accepted at a fashionable London chambers to become

a much-soughtafterjunior counsel. From that moment he rarely mentioned

his North of England roots to his carefully cultivated new circle of

society friends, and those comrades who addressed him as Ray received a

sharp "Raymond" for their familiarity.

The only exception Raymond made to this rule was when it served his

budding political career. Leeds North had chosen Raymond to be their

Labour candidate for Parliament from a field of thirty-seven. Yorkshire

folk like people who stay at home, and Raymond had been quick to point

out to the selection committee, in an exaggerated Yorkshire accent, that

he had been educated at Routadhay Grammar School on the fringes of the

constituency and that he had refused a scholarship to

Cambridge,

preferring to continue his education at Leeds University.

Ten years had passed since the Goulds' memorable honeymoon, and Raymond

had long since accepted that he was tethered to Joyce for life. Although

she was only thirty-two, she already needed to cover those once-slim legs

that had first so attracted him.

How could he be so punished for such a pathetic mistake? Raymond wanted

to ask the gods. How mature he

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had thought he was; how immature he had turned out to be. Divorce made

sense, but it would have meant the end of his political ambitions: no

Yorkshire folk would have considered selecting a divorced man. Not to men-

tion the problem that would create with his parents; after ten years of

housing the young Goulds on their trips to Leeds, they had come to adore

their daughterin-law. To be fair, it hadn't all been a disaster, he had to

admit that the locals adored her as well. During the election six weeks

before she had mixed with the trade unionists and their frightful wives far

better than he had ever managed to do, and he had to acknowledge that she

had been a major factor in his winning the Leeds seat by over nineteen

thousand votes. He wondered how she could sound so sincere the whole time;

it never occurred to him that it was natural.

"Why don't you buy yourself a new dress for Downing Street?" Raymond said

as they rose from the breakfast table. She smiled; he had not volunteered

such a suggestion for as long as she could remember. Joyce had no illusions

about her husband and his feelings for her, but hoped that eventually he

would realize she could help him achieve his unspoken ambition.

On the night of the reception at Downing Street Joyce made every effort to

look her best. She had spent the morning at Marks and Spencer searching for

an outfit appropriate for the occasion, finally returning to a suit she had

liked the moment she had walked into the store. It was not the perfect fit

but the sales assistant assured Joyce "that madam looked quite sensational

in it." She only hoped that Ray's remarks would be half as flattering. By

the time she reached home, she realized she had no accessories to match its

unusual color.

Raymond was late returning from the Commons and was pleased to find Joyce

ready when he leaped out of the bath. He bit back a derogatory remark about

the incongruity of her new suit with her old shoes. As they 22

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drove toward Westminster, he rehearsed the names of every member of the

Cabinet with her, making Joyce repeat them as if she were a child.

The air was cool and crisp that night so Raymond parked his Volkswagen

in New Palace Yard and they strolled across Whitehall together to Number

10. A solitary policeman stood guard at the door of the Prime Minister's

residence. Seeing Raymond approach, the officer banged the brass knocker

once and the door was opened for the young member and his wife.

Raymond and Joyce stood awkwardly in the hall as if they

were waiting

outside a headmaster's study until eventually they were directed to the

first floor. They walked sfowly up the staircase, which turned out to be

less grand than Raymond had anticipated, passing photographs of former

Prime Ministers. "Too many Tories," muttered Raymond as he passed

Chamberlain, Churchill, Eden, Macmillan and Home, with Attlee the only

framed compensation.

At the top of the stairs stood the short figure of Harold Wilsom, pipe

in mouth, waiting to welcome his guests. Raymond was about to introduce

his wife when the Prime Minister said, "How are you, Joyce? I'm so glad $\,$

you could inake it."

"Make it? I've been looking forward to the occasion all week." Her

frankness made Raymond wince. He failed to notice that it made Wilson

chuckle.

Raymond chatted with the Prime Minister's wife about her recent book of

poetry until she turned away to greet the next guest. fie then moved off

into the drawing room and was soon talking to Cabinet Ministers, trade-

union leaders and their wives, always keeping a wary eye on Joyce, who

seemed engrossed in conversation with the general secretary of the Trades

Union Council.

Raymond moved on to the American ambassador, who was telling Jamie

Sinclair, one of the new intake from Scotland, how much he had enjoyed

the Edin23

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burgh Festival that summer. Raymond envied Sinclair the relaxed clubable

manner that was the stamp of his aristocratic family. He interrupted their

flow of conversation awkwardly. "I was interested to read Johnson's latest

communiqu& on Vietnam, and I must confess that the escalation . . . "

... kAlhat's he interrogating you about?" asked a voice from behind him. Raymond turned to find the Prime Minister by his side. "I think I should warn you, Am bassador," continued Mr. Wilson, "that Raymond Gould is one of the brighter efforts we've produced this time, and quite capable of quoting you verbatim years afteryou've forgotten what you thought you said." "It's not that long ago they used to say the same sort of thing about

you, " the ambassador replied.

The Prime Minister chuckled, slapped Raymond on the shoulder and moved

on to another group of guests.

Raymond rankled at the condescension he imagined he'd heard in the Prime

Minister's tone, only too aware that his nervousness had led him to

commit a social gaffe. As in the past, his humiliation turned quickly

into anger against himself. He knew that the Prime Minister's words had

contained some genuine admiration, for if Raymond had gained any

reputation in his first six weeks in Parliament, it was as one of the

Labour Party's intellectuals. But he felt the familiar fear that he would

ultimately fail to turn his mental acuity into the currency of politics.

Whereas some of his peers among the new intake of N4Ps, inen like Simon

Kerslake, had delivered niaiden speeches that niade the veterans in

Parliament sit up and take notice, Raymond's first effort had not been

well received; reading nervously from a prepared mainuscript, he had been

unable to make the House hang on his every word.

Rooted to the spot, feeling the familiar blush rise to his face, Raymond

was determined to remain calm. His career, he assured himself for the umpteenth time,

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would simply have to follow an unusual path. He had already begun to work

to that end, and if he could pull it off, few members would be able to

ignore or challenge him.

Reassured, Raymond moved on to be introduced to several people about whom

he had only read in the past; he was surprised to find that they treated

him as an equal. At the end of the evening, after they had stayed what

he later told Joyce had been a little too long, he drove his wife back

to their home on Lansdowne Road.

On the way he talked nonstop about all the people he had met, what he

thought of them, describing their jobs, giving her his impressions,

almost as if she hadn't been there.

They had seen little of each other during Simon Kerslake's first six

weeks in Parliament, which made tonight even more special. The Labour

Party might have returned to power after thirteen years, but with a

majority of only four, it was proving almost impossible for Simon to get

to bed much before midnight. He couldn't see any easing of the pressure

until one party had gained a sensibleworking majority, and that would not

happen until there was another General Election. But what Simon feared

most, having won his own constituency with the slimmest

of majorities,

was that such an election would unseat him, and that he might end up with

one of the shortest political careers on record.

That was why Lavinia was so good for him. He enjoyed the company of the

tall, willowy girt who couldn't pronounce her Ws, and he was angered by

the gossip that he knew surrounded their relationship.

True, his political career had been off to a slow start before he'd met

Lavinia Maxwell- Harrington. After Oxford, throughout his two years of

National Service with the Sussex Light Infantry, he'd never lost sight

of his loal. When he sought a position at the BBC as a gen25

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eral trainee, his natural ability to shine at interviews secured him

thejob, but he used every spare moment to advance his political ambitions:

he quickly joined several Tory organizations, writing pamphlets and speak-

ing at. weekend conferences. However, he'd never been taken seriously as

a prospective candidate until 1959, when, during the General Election, his

hard work earned him the post of personal assistant to the party chairman.

During the campaign he had met Lavinia MaxwellHarrington at a dinner

party held at Harrington Hall in honorof his chairman. Lavinia's father,

Sir Rufus Maxwell-Harrington, had also been, "sometime in the dim distant

past," as Lavinia described it, chairman of the Tory Party.

When the Conservatives had been returned to power Simon found himselt'a

frequent weekend guest at Harrington. Hall. By the time the 1964 election

had been called, Sir Rufus had passed Simon for

membership of the

Ca.rlton-the exclusive Conservative club in St.

Jarnes--and rumors of an

imminent engagement between Simon and Lavinia were regularly hinted at

in the gossip columns of the London press.

In the surnmer of 1964, Sir Rufus's influence had once again proved

decisive, and Simon was offered the chance to defend the marginal

constituency of Coventry Central. Simon retained the seat for the Tories

at the General Election by a slender nine hundred and seventy-ODe votes.

Simon parked his MGB outside Number 4 Chelsea Square and checked his

watch. He cursed at being once again a few minutes late, although he

realized Lavinia was well versed in the voting habits of politicians. He

pushed back the mop of brown hair that perpetually fell over his

forehead, buttoned up his new blazer and straightened his tie. He cursed

again as he pulled the little brass bell knob. He had forgotten to pick up the roses

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he had ordered for Lavinia, although he had passed the shop on the way.

The butler answered the door and Simon was shown to the sitting room to

find Lavinia and Lady MaxwellHarrington discussing the forthcoming

Chelsea Ball.

"Oh, Simon darling," began Lavinia, turning her slim body toward him.

"How super to see you."

Simon smiled. fie still hadn't quite got used to the language used by

girls who lived between Sloane Square and Kensington.

"I (to hope you've managed to escape from that dreadful place for the

rest of the evening, " she said.

"Absolutely," Simon found himself saying, "and I've even captured a table

at the Caprice."

"Oh, goody," said Lavinia. "And are they expecting you to return and vote

for some silly bill on the hour of ten?"

"No, I'm yours all night," said Simon, regretting the words as soon as

he had said them. He caught the coot expression on the face of Lady

Maxwell-Harrington and cursed for a third time.

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CHARLES HAMPTON drove his Daimler from the Commons to his father's bank

in the city. He still thought of Hampton's of Threadneedle Street as his

father's bank although for two generations the family had been only

minority sb.areholders, with Charles himself in possession of amere 2

percent of the stock. Nevertheless, as his brother Rupert showed no desire

to represent the farnily intefests, the 2 percent quaranteed Charles a

place on the board and income sufficient to insure that his paltry

parlianientary salary of f 1,750 a year was adequately supplemented.

Froin the day Charles had first taken his place on the board of

Hampton's, he had had no doubt that the new chairman. Derek Spencer,

considered him a dangerous rivai. Spenccr had lobbied to have Rupert

replace his father upon the latter's retirement, and only because of

Charles's insistence had Spencer failed to move the old earl to his way

of thinking.

When Charles went on to win his seat in Parliament, Spencer at once

raised the problem that his burdensome responsibilities at the House

would prevent him from carrying; out his day to day duties to the board.

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ever, Charles was able to convince a majority of his fellow directors of

the advantages of having someone from the board at Westminster, although

the rules dictated that his private employment would have to cease if he

was ever invited to be a Minister of the Crown.

Charles left the Daimler in Hampton's courtyard. It amused him to

consider that his parking space was worth twenty times the value of the

car. The area at the front of Hampton's was a relic of his

great-grandfather's day. The twelfth Ear[of Bridgewater had insisted on

an entrance large enough to allow a complete sweep for his coachand tour.

That conveyance had long disappeared, to be replaced by twelve parking

spaces for Hampton directors. Derek Spencer, despite all his

grammar-school virtues, had never suggested that the land be used for any

other purpose.

The young girl seated at the reception desk abruptly stopped polishing

her nails in time to say "Good morning, Mr. Charles," as he came through

the revolving doors and disappeared into a waiting elevator. A few

moments later Charles was seated behind a desk in his small oak-paneled

office, a clean white memo pad in front of him. He pressed a button on

the intercom and told his secretary that he did not want to be disturbed

during the next hour.

Every Conservative member of Parliament assumed that after his defeat in

the election Sir Alec DouglasHome would soon step down as Leader of the

Opposition. Now, in the spring of 1965, Charles knew he had to decide

whose coattail to hang onto. While he remained in Opposition, his only

hope was of being offered a junior Shadow post, but that could turn out

to be the stepping-stone to becoming a Government Minister if the

Conservatives won the next election. He faced the first major test of his career.

Sixty minutes later the white pad had twelve names penciled on it, but

ten already had lines drawn through 29 FIRST AMONG EQUALS

them. Only the names of Reginald Maudling and Edward Heath remained.

Charles tore off the piece of paper and the indented sheet underri-eath and

put them both through the shredder by the side of his desk. He tried to

summon up some interest in the agenda for the bank's weekly board meeting;

only or.e item, item seven, seemed to be of any importance. Just before

eleven, he gathered up his papers and headed toward the boardroom. Most of

his colleagues were already seated when Derek Spencer called item number I

as the boardroom clock chimed the hour.

During the ensuing predictable discussion on bank rates, the movement in

metal prices, Eurobonds and client-investment policy, Charles's mind kept

wandering back to the forthcoming Leadership election and the importance of

backing the winner if he was to be quickly promoted from the back benches.

By the time they reached item 7 on the agenda Charles had made tip his

wind. Derek Spencer opened a discussion or, the proposed loans to Mexico

and Poland, and most of' the board members agreed with him that the bank

should participate in one, but not risk both.

Charles's thoughts, however, were not in Mexico City or Warsaw. They were

far nearer home, and when the chairman called for a vote, Charles didn't register.

"Mexico or Poland, Charles? Which do you favor?" "Heath," he replied.

"I beg, your pardon," said Derek Spencer.

Charles snapped back from Westminster to Threadneedle Street to find

everyone at the boardroom table staring at him. With the air of a man who

had been giving the matter considej able thought, Charles said firmly,

"Mexico," and added, "The great difference between the two countrie,, can

best be gauged by their attitudes to repayment. Mexico might not want to

repay, but Poland won't be able to, so why not limit our risks and back

Mexico? If it comes to litigation I'd prefer to be against 30

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someone who won't pay rather than someone who can't." The older members

around the table nodded in agreement; the right son of Bridgewater was

sitting on the board.

When the meeting was over Charles joined his colleagues for lunch in the

directors' dining room. A room containing two Hogarths, a Brueghel, a

Goya and a Rembrandt-Just another reminder of his great-grandfather's

ability to select winners--could distract even the most self-indulgent

gourmet. Charles did not wait to make a decision between the Cheddar and

the Stilton as he wanted to be back in the Commons for Question Time.

On arriving at the House he immediately made his way to the smoking room,

long regarded by the Tories as their preserve. There in the deep leather

armchairs and cigar-laden atmosphere the talk was entirely of who would

be Sir Alec Home's successor.

Later that afternoon Charles returned to the Commons chaniber, He wanted

to observe Heath and his Shadow team deal with Government amendments one

by one. Heath was on his feet facing the Prime Minister, his notes oa the

dispatch box in front of him.

Charles was about to leave the chamber when Raymond Gould rose to move

an amendment from the back benches. Charles remained alued to his seat.

He had to

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listen with grudging admiration as Raymond's intellectual grasp and force

of argument easily compensated for his lack of oratorical skill. Although

Gould was a cut above the rest of the new intake on the Labour benches,

he didn't frighten Charles. Twelve generations of cunning and business

acumen had kept large parts of Leeds in the hands of the Bridgewater

family without the likes of Ra, mond Gould even being aware of it.

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Charles took supper in the members' dining room that night and sat in the

center of the room at the large table occupied by Tory

backbenchers.
There was only one

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topic of conversation, and as the same two names kept emerging it was

obvious that it was going to be a very close-run race. When Charles arrived back at his Eaton Square home after the ten olcloc~

vote, his wife, Fiona, was already tucked up in bed reading Graham

Greene's The Comedians.

"They let you out early tonight."

"Not too bad," said Charles, and began regaling her with how he had spent

his day, before disappearing into the bathroom.

Charles imagined he was cunning, but his wife, Lady Fiona Hampton, nde

Campbell, only daughter of the Duke of Falkirk, was in a different

league. She and Charles had been selected for each other by their grand-

parents and neither had questioned or doubted the wisdom of the choice.

Although Charles had squired numerous girlfriends before their marriage,

he had always assumed he would return to Fiona.

Charles's father, the

fourteenth earl, had always maintained that the aristocracy was becoming

far too lax and sentimental about love. "Women," he declared, "are for

bearing children and insuring a continuation of the male line." The old

earl became even more firm in his convictions when he was informed that

Rupert showed little interest in the opposite sex and was rarely to be

found in women's company.

Fiona would never have dreamed of disagreeing with the old earl to his

face and was herself delighted by the thought of giving

birth to a son

who would inherit the earldom. But despite enthusiastic and then

contrived efforts Charles seemed unable to sire an heir. Fiona was

assured by a Harley Street physician that there was no reason she could

not bear children. The specialist had suggested that perhaps her husband

pay the clinic a visit. She shook her head, knowing Charles would dis-

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miss such an idea out of hand, no matter how much he wanted a son.

Fiona spent much of her spare time in their Sussex East constituency

furthering Charles's political career. She had learned to live with the

fact that theirs was not destined to be a romantic marriage and had

almost resigned herself to its other advantages.

Although many men

confessed covertly and overtly that they found Fiona's elegant bearing

attractive, she had either rejected their advances or pretended not to

notice them.

By the time Charles returned from the bathroom in his blue silk pajamas

Fiona had formed a plan, but first she needed some questions answered.

"Whom do you favor?"

"It will be a close-run thing, but I spent the entire afternoon observing

the serious candidates."

"Did you come to any conclusions?" Fiona asked.

"Heath and Maudling are the most likely ones, though to be honest I've

never had a conversation with either of them that lasted for more than

five minutes."

"In that case we must turn disadvantage into advantage."
"What do you mean, old girl?" Charles asked as he climbed into bed beside

his wife.

"Think back. When you were President of Pop at Eton, could you have put

a name to any of the first-year boys?"

"Certainly not," said Charles.

"Exactly. And I'd be willing to bet that neither Heath nor Maudfing could

put a name to twenty of the new intake on the Tory benches."

"Where are you leading me, Lady Macbeth?"

"No bloody hands will be needed for this killing.

Simply, having chosen

your Duncan, you volunteer to organize the new intake for him. If he

becomes Leader, he's

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bound to feel it would be appropriate to select one or two new faces for his team."

"You really are a Campbell."

"Well, let's sleep on it," said Fiona, turning out the light on her side of the bed.

Charles didn't sleep on it but lay restless most of the night turning over

in his mind what she had said. When Fiona awoke the next morning she

carried on the conversation as if there had been no break in between.

"Better still," she continued, "before the man you choose announces he is

a candidate, demand that he run on behalf of the new members."

"Clever," said Charles.

"Whom have you decided on?"

"Heath," Charles replied without hesitation.

"I'll back vour political judgment," said Fiona. "Just trust me wh~n it

comes to tactics. First, we compose a letter."

In dressing gowns, on the floor at the end of the bed, the two elegant

figures drafted and redrafted a note to Edward Heath. At nine-thirty it was

finally composed and sent around by hand to his rooms in Albany.

The next morning Charles was invited to the small bachelor flat for coffee.

They talked for over an hour and tile dzal was struck. Charles thought Sir Alec would announce his resignation in the late summer,

which would give him eight to ten weeks to carry out a campaign. Fiona

typed out a list of all the new members, and during the next eight weeks

every one of them was invited to their Eaton Square house for drinks. Fiona

was subtle enough to see that members of the lower house were outnumbered

by other guests, often from the House of Lords. Heath managed to escape

from his front-bench duties on the Finance Bill to spend at least an hour

with the Hamptons once a week. As tile day of Sir Alec Home's resignation

drew nearer-, Charles remained confident that he had carried 34

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out his p~lan in a subtle and discreet way. He would have been willing to

place a wager that no one other than Edward Heath had any idea how deeply

he was involved.

One man who attended the second of Fiona's soirees saw exactly what was

going on. While many of the guests spent their time admiring the Hampton

art collection, Simon Kerslake kept a wary eye on his host and hostess.

Kerslake was not convinced that Edward Heath would win the forthcoming

election for Leader of the Opposition and felt confident that Reginald

Maudling would turn out to be the party's natural choice. Maudling was,

after all, Shadow Foreign Secretary, a former chancellor and far senior

to Heath. More important, he was a married man. Simon doubted the Tories

would ever pick a bachelor to lead them.

As soon as Kerslake had left the Hamptons he jumped into a taxi and

returned immediately to the Commons. He found Reoinald Maudling in the

members' dining room. Fie waited until Maudling had finished his rneal

before asking if they could have a few moments alone. The tall, shambling

Maudling was not altogether certain of the name of the new member. Had

he seen him just roaming around the building, he would have assumed that,

with such looks, lie was a television newscaster covering the Leadership

contest. He leaned over and invited Simon to join him for a drink in his office.

Maudling listened intently to all that the enthusiastic young man had to

say and accepted the judgment of the well-informed member without

question. It was agreed that Simon should try to counter the Hampton cam-

paign and report back his results twice a week.

While Hampton could call on all the powers and influence of his Etonian

background, Kerslake weighed up the advantages and disadvantages of his

competition in a manner that would have impressed a Harvard Busi35

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ness School graduate. He did not own a palatial home in Eaton Square in

which Turners and Holbeins were to be found on the walls,

not in books. He

also lacked a glamorous society wife-- though he hoped that would not be the

case for much longer. He had no money to speak of, but he had scraped

together enough from his employment at BBC to move from his tiny flat in

Earl's Court to a small house on the corner of Beaufort Street in Chelsea.

Lavinia now stayed the night more often, but he hadn't been able to convince

her to reside there on a more permanent basis.

"You don't have enough closet space for my shoes," she once told him.

It didn't stop Simon from enjoying her company and remaining aware of her

feel for politics. Over dinner the night he had seen Maudling she demanded

to know, "But why do you support Reggie Maudling?"

"Reggie has a great deal more experience of government than Heath, and in

anv case he's more caring about those around him."

"But Daddy says Heath is so much more professional,," said Lavinia.

"That may be the case, but the British have always preferred good amateurs

to run their government, said Simon.. And no better example of that than

your father, Simon thought to himself.

"If you believe all that stuff about amateurs, why bother to become so

involved yourself?"

Simon considered the question for some time before taking a sip of wine.

"Because, frankly, I don't come from the sort of background that

automatically commands, the center of the Tory stage."

"True," said Lavinia, grinning. "But I do."

Simon spent the following days trying to work out the certain Maudling and

certain Heath supporters, although many members claimed to favor both

candidates, according to who asked them. These he listed as

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doubtfuls. When Enoch Powell threw his cap into the ring, Simon could not

find a single new member other than Alec Pimkin who openly supported him.

Simon made no attempt to influence Pimkin's vote. The small rotund figure

could be observed waddling between the members' bar and the dining room

rather than the chamber and the library. He would have undoubtedly

considered Simon "below his station." Even if he had not been voting for

Powell, it was no secret that he was slightly in awe of his old school

chum Charles Hampton, and Simon would find himself third in line. That

left forty members from the new intake who still had to be followed up.

Simon estimated twelve certain Heath, eleven certain Maudling and one

Powell, leaving sixteen undecided. As the day of the election drew nearer

it became obvious that few of the remaining sixteen actuaRy knew either

candidate well, and that most were still not sure f6i whom they should

vote.

Because Simon could not invite them all to his small house on the comer

of Beaufort Street, he would have to go to them. During the last six

weeks of the race he accompanied his chosen Leader to twenty-three new

members' constituencies, from Bodmin to Glasgow, from Penrith to Great

Yarmouth, briefing Maudling studiously, before every meeting.

Gradually it became obvious that Charles Hampton and Simon Kerslake were

the chosen lieutenants among the new Tory intake. Some

members resented

the whispered confidences at the Eaton Square cocktail parties, or the

discovery that Simon Kerslake had visited their constituencies, while

others were simply envious of the reward that would inevitably be heaped on the victor.

On July 22, 1965, Sir Alec Douglas-Home made his formal announcement of

resignation to the 1922 Committee, comprised of all the Tory

backbenchers.

The date chosen for the Party Leadership election was

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just five days away. Charles and Simon began avoiding each other, and Fiona

started referring to Kerslake, first in private, then in public, as "that

pushy self-made man."' She stopped using the expression when Alec Pimkin

asked in afl innocence whether she was referring to Edward Heath.

On the morning of the secret ballot both Simon and Charles voted early and

spent the rest of the day pacing the corridors of the Commons trying to

assess the result. By lunchtime they were both outwardly exuberant, while

inwardly despondent.

At two-fifteen they were seated in the large committee room to hear the

chairman of the 1922 Committee make the historic announcement:

"The result of the election for Leader of the Conservative Parliamentary Party is as follows:

EDWARD HEA,rH 150 votes
RE(31NAL.D MAUDLING 133 votes

Charles and Fiona opened a bottle of Krug while Simon took Lavinia to the

Old Vic to see The Royal Hunt of the Sun.

He slept the entire way through Robert Stephens' briffiant performance

before being driven home in silence by Lavinia.

"Well, I must say you were exciting company tonight,"' she said.

"I am sorry, but I'll promise to make up for it in the near future," said

Simon. "Let's have dinner at Annabel's on-" Simon hesitated w"Monday. Let's

make it a special occasion."

Lavinia smiled for the first time that night.

When Edward Heath announced his Shadow Government team, Reggie Maudling was named Deputy 38 FIRST AMONG EQUALS

Leader. Charles Hampton received an invitation tojoin the Shadow

Environment team as its junior spokesman.

He was the first of the new intake to be given frontbench

responsibilities.

Simon Kerslake received a handwritten letter from Reggie Maudling

thanking him for his valiant efforts.

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IT TOOK SIMON ALN40ST A WEEK to stop sulking over Heath's election, and by

then he had decided on a definite course of action for the future. Having

checked the Whip's office carefully for the Monday voting schedule, and seen

there were no votes expected after six o'clock, he booked a table at

Annabel's for ten. Louis promised him an alcove table

hidden discreetly from

the dance floor.

On Monday morning Simon perused the shop windows in Bond Street before

emerging from Cartier's with a small blue leather box which he placed in

the pocket of his jacket. Simon returned to the Commons unable to

concentrate fully on the orders of the day.

fie left the Commons a little after seven to return to Beaufort Street. On

arrival home he watched the earlyevening news before washing his hair and

taking a shower. He shaved for a second time that day, removed the pins

froin an evening dress shirt that had never been taken from its wrapper and

laid out his dinner jacket.

At nine o'clock he transferred the little box from his coat pocket to his

dinner jacket, checked his bow tie,

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and as he left, he double-locked the front door of his little house.

When he reached Chelsea Square a few minutes later he parked his MGB

outside Number 4 and once again the omniscient butler ushered him

through. Simon could hear Lavinia's high tones coming from the drawing

room, but it was not until he walked in that he realized it was her

father she was addressing.

"Hello, Simon."

"Good evening," Simon said, before kissing Lavinia gently on the cheek.

She was dressed in a long green chiffon pown that left her creamy white

shoulders bare.

"Daddy thinks he can help with Ted Heath," were Lavinia"s opening words.

"What do you mean?" asked Simon, puzzled.

"Well," began Sir Rufus, "you might not have backed our new Leader in his

struggle, but I did, and although I say it m, self, I still have a fair

bit of influence with him." Y

Simon accepted the sweet sherry Lavinia thrust into his hand.

"I'm having lunch with Mr. Heath tomorrow and thought I'd put in a word

on your behalf."

"That's very kind of you," said Simon, still hating the fact that

contacts seemed more important than ability.

"Not at all, old boy. To be honest, I almost look upon you as one of the

family nowadays, " added Sir Rufus, grinning.

Simon nervously touched the little box in his inside pocket.

"Isn't that super of Daddy?" said Lavinia.

"It certainly is, " said Simon.

"That's settled then," said Lavinia. "So let's be off to Annabel's."

"Fine by nie," said Simon. "I have a table booked for ten o'clock," he

added, checking his watch.

"Is the place any good?" inquired Sir Rufus.

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"It"s super, Daddy," declared Lavinia, "you should try it sometime.-

"Those damn clubs never last. If it's still around this time next year I'll

consider joining."

"Perhaps you won't be around this time next year,

Daddy, " said Lavinia,

giggling.

Simon tried not to laugh.

"If she had spoken to me like that a few years ago, I'd have put her over

my knee, " he informed Simon.

This time Simon forced a laugh.

"Come on, Simon," said Lavinia, "or we'll be late. Night-night, Daddy."

Lavinia gave her father a peck on the cheek. Simon shook hands with Sir

Rufus rather formally before escorting Lavinia to his car.

"Isn't that wonderful news?" she said as Simon turned the ignition key.

"Oh, yes," said Simon, guiding the car into the Fulham Road. "Very kind of

your father." A few spots of rain iriade him turn on the windshield wipers.

"Mummy thinks you ought to be made a Shadow Spokesman."
"Not a hope," said Simon.

"Don't be such a pessimist," said Lavinia. "With my family behind you

anything could happen."

Sirnon felt a little sick.

"Arid Mummy knows all the influential women in the party."

Simon had a feeling that was no longer going to be quite so important with

a bachelor in command.

Simon swung the car into Belgrave Square and on up toward Hyde Park Corner.

"Arid did I tell you about the Hunt Ball next month? Absolutely everyone is

expected to be there, I mean everyone."

"No, you didn't mention it," said Simon, who had never admitted to Lavinia

that he couldn't stand Hunt Balls.

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Simon saw the cat run out in front of the doubledecker bus and threw on

his brakes just in time. "Phew, that was close," he said. But a moment

later Lavinia screamed. Simon turned to see a trickle of blood running

down her forehead-

"Oh, God, I'm bleeding. Get me to a hospital," she said, and began to

sob.

Simon drove quickly on to St. George's Hospital on the corner ol'Hyde

Park and leaped out, leaving his car on a double yellow line. He ran

around to the passenger side and helped Lavinia out, guiding her slowly

to the emergency entrance. Although blood was still trickling down

Lavinia's face, the cut above her eyebrow didn't look all that deep to

Simon. He took off his dinnerjacket and put. it over her bare shoulders,

doing everything he could to comfort her, but she continued to shake.

It must have been the fact that Simon was in evening clothes that made

the duty nurse move a little more quickly than usual. They were ushered

through to a doctor only a few minutes after arrival.

"It's all ever my beautiful dress," said Lavinia between sobs.

"The stain will wash out," said the doctor matter of -factly.

"But will I be left with a scar for the rest of my life?" asked Lavinia.

Simon watched with silent admiration. She was completely in control of

everything around her.

"Good heavens, no," replied the doctor, "it's only a flesh wound. It

won't even require stitches. The most you might experience is a small

headache." Thedoctordamped the blood away before cleaning the wound.

"There will be no sign of the cut after a couple of weeks."

"Are you certain?" demanded Lavinia.

Simon couldn't take his eyes off her.

"Absolutely certain," said the doctor, finally placing a small piece of

adhesive across the wound. "Perhaps it

would be wise for you to go home and change your dress if You are still

planning to go out to dinner."

"Of course, Dr. Drummond," said Simon, checking the name on the little

lapel badge. "I'll see she's taken care of."

Simon thanked the doctor and then helped Lavinia to the car before driving

her back to Chelsea Square. Lavinia didn't stop whimpering all the way

home, and she didn't notice that Simon hardly spoke.

Lady MaxwellHarrington

put her daughter to bed as soon as Simon had told her what had happened.

When mother and daughter disappeared upstairs, Simon returned to Beaufort

Street. He removed the little box from his blood-stained dinner jacket and

placed it by the side of his bed. He opened it and studied the sapphirc set

in a circle of small diamonds. He was now certain of the hand he wanted to

see wear the ring.

The next morning Simon telephoned to find that Lavinia was fully recovered,

but Daddy had thought it might. be wise for her to spend the rest of the

day in bed. Simon concurred and promised to drop in to see her sometime

during the evening.

Once Simon had reached his office in the Commons he phoned St. George's

Hospital, and they told him that Dr. Drummond would be off duty until later

that afternoon. It didn't take the skill of Sherlock Holmes to find Dr. E.

Drummond's telephone number in the London directory.

"It's Simon Kerslake," he said when Dr, Drummond answered the phone. "I

wanted to thank you for the trouble you took over Lavinia last night."

"It was no trouble, no trouble at all-in fact it was the

least of last

night's problems."

Sirnon laughed nervously and asked, "Are you free for lunch by any chance?"

Dr. Drummond sounded somewhat surprised, but aareed after Simon had

suggested the Coq d'Or, which 44

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was conveniently near St. George's Hospital. They agreed to meet at one.

Simon arrived a few minutes early, ordered a lager and waited at the bar.

At five past one the maitre d' brought the doctor to his side.

"It was good of you to come at such short notice," said Simon, after

shaking hands.

"It was irresistible. It's not often I get invited to lunch when all I

have done is clean up a flesh wound."

Simon laughed and found himself staring at the beautiful woman. He

recalled the calm poise of yesterday, but today she revealed an

infectious enthusiasm that Sinion found irresistible.

The maitre d'

guided them to a table in the comer of the room. Simon stared once again

at the slim, fair woman, whose large brown eyes had kept hini awake most

of the night. He couldn't help noticing, men stop in mid-sentence to take

a closer look as she passed each table.

"I know it sounds silly," he said after they had sat down, "'but I don't

know your first name."

"Elizabeth," she said, smiling.

"Mine's Simon."

"I remember," said Elizabeth. "In fact I saw you on Panorama last month

giving your views on the state of the National Health Service."

"Oh," said Simon, sounding rather pleased. "Did it come

over all right?"

"You were brilliant," replied Elizabeth.

Simon smiled.

"Onl, an expert would have realized you hadn't the faintest idea what you

were talking about." Simon was momentarily stunned and then burst out

laughing.

Over a ni,.-al Simon couldn't remember ordering, he learned that

Elizabeth had been to school in London before training at St. Thomas's

Hospital. "I am only working relief at St. Georges this week," she

explained, "before I take up a ftill-time post in the gynecology de-

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partrnent of St. Mary's, Paddington. If Miss MaxwellHarrington had come to

the hospital a week later, we would never have met. How is she, by the way?"

"Spending the day in bed."

"You're not serious?" said Elizabeth. "I only sent her home to change her

dress, not convalesce."

Simon burst out laughing again.

"I'm sorry, I probably insulted a dear friend of yours."
"No," said Simon, "that was yesterday."

Sirrion returned to Chelsea Square that night and learned, while sitting on

the end of Lavinia's bed, that Dadd, had "fixed"Ted Heath, and Simon could

expect y

to hear from him in the near future. It didn't stop Simon from telling

Lavinia the truth about his meeting with Elizabeth Drummond, even though he

had no way of knowing Elizabeth's feelings. Simon was surprised at how well

Lavinia appeared to take the news. He left a few minutes

later to return to

the House of Commons in tinne for the ten o'clock vote. In the corridor tLe Chief Whip took him aside and asked

if he could sec him

in his office at twelve the next morning. Simon readily agreed. After the

vote he wandered into the Whip's office in the hope that some clue would be

given as to why the Chief Whip wanted to see him.

"Congratulations, ' said a junior whip, looking up from his desk.

"Ont what?" said Simon apprehensively.

"Oh hell, have I let the cat out of the bag?"

"I don't think so," said Simon. "The Chief Whip has asked to see me at

twelve tomorrow."

"I never said a word," said the junior whip, and buried his head in some

papers. Simon smiled and returned home.

He was unable to sleep much that night or stand still

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most of the following morning and was back in the Whip's office by ten to

twelve. He tried not to show too much anticipation.

Miss Norse, the Chief Whip's aging secretary, looked up from. her

typewriter. The tapping stopped for a moment.

"Good morning, Mr. Kerslake. I'm afraid the Chief Whip has been held up

in a meeting with Mr. Heath."

"I fully understand," said Simon. "Am I to wait, or has he arranged

another appointment?"

"No," said Miss Norse, sounding somewhat surprised.

"No," she repeated.

"He simply said that whatever he wanted to see you about was no longer

important, and he was sorry to have wasted your time." Simon turned to leave, immediately realizing what had happened. He went

straight to the nearest telephone booth and dialed five

digits of

Lavinia's home number, and then hung up suddenly. He waited for a few mo-

ments before he dialed seven digits.

It was a few minutes before they found her.

"Dr..Druaimond," she said crisply.

"Elizabeth, it's Simon Kerslake. Are you free for dinner?"

"Why, does Lavinia need her Band-Aid changed?"

"No," said Simon, "Lavinia died-somewhat prematurely."

Elizabeth ~:,huckled. "I do hope it's not catching," she
said, before

adding, "I'm afraid I don't get off until tenthirty."

"Neither do I," said Simon, "so I could pick you up at the hospital."

"You sound a bit low," said Elizabeth.

"Not low----older," said Simon. "I've grown up about twenty.years in the $\,$

last two days."

Although he wasn't much more than a glorified messenger boy, Charles

Hampton was enjoying the chal47 FIRST AMONG EQUALS

lenge of his new appointment as a junior Opposition spokesman in

Environment. At least he felt he was near the center of affairs. Even if he

was not actually making decisions on future policy, he was at least

listening to them. Whenever a debate on housing took place in the Commons,

he was allowed to sit on the front bench along, with the rest of the

Conservative team. He had already caused the defeat of two minor amendments

on the Town and Country Planning Bill, and had added one of his own,

relating to the protection of trees. "it isn't preventing a world war," he

admitted to Fiona, "but in its own way it's quite important, because if we

win the next General Election, I'm now confident of

being, offered a junior

office. Then I'll have a real chance to shape policy."

Fiona continued to play her part, hosting monthly dinner parties at their

Eaton Square house. By the end of the year every member of the Shadow

Cabinet had been to dinner at least once at the Hamptons', where Fiona

never allowed a menu to be repeated or wore the same dress twice.

When the parliamentary year began again in October, Charles was one ofthe

names continually dropped by the political analysts as someone to watch.

"He makes things happen," was the sentiment that was expressed again and

again. 1- le could barely cross the members' lobby without a reporter's

trying to solicit his views on everything from butter subsidies to rape.

Fiona clipped out of the papers every mention of her husband and couldn't

help noticing that only one new member was receiving more press coverage

than Charles-a young man t"rom Leeds named Raymond Gould.

Ra, mond Gould could be found tapping away late Y into the night on his ancient typewriter with his phone off the hook. He was writing page after page, checking,

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then rechecking the proofs, and often referring to the piles of books that

cluttered his desk.

When Raymond's Full Emplo~vment at Any Cost? was published and subtitled

"Reflections of a Worker Educated After the Thirties," it caused an

immediate sensation. The suggestion that the unions would become impotent

and the Labour Party would need to be more innovative to capture the

young vote was never likely to endear him to the Party's rank and file.

Raymond had anticipated that it would provoke a storm of abuse from union

leaders, and even among some of his more leftwing colleagues. But when

A.J.P. Taylor suggested in the London Times that it was the most profound

and realistic look at the Labour Party since Anthony Crosland's The

Future oj* Socialism, and had produced a politician of rare honesty and

courage, Raymond knew his strategy and hard work were paying dividends.

He found himself a regular topic of conversation at every political

dinner party in London.

Joyce thought the book a magnificent piece of scholarship, and she spent

a considerable time trying to convince trade unionists that, in fact, it

showed a passionate concern for their movement, while at the same time

realistically, considering the Labour Party's chances of governing in the

next decade.

The Labour Chief Whip took Raymond aside and told him, "You've caused a

right stir, lad. Now keep your head down for a few months and you'll

probably find every Cabinet tnember quoting you as if it was party

policy."

Raymond took the Chief Whip's advice, but he did not have to wait months.

Just three weeks after the book's publication Raymond received a missive

from Number 10 requesting him to check over the Prime Minister's speech

to the Trade Union Conference and add any suggestions he might have.

Raymond read the

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note agai 'a, delighted by the recognition it acknowl edged.

He be-an to hope he might be the first of the new in-

take to be invited to join the Government front bench.

Simon Kerslake looked upon the defeat of Maudling and his own failure to be

offered a post in the Whip's office as only temporary setbacks. He soon

began to work on a new strategy for gaining his colleagues' respect.

Realizing that there was a fifteen-minute period twice a week when someone

with his oratorical skills could command notice, he turned all his cunning

against the Government benches. At the beginning of a new session each week

he would carefully study the agenda and in particular the first five

questions listed for the Prime Minister on Tuesdays and Thursdays.

Supplementary questions were required to have only the loosest association

with the subject of the main question. This meant that although Ministers

were prepared for the first question, they could never be sure what

supplementaries would be thrown at them. Thus, every Monday morning Simon

would prepare a supplementary for at least three questions. These he

worded, then reworded, so that they were biting or witty and always likely

to embarrass the Labour Government. Although preparation could take several

hours, Simon would make them sound as though they had been jotted down on

the back of his agenda paper during Question Time--and in fact would even

do so. He remembered Churchill's comment after being praised for a

brilliant rejoinder, "All my best off-the-cuff remarks have been prepared

days before."

Even so, Simon was surprised at how quickly the House took it for granted

that he would be there on the attack, probing,

demanding, harrying the

Prime Minister's every move. Whenever he rose from his seat, the Party

perked up in anticipation, and many of his inter-

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ruptions reached the political columns of the Pewspapers the nexi day. The

Labour Party had become painfully aware of 'K~rslake's contribution at

Question Time.

Uvemplo~inent was the subject ofthat day's question.

Simon was q uickly on

his feet, leaning forward, jabbing a finger in the.

direction of the

Government front bench.

"With the appointment of' four extra Secretaries of State this week the

Prime Minister can at least claim he has full $emp\-oyrnent-$ - in the

Cabinet."

The Prime Minister sank lower into his seat, looking forward to tho recess.

No one wits more delighted than Simon when lie read in the Sun4ay Express

Crossbencher column that "Prime Minister Wilson may dislike Edward Heath.

but he detests Smnon Kerslake." Simon smiled. pleased to find that real

results had come from his own efforts, not from outside -_'ontacts.

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PART TWO

Junior Office

k%ñ~ow 1966-11972

THE BRITISH CONSTITUTION remains one of the great mysteries to almost all

who were not born on that little island in the North Sea, and to a

considerable number of those who have never left its shores. This may be

partly because, unlike the Americans, the British have had no written

constitution since Magna Carta in 1215 and since then have acted only on precedent.

A Prime Minister is elected for a term of five years, but he can "go to the

country" whenever he thinks fit, which inevitably means when he considers

he has the best chance of winning a General Election. If the government of

the day has a large majority in the Commons, the electorate expects it to

remain in power for at least four of the five years. In such circumstances

"to go early" is considered opportunistic by the voters and for that reason

often backfires. But when a party's majority in the House is small, as was

the case with Harold Wilson's Labour Government, the press never stops

speculating on. the date of the next election.

The only method the Opposition has for removing the Government in under

five years is to call for a vote of

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"noconfidence" in the House of Commons. If the Government

is defeated, the

Prime Minister has to call an election within a few weeks--which may well

not be to his advantage. In law, the monarch has the final say, but for the

past two hundred years the Kings and Queens of England have only rubber-

stamped the Prime Minister's decision, although they have been known to frown.

By 1966 Harold Wilson was left with little choice. Given his majority of

only four, everyone knew it would not be long before he had to call a

General Election. In March of 1966 he sought an audience with the Queen

andshe agreed to dissolve Parliament immediately. The election campaign

started the next day.

"You'll enjoy this," said Simon as he walked up to the first door. Elizabeth

remained uncertain, but could think of no better way to find out what grass

roots politics was really like. She had taken the few days' vacation due her

in order to spend them in Coventry with Simon. It had never crossed her mind

that she might fall for a politician, but she had to admit that his

vote-catching charm was proving irresistible compared to her colleagues'

bedside manner.

Simon Kerslake, with such a tiny majority to defend, began spending his

spare time in his Coventry constituency. The local people seemed pleased

with the apprenticeship of their new member, but the disinterested

statisticians pointed out that a swing of less than I percent would remove

him from the House for another five years. By then his

rivals would be on the second rung of the ladder.

The Tory Chief Whip advised Simon to stay put in Coventry and not to

participate in any further parliamentary business.

"There'll be no more

important issues between now and the election," he assured him. "The most

worthwhile thing you can do is pick up votes in the constituency, not give them in Westminster."

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Simon's opponent was the former member, Alf Abbott, who became

progressively confident of victory as the national swing to Labour

accelerated during the campaign. The smaller Liberal Party fielded a

candidate, Nigel Bainbridge, but he admitted openly that he could only

come in third.

For their first round of canvassing, Elizabeth wore her only suit, which

she had bought when she had been interviewed for her first hospital job.

Simon admired her sense of propriety, and while Elizabeth's outfit would

satisfy the matrons in the constituency, her fair hair and shm figure

still had the local press wanting to photograph her.

The street list of names was on a card in Simon's pocket.

"Good morning, Mrs. Foster. My name is Simon Kerslake. I'm your

Conservative candidate."

"Oh, how nice to meet you. I have so much I need to discuss with

you-won't you come in and have a cup of tea?"

"It's kind of you, Mrs. Foster, but I have rather a lot

of ground to

cover during the next few days." When the door closed.

Simon put a red

line through her name on his card.

"How can you be sure she's a Labour supporter?" demanded Elizabeth. "She

seemed so friendly."

"The Labourites are trained to ask all the other candidates, in for tea

and waste their time. Our side will always say, 'You have my vote, don't

spend your time with me' and let you get on to those who are genuinely

uncommitted."

Elizabeth couldn't hide her disbelief. "That only confirms my worst fears

about politicians, " she said. "How can I have fallen for one?"

"Perhaps you mistook me for one of your patients."

"My patients don't tell me they have broken arms when they're going $% \left(1\right) =\left(1\right) +\left(1\right)$

blind," she said.

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Mrs. Foster's next-door neighbor said, "I always vote Conservative."

Simon put a blue line through the name and knocked on the next door.

"My name is Simon Kerslake and I..."

"I know who you are, young man, and I'll have none of your politics."

"May I ask who you will be voting for?" asked Simon.

"Liberal."

"Why?" asked Elizabeth.

"Because I believe in supporting the underdog."

"But surely that will turn out to be a waste of a vote."

"Certainly not. Lloyd George was the greatest Prime Minister of this

century."

"But. . _ " began Elizabeth enthusiastically. Simon put a hand on her arm.

"Thank you, sir, for your time," he said, and prodded

Elizabeth gently down the path.

"Sorry, Elizabeth," said Simon, when they were back on the pavement. "Once

they mention Lloyd George we have no chance: they're either Welsh or have

remarkably long memories."

He knocked on the next door.

"My name is Simon Kerslake, I..."

"Get lost, creep," came back the reply.

"Who are you calling creep?" Elizabeth retaliated as the door was slammed

in their faces. "Charming man," she added.

"Don't be offended, Dr. Drummond. He was referring to me, not you."

"What shall I put by his name?"

"A question mark. No way of telling who he votes for. Probably abstains."

He tried the next door.

"Hello, Simon," said a jolly red-faced lady before he could open his mouth.

"Don't waste your time on me, I'll always vote for you."
"Thank you, Mrs. Irvine," said Simon, checking his

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house list. "What about your next-door neighbor?" he asked, pointing back.

"Ah, he's an irritable old basket, but I'll see he gets to the polls on the

day and puts his cross in the right box. He'd better, or I'll stop keeping

an eye on his greyhound when he's out."

"Thank you very much, Mrs. Irvine."

"One more blue, " said Simon.

"And you might even pick up the greyhound vote."

They covered four streets during the next three hours, and Simon put blue

lines only through those names he was certain would support him on election day.

"Why do you have to be so sure?" asked Elizabeth.

"Because when we phone them to vote on Election Day we

don't want to remind

the Opposition, let alone arrange a ride for someone who then takes

pleasure in voting Labour."

Elizabeth laughed. "Politics is so dishonest."

"Be happy you're not going out with an American Senator," said Simon,

putting another blue line through the last name in the street. "At least we

don't have to be millionaires to run."

"Perhaps I'd like to marry a millionaire," Elizabeth said, griinning.

"On a parliamentary salary it will take me about two hundred and forty-two

years to achieve."

"I'm not sure I can wait that long."

Four days before the election Simon and Elizabeth stood in the wings behind

the stage of Coventry Town Hall with Alf Abbott, Nigel Bainbridge and their

wives for a public debate. The three couples made stilted conversation. The

political correspondent of the Coventry Evening Telegraph acted as

chairman, introducing each of the protagonists as they walked onto the

stage, to applause from different sections of the hall. Simon spoke first,

holding the attention of the large audience for over 59 FIRST AMONG EQUALS

twenty minutes. Those who tried to heckle him ended up regretting having

brought attention to themselves. Without once referring to his notes, he

quoted figures and clauses from Government bills with an ease that impressed

Elizabeth. During the questions that followed, Simon once again proved to be

far better informed than Abbott or Bainbridge, but he was aware that the

packed hall held only seven hundred that cold March evening, while elsewhere

in Coventry were fifty thousand more voters, most of them glued to their

television watching "Ironside."

Although the local press proclaimed Simon the victor of a one-sided debate,

he remained downcast by the national papers, which were now predicting a

landslide for Labour.

On election morning Simon picked up Elizabeth at six so he could be among

the first to cast his vote at the local primary school. They spent the rest

of the day traveling from polling hall to Party headquarters, trying to

keep up the morale of his supporters. Everywhere they went, the committed

believed in his victory but Simon knew it would be close. A senior

Conservative backbencher had once told him that an outstanding member could

be worth a thousand personal votes, and a weak opponent might sacrifice

another thousand. Even an extra two thousand wasn't going to be enough.

As the Coventry City Hall clock struck nine, Simon and Elizabeth sat down

on the steps of the last polling hall. He knew there was nothing he could

do now--4he last vote had been cast. Just then, ajolly lady, accompanied by

a sour-faced man, was coming out of the hall. She had a smile of

satisfaction on her face.

"Hello, Mrs. Irvine," said Simon. "How are you?" "I'm fine, Simon." She smiled.

"Looks like she fixed the greyhound vote," Elizabeth whispered in Simon's ear.

"Now don't fret yourself, lad," Mrs. Irvine continued. 60 FIRST AMONG EQUALS

"I never failed to vote for the winner in fifty-two years, and that's

longer than you've lived." She winked and led the

sour-faced man away.

A small band of supporters accompanied Simon and Elizabeth to the City

Hall to witness the count. As Simon entered the hall, the first person

he saw was Alf Abbott, who had a big grin on his face. Simon was not

discouraged by the smile as he watched the little slips of paper pour out

of the boxes. Abbott should have remembered that the first boxes to be

counted were always from the city wards, where most of the committed La-

bourites lived.

As both men walked around the tables, the little piles of ballots began

to be checked-first in tens, then hundreds, until they were finally

placed in thousands and handed over to the town clerk. As the night drew

on, Abbott's grin turned to a smile, from a smile to a poker face, and

finally to a look of anxiety as the piles grew closer and closer in size.

For over three hours the process of emptying the boxes continued and the

scrutineers checked each little white slip before handing in their own

records. At one in the morning the Coventry town clerk added up the list

of numbers in front of him and asked the three candidates to join him.

He told them the results.

Alf Abbott smiled. Simon showed no emotion, but called for a recount.

For over an hour, he paced nervously around the room as the scrutineers

checked and double-checked each pile: a change here, a mistake there, a

lost vote discovered, and, on one occasion, the name on the top of the

pile of one hundred votes was not the same as the ninety-nine beneath it.

At last the scrutineers handed back their figures. Once

again the town clerk added up the columns of numbers before asking the candidates to join him.

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This time Simon smiled, while Abbott looked surprised and demanded a

further recount. The town clerk acquiesced, but said it had to be the last

time. Both candidates agreed in the absence of their Liberal rival, who was

sleeping soundly in the comer, secure in the knowledge that no amount of

recounting would alter his position in the contest.

Once again the piles were checked and doublechecked and five mistakes were

discovered in the 42,588 votes cast. At 3:30 A.M. with counters and

checkers falling asleep at their tables, the town clerk once more asked the

candidates to join him. They were both stunned when they heard the result,

and the town clerk informed them that there would be yet a further recount

in the morning when his staff had managed to get some sleep.

All the ballots were then replaced carefully in the black boxes, locked and

left in the safekeeping of the local constabulary, while the candidates

crept away to their beds. Simon and Elizabeth booked into separate rooms at

the Leofric Hotel.

Simon slept in fits and starts through the remainder of the night.

Elizabeth brought a cup of tea to his room at eight the same morning to

find him still in bed.

"Simon," she said, "you look like one of my patients just before an operation."

"I think I'll skip this operation," he said, turning over

"Don't be such a wimp, Simon," she said rather snappily.
"You're still the

member, and you owe it to your supporters to remain as confident as they

feel."

Simon sat up in bed and stared at Elizabeth. "Quite right," he said,

stretching for his tea, unable to hide the pleasure he felt in discovering

how much she had picked up of the political game in such a short time.

Simon had a long bath, shaved slowly, and they were back at the Town Hall

a few minutes before the count was due to recommence. As Simon walked up

the steps

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he was greeted by a battery of television cameras and journalists who had

heard rumors as to why the count had been held up overnight and knew they

couldn't afford to be absent as the final drama unfolded. The counters looked eager and ready when the town clerk checked his watch

and nodded. The boxes were unlocked and placed in front of the staff for

the fourth time. Once again the little piles of ballots grew from tens

into hundreds and then into thousands. Simon paced around the tables,

more to bum up his nervous energy than out of a desire to keep checking.

He had thirty witnesses registered as his counting agents to make sure

he didn't lose by sleight of hand or genuine mistake.

Once the counters and scrutineers had finished, they sat in front of

their piles and waited for the slips to be collected for the town clerk.

When the town clerk had added tip his little columns of figures for the

final time he found that four votes had changed hands. He explained to Simon and Alf Abbott the procedure he intended to adopt

in view of the outcome. He told both candidates that he had spoken to

Lord Elwyn Jones at nine that morning and the Lord Chancellor had read

out the relevant statute in election law that was to be followed in such

an extraordinary circumstance.

The town clerk walked up on to the stage with Simon Kerslake and Alf

Abbott in his wake, both looking anxious.

Everyone in the room stood to be sure of a better view of the

proceedings. When the pushing back of chairs, the coughing and the

nervous chattering had stopped, the town clerk began.

First he tapped the

microphone that stood in front of him to be sure it was working. The me-

tallic scratch was audible throughout the silent room. Satisfied, he

began to speak.

"I, the returning officer for the district of Coventry Central, hereby

declare the total number of votes cast for each candidate to be as follows:

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ALF ABBOTT, (LABOUR) 18,437 NIGEL BAINBRIDGE, (LIBERAL) 5,714 SIMON KERSLAKE, (CONSERVATIVE) 18,437

The supporters of both the leading candidates erupted into a noisy frenzy.

It was several minutes before the town clerk's voice could be heard above

the babble of Midland accents.

"In accordance with Section Sixteen of the Representation of the People Act

of 1949 and Rule Fifty of the Parliamentary Election Rules in the second

schedule to that Act, I am obliged to decide between tied candidates by

lot," be announced. "I have spoken with the Lord Chancellor and he has

confirmed that the drawing of straws or the toss of a coin may constitute

decision by lot for this purpose. Both candidates have agreed to the latter

course of action."

Pandemonium broke out again as Simon and Abbott stood motionless on each

side of the town clerk waiting for their fate to be determined.

"Last night I borrowed from Barclay's Bank," continued the town clerk,

aware that ten million people were watching him on television for the first

and probably the last time in his life, "a golden sovereign. On one side is

the head of King George the Third, on the other Britannia. I shall invite

the sitting member, Mr. Kerslake, to call his preference." Abbott curtly

nodded his agreement. Both men inspected the coin.

The town clerk rested the golden sovereign on his thumb, Simon and Abbott

still standing on either side of him. He turned to Simon and said, "You

will call, Mr. Kerslake, while the coin is in the air." The silence was such that they might have been the only three people in the

room. Simon could feel his heart thumping in his chest as the town clerk

spun the coin high above him.

"Tails," he said clearly as the coin was at its zenith.

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The sovereign hit the floor and bounced, turning over

several times before

settling at the feet of the town clerk.

Simon stared down at the coin and sighed audibly. The town clerk cleared

his throat before declaring, "Following the decision by lot, I declare the

aforementioned Mr. Simon Kerslake to be the duly elected Member of

Parliament for Coventry Central."

Simon's supporters charged forward and on to the stage and carried him on

their shoulders out of the City Hall and through the streets of Coventry.

Simon's eyes searched for Elizabeth but she was lost in the crush.

Barclay's Bank presented the golden sovereign to the member the next day,

and the editor of the Coventry Evening Telegraph rang to ask if there had

been any particular reason why he had selected tails.

"Yes," Simon replied. "George the Third lost America for us. I wasn't going

to let him lose Coventry for me."

Raymond Gould increased his majority to 12,413 in line with Labour's

massive nationwide victory, and Joyce was ready for a week's rest.

Charles Hampton could never recall accurately the size of his own majority

because, as Fiona explained to the old earl the following morning, "They

don't count the Conservative vote in Sussex Downs, darling, they weigh it."

Simon spent the day after the election traveling around the constituency

hoarsely thanking his supporters for the hard work they had put in. For his

most loyal supporter, he could manage only four more words: "Will you marry

me?"

IN M13ST DEMOCRATIC COUNTRIEs a newly elected leader enjoys a transitional period during which he is able to announce the policies he intends to pursue and whom he has selected to implement them. But in Britain, MPs sit by their phones and wait for forty-eight hours immediately after the election results have been declared. If a call comes in the first twelve hours, they will be asked to

join the Cabinet of twenty, during the second twelve given. a position as one of the thirty Ministers of State, and the third twelve, made one of the forty Under Secre taries, of State, and during the final twelve, a parliamen tary private secretary to a Cabinet Minister. If the phone hasn't rung by then, they remain on the back benches.

Raymond returned from Leeds the moment the count was over, leaving Joyce

to carry out the traditional "thank you" drive across the

constituency-

When he wasn't sitting by the phone the following day fie was walking

around it, nervously pushing his glasses back up on his nose. The first

call came from his mother, who had rung to congratulate him.

"On what?" he asked. "Have you heard something?"

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"No, love," she said, "I just rang to say how pleased I was about your

increased majority."

460h."

"And to add how sorry we were not to see you before you left the

constituency, especially as you had to pass the shop on the way to the

highway."

Raymond remained silent. Not again, Mother, he wanted to

say.

The second call was from a colleague inquiring if Raymond had been

offered a job.

"Not so far," he said before learning of his contemporary's promotion.

The third call was from one of Joyce's friends.

"When will she be back?" another Yorkshire accent inquired..

"I've no idea," said Raymond, desperate to get the cafler off the line.

"I'D caH again this afternoon, then."

"Fine," said Raymond putting the phone down quickly.

He disappeared into the kitchen to make himself a cheese sandwich, but

there wasn't any cheese, so he ate stale bread smeared with

three-week-old butter. He was halfway through a second slice when the

phone rang.

"Raymond?"

He held his breath.

"Noel. Brewster."

He exhaled in exasperation as he recognized the vicar's voice.

"Can you read the second lesson when you're next up in Leeds? We had

rather hoped you would read it this morning-your dear wife..."

"Yes,"' he promised. "The first weekend I am back in Leeds." The phone

rang again as soon as he placed it back on the receiver.

"Raymond Gould?" said an anonymous voice.

"Speaking," he said.

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"The Prime Minister will be with you in one moment."
Raymond waited. The front door opened and another voice shouted, "It's only

me. I don't suppose you found anything to eat. Poor love." Joyce joined

Raymond in the drawing room.

Without looking at his wife, he waved his hand at her to keep quiet.

"Raymond," said a voice on the other end of the line.
"Grood afternoon, Prime Minister," he replied, rather

formally, in response

to Harold Wilson's more pronounced Yorkshire accent.

"I was hoping you would feel able to join the new team as Under Secretary

for Employment?"

Raymond breathed a sigh of relief It was exactly what he'd hoped for. "I'd

be delighted, sir, " replied the new Minister.

"Good, that will give the trade union leaders something to think about."

The phone went dead.

Raymond Gould, Under Secretary of State for Employment, sat motionless on

the next rung of the ladder.

As Raymond left the house the next morning, he was greeted by a driver

standing next to a gleaming black Austin Westminster. Unlike his own

secondhand Volkswage n, it glowed in the morning light. The rear door was

opened and Raymond climbed in to be driven off to the department. By his

side on the back seat was a red leather box the size of a very thick

briefcase with gold lettering running along the edge.

"Under Secretary of

State for Employment." Raymond turned the small key, knowing what Alice

must have felt like on her way down the rabbit hole.

When Charles Hampton returned to the Commons on Tuesday there was a note

from the Whip's office waiting for him on the members' letter board. One of the En-

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vironment team had lost his seat in the General Election

and Charles had

been promoted to number two on the Opposition bench in that department,

to shadow the Government Minister of State. "No more preservation of

trees. You'll be on to higher things now, " chuckled the Chief Whip.

"Pollution, water shortage, exhaust fumes . . . "

Charles smiled with pleasure as he walked through the Commons,

acknowledging old colleagues and noticing a considerable number of new

faces. He didn't stop to talk to any of the newcomers as he could not be

certain if they were Labour or Conservative, and, given the election

results, most of them had to be the former. As for his older colleagues,

many wore forlorn looks on their faces. For some it would be a

considerable time before they were offered the chance of office again,

while others knew they had served as Ministers for the last time. In

politics, he'd quickly learned, the luck of age and timing could play a

vital part in any man's career, however able he might be. But at

thirty-five, Charles could easily dismiss such thoughts. Charles proceeded to his office to check over the constituency mail.

Fiona had reminded him of the eight hundred letters of thanks to the

party workers that had to be sent out. He groaned at the mere thought of

it.

"Mrs. Blenkinsop, the chairman of the Sussex Ladies' Luncheon Club, wants

you to be their guest speaker for their annual lunch, " his secretary told

him once he had settled.

"Reply yes~what's the date?" asked Charles, reaching for his diary.

"June sixteenth."

"Stupid women, that's Ladies Day at Ascot. Tell her that ${\tt I'm}$ delivering

a speech at an environmental conference, but I'll be certain to make

myself free for the function next year."

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The secretary looked up anxiously.
"Don't worry," said Charles. "She'll never find out."
The secretary moved
on to the next letter.

Simon had placed the little sapphire ring surrounded by diamonds on the

third finger of her left hand. Three months later a wide gold band joined

the engagement ring.

After Mr. and Dr. Kerslake had returned home from their honeymoon in Italy

they both settled happily into Beaufort Street.

Elizabeth found it quite

easy to fit all her possessions into the little Chelsea house, and Simon

knew after only a few weeks that he had married a quite exceptional woman.

In the beginning the two of them had found it difficult to mesh their

demanding careers, but they soon worked out a comfortable routine. Simon

wondered if this could continue as smoothly if they decided to start a

family or he was made a Minister. But the latter could be years away; the

Tories would not change their Leader until Heath had been given a second

chance at the polls.

Simon began writing articles for the Spectator and for the Sunday Express

center pages in the hope of building a reputation outside the House while

at the same time supplementing his parliamentary salary of three thousand

four hundred pounds. Even with Elizabeth's income as a doctor, he was

finding it difficult to make ends meet, and yet he didn't want to worry his

wife. He envied the Charles Hamptons of this world who did not seem to give

a second thought about expenditure. Simon wondered if the damn man had any

problems at all. He ran a finger down his own bank account: as usual there

was a figure around five hundred pounds in the righthand margin, and as

usual it was in red.

He pressed on with demanding questions to the Prime Minister each Tuesday

and Thursday. Even after this became routine, he prepared himself with his usual thor-

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oughness, and on one occasion he even elicited praise from his normally

taciturn Leader. But he found as the weeks passed that his thoughts

continually returned to finance -- or his lack of it. That was before he met Ronnie Nethercote.

Raymond's reputation was growing. He showed no signs of being overcome by

his major role in a department as massive as Employment. Most civil

servants who came in contact with Raymond thought of him as brilliant,

demanding, hardworking and, not that it was ever reported to him, arrogant.

His ability to cut a junior civil servant off in mid-sentence or to correct

his principal private secretary on matters of detail did not endear him

even to his closest staff members, who always want to be loyal to their Minister.

Raymond's work load was prodigious, and even the Permanent Secretary

experienced Gould's unrelenting "Don't make excuses" when he tried to trim

one of Raymond's private schemes. Soon senior civil servants were talking

of when, not whether, he would be promoted. His Secretary of State, like

all men who were expected to be in six places at once, often asked Raymond

to stand in for him, but even Raymond was surprised when he was invited to

represent the Department as guest of honor at the annual Confederation of

British Industries dinner.

Joyce. checked to see that her husband's dinner jacket was well brushed,

his shirt spotless and his shoes shining like a guard officer's. His

carefully worded speech-a combination of civil-servant draftsmanship and a

few more forceful phrases of his own to prove to the assembled capitalists

that not every member of the Labour Party was a "raving commie"-was safely

lodged in his inside pocket. His driver ferried him from his Lansdowne Road

home toward the West End.

Raymond enjoyed the occasion, and, although he was

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nervous when he rose to represent the Government in reply to the toast of

the guests, by the time he had resurned his seat he felt it had been one of

his better efforts. The ovation that followed was certainly more than

polite, coming from what had to be classified as a naturally hostile audience.

"That speech was dryer than the Chablis," one guest whispered in the

chairman's ear, but he had to agree that with men like Gould in high

office, it was going to be a lot easier to live with a Labour Government.

The man on Simon Kerslake's left was far more blunt in voicing his opinion

of Raymond Gould. "Bloody man thinks like a Tory, talks like a Tory, so why

isn't he a Tory9" he demanded.

Simon grinned at the prematurely balding man who had been expressing his

equally vivid views throughout dinner. At over two hundred pounds, Ronnie

Nethercote looked as if he was trying to escape from every part of his

bulging dinner jacket.

"I expect," said Simon in reply, "that Gould, born in the thirties and

living in Leeds, would have found it hard to join the Young Conservatives."

"Balls," said Ronnie. "I managed it and I was born in the East End of

London without any of his advantages. Now tell me, Mr. Kerslake, what do

you do when you're not wasting your time in the House of Commons?"

Raymond stayed on after dinner and talked for some time to the captains of

industry. A little after eleven he left to return to Lansdowne Road.

As his chauffeur drove slowly away from Grosvenor House down Park Lane, the

Under Secretary waved expansively back to his host. Someone else waved in

reply. At first Raymond only glanced out the window, assuming it was

another dinner guest, until he saw her legs. Standing on the corner outside

the gas station on Park Lane stood a young girl smiling at him invitingly,

her 72

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white leather miniskirt so short it might have been better described as a

handkerchief Her long legs reminded him of Joyce's ten years before. Her

finely curled hair and the set of her hips remained firmly implanted in

Raymond's mind all the way home.

When they reached Lansdowne Road, Raymond climbed out of the official car

and said goodnight to his driver before walking slowly toward his front

door, but he did not take out his latchkey. He waited until he was sure the

driver had turned the comer before looking up and checking the bedroom

window. All the lights were out. Joyce must be asleep. He crept down the path and back on to the pavement, then looked up and down

the road, finally spotting the space in which Joyce had parked the

Volkswagen. He checked the spare key on his key ring and fumbled about,

feeling like a car thief. It took three attempts before the motor

spluttered to life, and Raymond wondered if he would wake up the whole

neighborhood as he moved off and headed back to Park Lane, not certain what

to expect. When he reached Marble Arch, he traveled slowly down in the

center stream of traffic. A few dinner guests in evening dress were still

spilling out of Grosvenor House. He passed the gas station: she hadn't

moved. She smiled again and he accelerated, nearly bumping into the car in

front of him. Raymond traveled back up to Marble Arch, but instead of

turning toward home, he drove down Park Lane again, this time not so

quickly and on the inside lane. He took his foot off the accelerator as he

approached the gas station and she waved again. He returned to Marble Arch

before repeating his detour down Park Lane, this time even more slowly. As

he passed Grosvenor House for a third time, he checked to be sure that

there were no stragglers still chatting on the pavement. It was clear. He

touched the brakes and his car came to a stop just beyond the gas station.

He waited.

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The girl looked up and down the street before strolling over to the car,

opening the passenger door and taking a seat next to the Under Secretary of

State for Employment.

"LoH:)king for business?"

"What do you mean?" asked Raymond hoarsely.

"Come on, darling. You can't imagine I was standing out there at this time

of night hoping to get a suntan."

Raymond turned to look at the girl more carefully and wanted to touch her

despite the aura of cheap perfume. Her black blouse had three buttons

undone; a fourth would have left nothing to the imagination.

"It's ten pounds at my place."

"Where's your place?" he heard himself say.

"I use a hotel in Paddington."

"How do we get there?" he asked, putting his hand nervously through his red hair.

"Just head up to Marble Arch and I'll direct you."
Raymond pulled out and went off toward Hyde Park Comer and drove around

before traveling on toward Marble Arch once again.

"I'm Mandy," she said. "What's your name?"

Raymond hesitated. "Malcolm."

"And what do you do, Malcolm, in these hard times?"

"I ... I sell secondhand cars."

"Haven't picked out a very good one for yourself, have

you?" She laughed.

Raymond made no comment. It didn't stop Mandy.

"What's a secondhand-car salesman doing dressed up like a toff, then?"

Raymond had quite forgotten he was still in black tie.

"I've. . Just been to a convention ... at the ... Hilton Hotel."

"Lucky for some," she said, and lit a cigarette. "I've been standing

outside Grosvenor House all night in the hope of getting some rich feller

from that posh party."

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Raymond's cheeks nearly turned the color of his hair. "Slow down and take

the second on the left."

He followed her instructions until they pulled up outside a small dingy

hotel. "I'll get out first, then you," she said. "Just walk straight

through reception and follow me up the stairs." As she got out of the car

he nearly drove off and might have done so if his eye hadn't caught. the

sway of her hips as she walked back toward the hotel.

He obeyed her instructions and climbed several flights of narrow stairs

until he reached the top floor. As he approached the landing, a large

bosomy blonde passed him on the way down.

"Hi, Mandy," she shouted back at her friend.

"Hi, Sylv. Is the room free?"

"Just," said the blonde sourly.

Mandy pushed open the door and Raymond followed her in. The room was

small and narrow. In one comer stood a tiny bed and a threadbare carpet.

The faded yellow wallpaper was peeling in several places. There was a

washbasin attached to the wall; a dripping tap had left a brown stain on

the enamel.

Mandy put her hand out and waited.

"Ah, yes, of course," said Raymond, taking out his wallet to find he only

had nine pounds on him.

She scowled. "Not going to get overtime tonight, am 1, darling?" she

said, tucking the money carefully away in the comer of her bag before

matter-of-factly taking off all her clothes.

Although the act of undressing had been totally sexless, he was still

amazed by the beauty of her body, Raymond felt somehow detached from the

real world. He watched her, eager to feel the texture of her skin, but

made no move. She lay down on the bed.

"Let's get on with it, darling. I've got a living to earn."

Raymond undressed quickly, keeping his back to the

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bed. He folded his clothes in a neat pile on the floor as there was no

chair. Then he lay down on top of her. It was all over in a few minutes.

"Come quickly, don't you, darling?" said Mandy, grinning.

Raymond turned away from her and started washing himself as best he could

in the little basin. He dressed hurriedly realizing he must get out of the

place as rapidly as possible.

"Can you drop me back at the gas station?" Mandy asked.

"It's exactly the opposite direction for me," he said, trying not to sound

anxious as he made a bolt for the door. He passed Sylv on the stairs

accompanied by a man. She stared at him more closely the second time. The

Minister was back in his car a few moments later. He drove home quickly,

but not before opening the windows in an attempt to get rid of the smell of

stale tobacco and cheap perfume.

Back in Lansdowne Road, he had a long shower before creeping into bed next

to Joyce; she stirred only slightly.

Charles drove his wife down to Ascot early to be sure to avoid the

bumper-to-bumper traffic that always developed later in the day. With his

height and bearing, Charles Hampton was made for tails and a topper, and

Fiona wore a hat which on anyone less self-assured would have looked

ridiculous. They had been invited to join the Macalpines for the afternoon,

and when they arrived they found Sir Robert awaiting them in his pfivate

box.

"You must have left home early," said Charles, knowing the Macalpines lived

in central London.

"About thirty minutes ago," he said, laughing. Fiona looked politely

incredulous.

"I always come here by helicopter," he explained. 76

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They lunched on lobster and strawberries accompanied by a fine vintage

champagne, which the waiter kept pouring and pouring. Charles might not

have drunk quite so much had he not picked the winning horses in the

first three races. He spent the fifth race stumped in a chair in the

comer of the box, and only the noise of the crowd kept him from nodding off.

If they hadn't waited for a farewell drink after the last race, Charles

might have got away with it. He had forgotten that his

host was returning

by helicopter.

The long tail of cars across Windsor Great Park all the way back to the

highway made Charles very shorttempered. When he eventually reached the

main road he put his Daimler into fourth gear. He didn't notice the

police car until the siren sounded and he was directed to pull over.

"Do be careful, Charles," whispered Fiona.

"Don't worry, old girl, I know exactly how to deal with the law," he

said, and wound down his window to addrem the policeman who stood by the

car. "Do you realize who I am, officer?"

"No, sir, but I would like you to accompany me--2'

"Certainly not, officer, I am a member of..."

"Do be quiet," said Fiona, "and stop making such a fool of yourself."

"Parliament and I will not be treated . .

"Have you any idea how pompous you sound, Charles?"

"Perhaps you will be kind enough to accompany me to the station, sir?"

"I want to speak to my lawyer."

"Of course, sir. As soon as we reach the station."

When Charles arrived at the constabulary he proved quite incapable of

walking a straight line and refused to provide a blood sample.

"I am the Conservative MP for Sussex Downs." Which will not help you, Fiona thought, but he was

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past listening and only demanded that she phone the family solicitor at

Speechly, Bircham and Soames.

After Ian Kimmins had spoken, first gently, then firmly, to Charles, his

client eventually cooperated with the police.

Once Charles had completed his written statement, Fiona drove him home,

praying that his stupidity would pass unnoticed by the press.

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"YOU DON'T LIKE tum because he comes from the East End," said Simon, after

she had read the letter.

"That's not true," replied Elizabeth. "I don't like him because I don't

trust him."

"But you've only met him twice."

"Once would have been quite enough."

"Well, I can tell you I'm impressed by the not inconsiderable empire he's

built up over the last ten years, and frankly it's an offer I can't

refuse, " said Simon, pocketing the letter.

"But surely not at any cost?" said Elizabeth.

"I won't be offered many chances like this," continued Simon. "And we

could use the money. The belief people have that every Tory MP has some

lucrative sinecure and two or three directorships is plain daft, and you

know it. Not one other serious proposition has been put to me since I've

been in the House, and another two thousand pounds a year for a monthly

board meeting wouldcome in very handy."

"And what else?"

"What do you mean, what else?"

"What else does Mr. Nethercote expect for his two

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thousand pounds? Don't be naive, Simon, he's not offering you that kind of

money on a plate unless he's hoping to receive some scraps back."

"Well, maybe I have a few contacts and a little influence with one or two

people.

"I'll bet."

"You're just prejudiced, Elizabeth."

"I'm against anything that might in the long run harm your career, Simon.

Struggle on, but never sacrifice your integrity, as you're so fond of

reminding the people of Coventry."

When Charles Hampton's drunk-driving charge came up in front of the Reading

Bench he listed himself as C. G. Hampton-no mention of MP. Under profession

he entered "Banker."

He came sixth in the list that morning, and on behalf of his absent client

Ian Kimmins apologized to the Reading magistrates and assured them it would

not happen again. Charles received a fifty-pound fine and was banned from

driving for six months. The whole case was over in four minutes.

When Charles was told the news by telephone later that day, he was

appreciative of Kimmins's sensible advice and felt he had escaped lightly

in the circumstances. He couldn't help remembering how many column inches

George Brown, the Labour Foreign Secretary, had endured after a similar

incident outside the Hilton Hotel.

Fiona kept her own counsel.

At the time, Fleet Street was in the middle of the "silly season," that

period in the summer when the press is desperate for news. There had only

been one cub reporter in the court when Charles's case came up, and even

lie was surprised by the interest the nationals took in his little scoop.

The pictures of Charles taken so discreetly outside the Hamptons' country

home were glar80

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ingly large the following morning. Headlines ranged from "Six Months' Ban

for Drunk Driving-Son of Earl" to "MP's Ascot Binge Ends in Heavy Fine."

Even the Times mentioned the case on its home news page. By lunchtime the same day every Fleet Street newspaper had tried to

contact Charles-and so had the Chief Whip. When he did track Charles down

his advice was short and to the point. A junior Shadow Minister can

survive that sort of publicity once--not twice.

"Whatever you do, don't drive a car during the next six months, and don't

ever drink and drive again."

Charles concurred, and after a quiet weekend hoped he had heard the last

of the case. Then he caught the headline on the front page of the Sussex

Gazette: "Member Faces No-Confidence Motion." Mrs.

Blenkinsop, the

chairman of the Ladies' Luncheon Club, was proposing the motion, not for

the drunken driving, but for deliberately misleading her about why he had

been unable to fu)fill a speaking engagement at their annual luncheon.

Raymond had become so used to receiving files marked "Strictly Private,"

"Top Secret," or even "For Your Eyes Only" in his position as a

Government under secretary that he didn't give a second thought to a

letter marked "Confidential and Personal" even though it was written in

a scrawled hand. He opened it while Joyce was boiling his eggs.

"Four minutes and forty-five seconds, just the way you like them," she

said as she returned from the kitchen and placed two eggs in front of

him. "Are you all right, dear? You're white as a sheet."

Raymond recovered quickly, sticking the letter into a pocket, before

checking his watch. "Haven't time for the other egg," he said. "I'm

already late for Cabinet committee, I must dash."
Strange, thought Joyce, as her husband hurried to the

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door. Cabinet committees didn't usually meet until ten, and he hadn't even

cracked open his first egg. She sat down and slowly ate her husband's

breakfast, wondering why he had left all his mail behind. Once he was in the back of his official car Raymond read the letter again.

It didn't take long.

DEAR "MALCOLM,"

"I enjoid our little get together the other evening and five hundrudpounds would help me toforget it once and for all.

Love, MA ND Y

P.S. I'll be in touch again soon.

He read the letter once more and tried to compose his thoughts. There was

no address on the top of the notebook paper. The envelope gave no clue as

to where it had been posted.

When his car arrived outside the Department of Employment Raymond remained

in the back seat for several moments.

"Are you feeling all right, sit?" his driver asked.

"Fine, thank you," he replied, and jumped out of the car and ran all the

way up to his office. As he passed his secretary's desk he barked at her,

"No interruptions."

"You won't forget Cabinet committee at ten o'clock, will you, Minister?"

"No," replied Raymond sharply and slammed his office

door. Once at his desk

he tried to calm himself and to recall what he would have done had he been

approached by a client as a barrister at the bar: First instruct a good

solicitor. Raymond considered the two most capable lawyers in England to be

Arnold Goodman and Sir Roger Pelham. Goodman was getting too high a profile

for Raymond's liking whereas Pelham was just as sound but virtually unknown

to the general pub82

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lic. He called Pelham's office and made an appointment to see him that

afternoon.

Raymond hardly spoke in Cabinet committee, but as most of his colleagues

wanted to express their own views, nobody noticed. As soon as the meeting

was over, Raymond hurried out and took a taxi to High Holborn.

Sir Roger Pelham rose from behind his large Victorian desk to greet the

junior Minister.

"I know you're a busy man, Gould," Pelham said as he fell back into his

black leather chair, "so I shan't waste your time. Tell me what I can do

for you."

"It was kind of you to see me at such short notice," Raymond began, and

without further word handed the letter over.

"Thank you," the solicitor said courteously, and, pushing his half-moon

spectacles higher up his nose, he read the note three times before he

made any comment.

"Blackmail is something we all detest," he began, "but it will be

necessary for you to tell me the whole truth, and don't leave out any

details. Please remember I am on your side. You'll

recall only too well

from your days at the bar what a disadvantage one labors under when one

is in possession of only half the facts."

The tips of Pelham's fingers touched, forming a small roof in front of

his nose as he listened intently to Raymond's account of what had

happened that night.

"Could anyone else have seen you?" was Pelham's first question.

Raymond thought back and then nodded. "Yes," he said. "'Yes, I'm afraid

there was another girl who passed me on the stairs." Pelham read the letter once more.

"My, immediate advice," he said, looking Raymond in the eye and speaking

slowly and deliberately, "and you won't like it, is to do nothing."

"But what do I say if she contacts the press?"

"She will probably get in touch with someone from

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Fleet Street anyway, even if you pay the five hundred pounds or however many

other five hundred pounds you can afford. Don't imagine you're the first

Minister to be blackmailed, Mr. Gould. Every homosexual in the House fives

in daily fear of it. It's a game of hide and seek. Very few people other

than saints have nothing to hide, and the problem with public life is that

a lot of busybodies want to seek." Raymond remained silent, his anxiety

showing. "Phone me on my private line immediately the next letter arrives,"

said Pelham, scribbling a number on a piece of paper.

"Thank you," said Raymond, relieved that his secret was at least shared

with someone else. Pelham rose from behind his desk and accompanied Raymond

to the door.

Raymond left the lawyer's office feeling better, but he found it hard to

concentrate on his work the rest of that day and slept only in fits and

starts during the night. When he read the morning papers, he was horrified

to see how much space was being given to Charles Hampton's peccadillo. What

a field day they would be able to have with him. When the mail came, he

searched anxiously for the scrawled handwriting. It was hidden under an

American Express circular. He tore it open. The same hand was this time

demanding that the five hundred pounds should be deposited at a post office

in Pimlico. Sir Roger Pelham saw the Minister one hour later.

Despite the renewed demand, the solicitor's advice remained the same.

"Think about it, Simon," said Ronnie as they reached the boardroom door.

"Two thousand pounds a year may be helpful, but if you take shares in my

real estate company it would give you a chance to make some capital."

"What did you have in mind?" asked Simon, buttoning up his stylish blazer,

trying not to sound too excited.

"Well, you've proved damned useful to me. Some of those people you bring to

lunch wouldn't have allowed

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me past their front doors. I'd let you buy in cheap ... you could buy

fifty thousand shares at one pound. When we go public in a couple of

years' time you'd make a killing."

"Raising fifty thousand pounds won't be easy, Ronnie."

"When your bank manager has checked over my books he'll be only too happy

to lend you the money."

After the Midland Bank had studied the authorized accounts of Nethercote

and Company and the manager had interviewed Simon, they agreed to his

request, on the condition that Simon deposited the shares with the bank.

How wrong Elizabeth was proving to be, Simon thought; and when Nethercote

and Company performed record profits for the quarter he brought home a

copy of the annual report for his wife to study.

"Looks good," she had to admit. "But I still don't have to trust Ronnie

Nethercote."

When the annual meeting of the Sussex Downs Conservative Association came

around in October Charles was pleased to learn that Mrs. Blenkinsop's "no

confidence" motion had been withdrawn. The local press tried to build up

the story, but the nationals were full of the Abervan coal mine disaster,

in which one hundred and sixteen schoolchildren had lost their lives. No

editor could find space for Sussex Downs.

Charles delivered a thoughtful speech to his association, which was well

received. During Question Time, he was relieved to find no embarrassing

questions directed at him.

When the Hamptons finally said goodnight, Charles took the chairman aside

and inquired, "How did you manage it?"

"I explained to Mrs. Blenkinsop," replied the chairman, that if her

motion of no confidence was discussed 85 FIRST AMONG EQUALS

at the annual meeting, it would be awflully hard for the member to back my

recommendation that she should receive an Order of the British Empire in the

New Year's Honors for service to the party. That shouldn't be too hard for you to pull off, should it, Charles?"

Every time the phone rang, Raymond assumed it would be the press asking him

if he knew someone called Mandy. Often it was a journalist, but all that

was needed was a quotable remark on the latest unemployment figures, or a

statement of where the Minister stood on devaluation of the pound.

It was Mike Molloy, a reporter from the Daily Mirror, who was the first to

ask Raymond what he had to say about a statement phoned in to his office by

a girl called Mandy Page.

"I have nothing to say on the subject. Please speak to Sir Roger Pelham, my

solicitor," was the Under Secretary's succinct reply.

The moment he put the

phone down he felt queasy.

A few minutes later the phone rang again. Raymond still hadn't moved. He

picked up the receiver, his hand still shaking. Pelham confirmed that

Molloy had been in touch with him.

"I presume you made no comment," said Raymond.

"On the contrary," replied Pelham. "I told him the truth."

"What?" exploded Raymond.

"Be thankful she picked a fair journalist, because I expect he'll let this

one go. Fleet Street is not quite the bunch of shits everyone imagines them

to be, "Pelham said uncharacteristically, and added, "They also detest two

things--crooked policemen and blackmailers. I don't think you'll see

anything in the press tomorrow."

Sir, , Roger was wrong-

Raymond was standing outside his local newsstand the

next morning when it opened at five-thirty, and he 86 FIRST AMONG EQUALS

surprised the proprietor by asking for a copy of the Daily Mirror. Raymond

Gould was plastered all over page five saying,

"Devaluation is not a

course I can support while the unemployment figure remains so high." The

photograph by the side of the article was unusually flattering.

Simon Kerslake read a more detailed account of what the Minister had said

on devaluation in the London Times and admired Raymond Gould's firm stand

against what was beginning to look like inevitable Government policy.

Simon glanced up from his paper and started to consider a ploy that might

trap Gould. If he could make the Minister commit himself again and again

on devaluation in front of the whole House, he knew that when the

inevitable happened, Gould would be left with no choice but to resign.

Simon began to pencil a question on the top of his paper before continu-

ing to read the front page, but he couldn't concentrate, as his mind kept

returning to the news Elizabeth had given him before she went to work.

Once. again he looked up from the article, and this time a wide grin

spread across his face. It was not the thought of embarrassing Raymond

Gould that caused him to smile. A male chauvinist thought had crossed his

normally liberal mind. "I hope it's a boy," he said out loud.

Charles Hampton was glad to be behind the wheel again, and he had the

grace to smile when Fiona showed him the photograph of the happy Mrs.

Blenkinsop displaying her OBE outside Buckingham Palace to a reporter

from the East Sussex News.

It was six months to the day of his first meeting with Sir Roger Pelham

that Raymond Gould received an account from the solicitor for services rendered-five hundred pounds.

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SIM014 LFFT THE HOUSE and drove himself to Whitechapel Road to attend a

board meeting of Nethercote and Company. He arrived a few minutes after the

four o'clock meeting had begun, quietly took his seat and listened to Ronnie

Nethercote describing another coup.

Ronnie had signed a contract that morning to take over four major city

blocks at a cost of 26 million pounds with a guaranteed rental income of

3.2 million per annum for the first seven years of a twenty-one-year lease.

Simon formally congratulated him and asked if this made any difference in

the company's timing for going public. He had advised Ronnie not to allow

his company shares to be traded on the Stock Exchange until the Tories

returned to power. "It may mean waiting a couple of years," he had told

Ronnie, "but few people now doubt that the Tories will win the next

election. Just look at the polls."

"We're still planning to wait," Ronnie now assured him. "Although the

injection of cash that the shares would bring in would be useful. But $\ensuremath{\mathtt{my}}$

instinct is to

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follow your advice and wait to see if the Conservatives win the next

election."

"I am sure that's sound," said $\operatorname{Simon},$ looking around at the other board

members.

"if they don't win, I can't wait that much longer."

"I wouldn't disagree with that decision either, Mr.

Chairman, said

Simon.

When the meeting was over he joined Nethercote in his office for a drink.

"I want to thank you," Ronnie said, "for that introduction to Harold

Samuel and Hugh Ainesworth. It made the deal go through much more

smoothly."

"Does that mean you'll allow me to purchase some more shares?"

Ronnie hesitated. "Why not? You've earned them. But only another ten

thousand. Don't get ahead of yourself, Simon, or the other directors may

become jealous."

In the car on the way to pick up Elizabeth, Simon decided to take a

second mortgage out on the house in Beaufort Street to raise the extra

cash needed for the new shares. Elizabeth still made little secret of her

feelings about Ronnie, and now that she was pregnant, Simon decided not

to worry her with the details.

"If the Government did a turnabout and devalued the pound, would the

Under Secretary find it possible to remain in office?" Raymond Gould, the Under Secretary for Employment, stiffened when he

heard Simon Kerslake's question.

Raymond's grasp of the law and his background knowledge of the subject

made all except the extremely articulate or highly experienced wary of

taking him on. Nevertheless, he had one Achilles heel arising from his

firmly stated views in Full Employment at Any Cost?. any

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suggestion that the Government would devalue the pound. Time and again eager

backbenchers would seek to tackle him on the subject. But ' once more it was

Simon Kerslake who embarrassed his opponent.

As always, Raymond gave the standard reply: "The policy of Her Majesty's

Government is one hundred percent against devaluation, and therefore the

question does not arise."

"Wait and see," shouted Kerslake.

"Order," said the Speaker, rising from his seat and turning toward Simon as

Raymond sat down. "The Honorable Member knows all too well he must not ad-

dress the House from a sedentary position. The Under Secretary of State."

Raymond rose again. "This Government believes in a strong pound, which

still remains our best hope for keeping unemployment figures down."

"But what would you do if Cabinet does go ahead and devalue?" Joyce asked

him when she read her husband's reply to Kerslake's question reported in

the London Times the next morning.

Raymond was already facing the fact that devaluation looked. more likely

every day. A strong dollar, causing imports to be at a record level,

coupled with a run of strikes during the summer of '67, was causing foreign

bankers to ask "When," not "If."

"I'd have to resign," he said in reply to Joyce's question.

"Why? No other Minister will."

"I'm afraid Kerslake is right. I'm on the record and he's made sure

everybody knows it. Don't worry, Harold will never devalue. He's assured me

of that many times."

"He only has to change his mind once."

The great orator lain Macleod once remarked that it was the first two

minutes of a speech that decided one's fate. One either grasps the House

and commands it, or 90

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dithers and loses it, and once the House is lost it can rarely be brought to heel.

When Charles Hampton was invited to present the winding-up speech for the

Opposition during the debate on the Environment, he felt he had prepared

himself well. Although he knew he could not expect to convert Government

backbenchers to his cause, he hoped the press would acknowledge that he

had won the argument and embarrassed the Government. The Administration

was already rocking over daily rumors of devaluation and economic

trouble, and Charles was confident that this was a chance to make his name.

When full debates take place on the floor of the House, the Opposition

spokesman is called upon to make his final comments at nine o'clock from

the dispatch box--an oblong wooden box edged in brassresting on the table

in between the two front benches. At nine-thirty a Government Minister winds up.

When Charles rose and put his notes on the dispatch box he intended to

press home the Tory Party case on the Goveniment's economic record, the

fatal consequences of devaluation, the record inflation, coupled with

record borrowing and a lack of confidence in Britain unknown in any

member's lifetime.

He stood his full height and stared down belligerently at the Government

benches.

"Mr. Speaker," he began, "I can't think. .

"Then don't bother to speak," someone shouted from the Labour benches.

Laughter broke out as Charles tried to compose himself, cursing his

initial overconfidence. He began again.

"I can't imagine..."

"No imagination either," came another voice. "Typical Tory."

". . . why this subject was ever put before the House."
"Certainty not for you to give us a lesson in public speaking."

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"Order," growled the Speaker, but it was too late.

The: House was lost, and Charles stumbled through thirty minutes of

embarrassment until no one but the Speaker was listening to a word he

said. Several frontbench Ministers had their feet up on the table and

their eyes closed. Backbenchers sat chattering among themselves waiting

for the ten o'clock vote: the ultimate humiliation the House affords to

its worst debaters. The Speaker had to call for order several times

during Charles's speech, once rising to rebuke noisy members, "The House

does its reputation no service by behaving in this way."

But his plea

fell on deaf ears as the conversations continued. At nine-thirty Charles

sat down in a cold sweat. A few of his own backbenchers managed to raise

an unconvincing, "Hear, hear."

When a Government spokesman opened his speech by describing Charles's

offering as among the most pathetic he had heard in a long political

career, he may well have been exaggerating, but from the expressions on

the Tory front benches not many Opposition members were going to disagree with him.

Elizabeth looked up and smiled as her husband came into the room. "I've

delivered over a thousand children in the past five years, but none have

given me the thrill this one did. I thought you'd like to know mother and

child are doing well."

Simon took Elizabeth in his arms. "How long do I have to wait to learn

the truth?"

"It's a boy, " she said.

"Congratulations, darling," said Simon. "I'm so proud of you." He pushed

her hair back tenderly. "So it's to be Peter, not Lucy." "Certainly hope so, that is if you don't want the poor little blighter

teased all his life."

A mirse joined them holding a small child almost

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swamped in a little sheet and blanket. Simon took his son in his arms and

stared into the large blue eyes.

"He looks like a future Prime Minister to me.'

"Gocd heavens, no," said Elizabeth. "He looks far too intelligent to

consider anything as silly as that." She put her arms out at full stretch

and Simon reluctantly released his son into the care of his mother.

Simon sat on the end of the bed admiring his wife and firstbom, as

Elizabeth prepared to feed him.

"Perhaps it will be possible for you to take a break for a while., You

deserve a holiday."

"Not a chance," said Elizabeth, as she watched her son close his eyes.

"I'm back on duty roster next week. Don't forget we still need my income

while they pay members of Parliament such a pittance." Simon didn't reply. He realized that if he was ever going to convince his

wife to slow down, he would have to take a more gentle approach.

"Peter and I think you're wonderful," said Simon. Elizabeth looked down at her child. "I don't think Peter's sure yet, but at least he's sleeping on it."

The decision was finally made by the inner Cabinet of twelve on Thursday,

November 16, 1967. By Friday every bank clerk in Tokyo was privy to the

inner Cabinet's closest secret, and by the time the Prime Minister made

tile announcement official on Saturday afternoon, the Bank of England had

lost 600 million dollars of reserves on the foreign-exchange market.

At the time of the Prime Minister's statement, Raymond was in Leeds

conducting his twice-monthly constituency office hours. He was in the

process of explaining the new housing bill to a young married couple when

Fred Padgett, his campaign manager, burst into the room. "Raymond, sorry to interrupt you, but I thought

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you'd want to know immediately. Number Ten has just announced that the pound

has been devalued from \$2.80 to \$2.40." The sitting member was momentarily

stunned, the local housing problem driven from his mind. He stared blankly

across the table at the two constituents who had come to seek his advice.

"Will you please excuse me for a moment, Mr.

Higginbottom?" Raymond asked

courteously. "I must make a phone call." The moment turned out to be

fifteen minutes, in which time Raymond had made contact with a senior civil

servant from the Treasury and had all the details confirmed. He called

Joyce and told her not to answer the phone until he arrived back home. It

was several minutes until he was composed enough to open his office door.

"How many people are still waiting to see me, Fred?" he asked.

"After the Higginbottoms there's only the mad major, still convinced that

Martians are about to land on the roof of Leeds Town Hall."

"Why would they want to come to Leeds first?" asked Raymond, trying to hide

his growing anxiety with false humor.

"Once they've captured Yorkshire, the rest would be easy."

"Hard to find fault with that argument. Nevertheless, tell the major $\ensuremath{\text{I'm}}$

deeply concerned but I need to study his claim in more detail and to seek

further advice from the Ministry of Defense. Make an appointment for him to

see me during my next office hours, and by then I should have a strategic $% \left(1\right) =\left(1\right) +\left(1\right) +$

plan ready."

Fred Padgett grinned. "That will give him something to tellhis friends

about for at least two weeks."

Raymond returned to Mr. and Mrs. Higginbottom and assured them he would

have their housing problem sorted out within a few days. He made a note on

his file to ring the Leeds borough housing officer.

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"What an afternoon," exclaimed Raymond after the door had closed behind

them. "One wife-beating, one electricity turned off by the Electricity

Board with four children under ten in the house, one pollution of the

Aire River, one appalling housing problem, never forgetting the mad major

and his imminent Martians. And now the devaluation news."

"How can you remain so calm under the circumstances?" Fred Padgett asked.

"Because I can't afford to let anyone know how I really feel."

After his office hours Raymond would normally have gone around to the

local pub for a pint and an obligatory chat with the locals, which would

give him a chance to catch up on what had been happening in Leeds during

the past few weeks. But on this occasion he bypassed the pub and returned

quickly to his parents' home.

Joyce told him the phone had rung so often that she had finally taken it

off the hook without letting his mother know the real reason.

"Very sensible," said Raymond.

"What are you going to do?" she asked.

"I shall resign, of course."

"Whi do that, Raymond? It will only harm your Y career."

"You may turn out to be right, but that won't stop me.

"But you're only just beginning to get on top of your work."

"Joyce, without trying to sound pompous, I know I have many failings, but

I'm not a coward, and I'm certainly not so self-seeking as totally to

desert any principles I might have."

"You know, you just sounded Re a man who believes he's destined to become

Prime Minister."

"A moment ago you said it would harm my chances. Make up your mind."

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"I have," she said.

Raymond smiled wanly before retreating to his study to compose a short

handwritten letter,

Saturday, November 18, 1967

Dear Prime Minister,

Afteryour announcement this afternoon on devaluation and the stand I have continually taken on the issue I am left with

no choice but to resign my position as Under Secretary of State for

Employment. I' would like to thank you for having given me the

opportunity to serve in your administration. Be assured that I shall

continue to support the Government on all other issuesfrom the backbenches.

Yours,

RA YMOND GOULD

When the red box arrived at the house that Saturday night, Raymond

instructed the messenger to deliver the letter to Number 10 immediately.

As he opened the box for the last time he reflected that his department

was answering questions on employment in the House that Monday. He

wondered who would be chosen to take his place.

Because of the red tape surrounding devaluation, the Prime Minister did

not get around to reading Raymond"s letter until late Sunday morning. The

Goulds' phone was still off the hook when an anxious Fred Padgett was

heard knocking on the front door later that day.

"Don't answer it," said Raymond. "It's bound to be another journalist."

"No, it's not, it's only Fred," said Joyce, peeping through an opening

in the curtain.

She opened the door. "Where the hell's Raymond?" were Fred's first words.

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"Right here," said Raymond, appearing from the kitchen holding the Sunday

newspapers.

"The Prime Minister has been trying to contact you all morning."

Raymond turned around and replaced the phone on the hook, picked it up a

few seconds later and checked the tone before dialing London WHI 4433. The

Prime Minister was on the line in moments. He sounded calm enough, thought

Raymond.

"Have you issued any statement to the press, Raymond?"
"No, I wanted to be sure you had received my letter
first."

"Good. Please don't mention your resignation to anyone until we've met.

Could you be at Downing Street by eight o'clock?" "Yes, Prime Minister."

"Remember, not a word to the press."

Raymond heard the phone click.

Within the hour he was on his way to London, and he arrived at his house in

Lansdowne Road a little after seven. The phone was ringing again. He wanted

to ignore the insistent burr-burr but thought it might be Downing Street.

He picked the phone up. "Hello."

"Is that Raymond Gould?" said a voice.

"Who's speaking?" asked Raymond.

"Walter Terry, Daily Mail. "

"I am not going to say anything," said Raymond.

"Do you feel the Prime Minister was right to devalue?"

"I said nothing, Walter."

"Does that mean you are going to resign?"

"Walter, nothing."

"Is it true you have already handed in your resignation?"

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Ra: mond hesitated.

Υ

"I I , hought so, " said Terry.

"I said nothing," spluttered Raymond and slammed down the phone-before

lifting it back off the hook.

He quickly washed and changed his shirt before leaving the house. He nearly

missed the note that was lying on the doormat, and he wouldn't have stopped

to open it had the envelope not been embossed with large black letters

across the left hand comer-"Prime Minister." Raymond ripped it open. The

handwritten note from a secretary asked him on his arrival to enter by the

rear entrance of Downing Street, not by the front door. A small map was

enclosed. Raymond was becoming weary of the whole exercise.

Two more journalists were waiting by the gate. They followed him to his

car.

"Have you resigned, Minister?" asked the first.

"No comment."

"Are you on your way to see the Prime Minister?"
Raymond did not reply and leaped into his car. He drove off so quickly that

the pursuing journalists were left with no chance of catching him.

Twelve minutes later, at five to eight, he was seated in the anteroom of

Number 10 Downing Street. As eight struck he was taken through to Harold

Wilson's study. He was surprised to find the senior minister in his own

Department, the Secretary of State for Employment, seated in a comer of the room.

"Ray," said the Prime Minister. "How are you?"
"I'm well, thank you, Prime Minister."

"I was sorry to receive your letter and thoroughly understand the position

you are in, but I hope perhaps we can work something out."

"Work something out?" Raymond repeated, puzzled.

"Well, we all realize devaluation is a problem for you after 1,V1

Fmployment at A n.Y Cost? but I felt perhaps a move to the Foreign Office

as Minister of State might be

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a palatable way out of the dilemma. It's a promotion you've well earned."

Raymond hesitated. The Prime Minister continued, "It may interest you to

know that the Chancellor of the Exchequer has also resigned, but will be

moving to the Home Office."

"I am surprised," said Raymond. "But in my case, I do not consider it

would be the honorable thing to--~'

The Prime Minister waved his hand. "What with the problems we are about

to tackle in Rhodesia and Europe, your legal skills would come in very

useful."

For the first time in his life Raymond detested politics.

Mondays usually get off to a quiet start in the Commons. The Whips never

plan for any contentious business to be debated, remembering that members

are still arriving back from their constituencies all over the country.

The House is seldom full before the early evening. But the knowledge that

the Chancellor of the Exchequer would be making a statement on

devaluation at three-thirty insured that the Commons would be packed long

before that hour.

The Commons filled up quickly, and by two forty-five there was not a seat

to be found. The green benches accommodating just four hundred and

twenty-seven members had deliberately been restored as they were before

the Germans had bombed the Palace of Westminster on May 10, 194 1. The

intimate theatrical atmosphere of the House had remained intact. Sir

Giles Gilbert Scott could not resist highlighting some of the Gothic

decor of Barry, but he concurred with Churchills view that to enlarge the

chamber would only destroy the packed atmosphere of great occasions.

Some members huddled were even up on the steps by the Speaker's canopied

chair and around the legs of the chairs of the clerks at the table. One

or two perched like 99

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unfed sparrows on the empty petition bay behind the Speaker's chair.

Raymond Gould rose to answer Question Number 7 on the agenda, an innocent

enough inquiry concerning unemployment benefits for women. As soon as he

reached the dispatch box, the first cries of "Resign" came from the Tory

benches. Raymond couldn't hide his embarrassment. Even those on the back

benches could see he'd gone scarlet. It didn't help that he hadn't slept

the previous night following the agreement he had come to with the Prime

Minister. He answered the question, but the calls for his resignation did

not subside. The Opposition fell silent as he sat down, only waiting for

him to rise for a further question. The next question on the agenda for

Raymond to answer was from Simon Kerslake; it came a few minutes after

three. "What analysis has been made by your department of the special

factors contributing to increasing unemployment in the Midlands?"

Raymond checked his brief before replying. "The closure of two large

factories in the area, one in the Honorable Member's constituency, has

exacerbated local unemployment. Both of these factories specialized in

car components, which have suffered from the Leyland strike."

Simon Kerslake rose slowly from his place to ask his supplementary

question. The Opposition benches waited in eager anticipation. "But

surely the Minister remembers informing the House, in reply to my

adjournment debate last April, that devaluation would drastically

increase unemployment in the Midlands, indeed in the whole country. If

the honorable gentleman's words are to carry any conviction, why hasn't

he resigned?" Simon sat down as the Tory benches demanded, "Why, why,

why?"

"My speech to the House on that occasion is being

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quoted out of context, and the circumstances have since changed."

"They certainly have," shouted a number of Conservatives, and the benches

opposite Raymond exploded with demands that he give up his office.

"Order, order," shouted the Speaker into the tide of noise.

Simon rose again, while everyone on the Conservative benches remained

seated to insure that no one else was called. They were now hunting as a pack.

Everyone's eyes switched back and forth between the two men, watching the

dark, assured figure of Kerslake once again jabbing his forefinger at the

bowed head of Raymond Gould, who was now only praying for the clock to

reach 3:30.

"Mr. Speaker, during that debate, which he now seems happy to orphan, the

Honorable Gentleman was only echoing the views he so lucidly expressed in

his book Fi4ll Employment at Any Cost? Can those views have altered so

radically in three years, or is his desire to remain in office so great

that he now realizes his employment can be achieved at any cost?"

The Opposition benches chanted, "Resign, resign."

"This question has nothing to do with what I said to the House on that

occasion, " retorted Raymond angrily.

Simon was up in a flash and the Speaker called him for a third time.

"Is the Honorable Gentleman telling the House that he has one set of moral

standards when he speaks, and yet another when he writes?"

The House was now in total uproar and few members heard Raymond say, "No,

sir, I try to be consistent."

The Speaker rose and the noise subsided slightly. He looked about him with

an aggrieved frown. "I realize the House feels strongly on these matters,

but I must ask the Honorable Member for Coventry Central to withdraw

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his remark suggesting that the Minister has behaved dishonorably."

Simon rose and retracted his statement at once, but the damage had been

done. Nor did it stop members from calling "Resign" until Raymond left the

chamber a few minutes later.

Simon sat back smugly as Gould left the chamber. Conservative members

turned to nod their acknowledgment of his complete annihilation of the

Government's Under Secretary of State. The Chancellor of the Exchequer rose

to deliver his prepared statement on devaluation. Simon listened with

horror to the Chancellor's opening words:

"The Honorable Member for Leeds North handed in his resignation to the

Prime Minister on Saturday evening but graciously agreed not to make this

public until I had had an opportunity to address the House."

The Chancellor went on to praise Raymond for his work in the Department of

Employment and to wish him well on the back benches.

Jamie Sinclair visited Raymond in his room immediately after the Chancellor

had finished answering questions. He found him slumped at his desk, a

vacant look on his face. Sinclair had come to express his admiration for

the way Raymond had conducted himself.

"It's kind of you," said Raymond, who was still shaking from the

experience.

"I wouldn't like to be in Kerslake's shoes at this moment," said Jamie.

"Simon must feel the biggest shit in town."'

"There's no way he could have known," said Raymond.

"He'd certainly done

his homework and the questions were right on target. I suspect we would

have approached the situation in the same way given the circumstances."

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Several other members dropped in to commiserate with Raymond, after which

he stopped by his old department to say farewell to his team before he

went home to spend a quiet evening with Joyce.

There was a long silence before the Permanent Secretary ventured an

opinion: "I hope, sir, it will not be long before you return to

Government. You have certainly made our lives hard, but for those you

ultimately serve you have undoubtedly made life easier."
The sincerity

of the statement touched Raymond, especially as the civil servant was

already serving a new master.

As the days passed, it felt strange to be able to sit down and watch

television, read a book, even go for a walk and not be perpetually

surrounded by red boxes and ringing phones.

He was to receive over a hundred letters from colleagues, in the House

but he kept only one:

Vt1v 2rrrm \$Effih 8"T"W

Monday, November 20,1967

Dear Gould,

I owe you a profound apology. Weallinourpolitical 1!ft make monumental mistakes about people and I certainly made one today.

I believe that most members of the House have a genuine desire to serve the country, and there can be no more honorable

way ofproving it than by resigning when one feels one's party has taken

a wrong course.

I envy the respect in which the whole House now holds you.

Yours sincerely, SIMON KERSLAKE

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When Raymond returned to the Commons that afternoon, he was cheered by the

members of both sides from the moment he entered the chamber. The minister

who had been addressing the House at the time had no choice but to wait

until Raymond had taken a seat on the back benches.

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SIMON HAD ALREADY LEFT when Edward Heath called his home. It was another

hour before Elizabeth was able to pass on tile message that the Party

Leader wanted to see him at two-thirty.

Charles was at the bank when the Chief Whip called, asking if they could

meet at two-thirty that afternoon before Commons business began.

Charles felt like a schoolboy who had been told the headmaster expected

him to be in his study after lunch. The last time the Chief Whip had

phoned was to ask him to make his unfortunate winding-up speech, and they

had hardly spoken since. Charles was apprehensive; he always preferred

to be told what a problem was immediately. He decided to leave the bank

early and catch lunch at the House to be sure he was not late for his

afternoon appointment.

Charles joined some of his colleagues at the large table in the center

of the members' dining room and took the only seat available, next to

Simon Kerslake. The two men had not really been on good terms since the

Heath-Maudling Leadership contest.

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Charles did not care much for Kerslake. He had once told Fiona that he was

one of the new breed of Tories who tried a little too hard, and he had not

been displeased to see him embarrassed over the Gould resignation. Not that

he expressed his true feelings to anyone other than Fiona.

Simon watched Charles sit down and wondered how much longer the Party could

go on electing Etonian guardsmen who spent more time making money in the $\,$

city and then spending it at Ascot than they did working in the House-not

that it was an opinion he would have voiced to anyone but his closest

confidants.

The discussion over the lunch table centered on the remarkable run of

by-election results the Tories had had with three key marginal seats. It

was obvious that most of those around the table were eager for a General

Election, although the Prime Minister did not have to call one for at least

another three years.

Neither Charles nor Simon ordered coffee.

At two twenty-five Charles watched the Chief Whip leave his private table

in the comer of the room and turn to walk toward his office. Charles

checked his watch and waited a moment before leaving as his colleagues

began a heated discussion about entry into the Common Market.

He strolled past the smoking room before turning left at the entrance to

the library. Then he continued down the old Ways and Means corridor until

he passed the Opposition Whip's office on his left. Once through the

swinging doors he entered the members' lobby, which he crossed to reach the

Government Whip's office. He strode into the secretary's door. Miss Norse,

the Chief's invaluable secretary, stopped typing.

"I have an appointment with the Chief Whip," said Charles.

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"Yes, Mr. Hampton, he is expecting you. Please go through." The typing

recommenced immediately.

Charles walked on down the corridor and found the Chief Whip blocking his

own doorway.

"Come on in, Charles. Can I offer you a drink?"

"No, thank you," replied Charles, not wanting to delay the news any

longer.

The Chief Whip poured himself a gin and tonic before sitting down.

"I hope what I'm about to tell you will be looked upon as good news." The

Chief Whip paused and took a gulp of his drink. "The Leader thinks you

might benefit from a spell in the Whip's office, and I must say I would

be delighted if you felt able tojoin us...."

Charles wanted to protest but checked himself. "And give up my

Environment post?"

"Oh, yes, and more, of course, because Mr. Heath expects all whips to

forgo any outside employment as well. Working in this office is not a

part-time occupation."

Charles needed a moment to compose his thoughts. "And if I turn it down,

will I retain my post at Environment?"

"That's not for me to decide," said the Chief Whip. "But it is no secret

that Ted Heath is planning several changes in the period before the next

election."

"How long do I have to consider the offer?"

"Perhaps you could let me know your decision by Question Time tomorrow."

"Yes, of course. Thank you," said Charles. He left the Chief Whip's

office and drove to Eaton Square.

Simon also arrived at two twenty-five, five minutes before his meeting

with the Party Leader. He had tried not to speculate as to why Heath

wanted to see him, in case the meeting only resulted in disappointment.

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Douglas Hurd, the head of the private office, ushered him straight through

to the Conservative Leader.

"Simon, how would you like to join the Environment team?" It was typical

of Heath not to waste any time on small talk, and the suddenness of the

offer took Simon by surprise. He recovered quickly.

"Thank you very much," he said. "I mean, er ... yes ... thank you."

"Good, let's see you put your back into it, and be sure the results at

the dispatch box are as effective as they have been from the back

benches."

The door was opened once again by the private secretary; the interview

was clearly over. Simon found himself back in the corridor at two

thirty-three. It was several moments before the offer sank in. Then,

elated, he made a dash for the nearest phone. He dialed the St. Mary's

switchboard and asked if he could be put through to Doctor Kerslake. As

he spoke, his voice was almost drowned by the sound of the division

bells, signaling the start of the day's business at two thirty-five,

following prayers. A woman's voice came on the line.

"Is that you, darling?" asked Simon above the din.

"No, sir. It's the switchboard operator. Doctor

Kerslake's in the operating room."

"Is there any hope of getting her out?"

"Not unless you're in labor, sir."

"What brings you home so early?" asked Fiona as Charles came charging

through the front door.

"I need to talk to someone." Fiona could never be sure if she ought to

be flattered, but she didn't express any opinion. It was

all too rare

these days to have his company, and she was delighted. Charles repeated to his wife as nearly verbatim as possible his

conversation with the Chief Whip. Fiona remained silent when Charles had

come to the end of his

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monologue. "Well, what's your opinion?" he asked anxiously.

"All because of one bad speech from the dispatch box," Fiona commented wryly.

"I agree," said Charles, "but nothing can be gained by tramping over that

ground again. And if I turn it down, and wewin the next election ... T'

"You'll be left out in the cold."

"More to the point, stranded on the back benches."

"Charles, politics has always been your first love," said Fiona, touching

him gently on the cheek. "So I don't see that you have a choice, and if

that means some sacrifices, you'll never hear me complain."

Charles rose from his chair saying, "Thank you, my dear. I'd better go

and see Derek Spencer immediately."

As Charles turned to leave, Fiona added, "And don't forget, 'Fed Heath

became Leader of the party via the Whip's office." Charles smiled for the first time that day.

"A quiet dinner at home tonight?" suggested Fiona.

"Can't tonight," said Charles. "I've got a late vote."

Fiona sat alone wondering if she would spend the rest of her life waiting

up for a man who didn't appear to need her affection.

At last they put him through.

"Let's have a celebration dinner tonight."

"Why'-," asked Elizabeth.

"Because I've been invited to join the front-bench team to cover the

Environment."

"Congratulations, darling, but what does 'Environment' consist of?"

"Housing, urban land, transport, devolution, water, historic buildings,

Stansted or Maplin airport, the Channel tunnel, royal parks . . . "

"Have they left anything for anyone else to do?"

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"That's only half of it-if it's out-of-doors, it's mine. I'll tell you

the rest over dinner."

"Oh, bell, I don't think I can get away until eight tonightand we'd have

to get a baby-sitter. Does that come under Environment, Simon?"

"Sure does," he said, laughing. "I'll fix it and book a table at the

Grange for eight-thirty."

"Have you got a ten o'clock vote?"

"Aftaid so."

"I see, coffee with the baby-sitter again," she said. She paused.

"Simon."

"Yes, darling."

"I'm very proud of you."

Derek Spencer sat behind his massive partner's desk in Threadneedle

Street and listened intently to what Charles had to say. "You will be a great loss to the bank," were the chairman's first words.

"But no one here would want to hold up your political career, least of

all me."

Charles noticed that Spencer could not look him in the eye as he spoke.

"Can I assume that I would be invited back on the board if for any reason

my situation changed at the Commons?"

"Of course," said Spencer. "There was no need for you to ask such a

question."

"That's kind of you," said Charles, genuinely relieved. He stood up,

leaned forward and shook hands rather stiffly.

"Good luck, Charles," were Spencer's parting words.

"Does that mean you can no longer stay on the board?"' asked Ronnie

Nethercote when he heard Simon's news.

"No, not while I'm in Opposition and only a Shadow spokesman. But if we

win the next election and I'm of-

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fered a job in Government, I would have to resign immediately."

"So I've got your services for another three years?"

"Unless the Prime Minister picks an earlier date to run,
or we lose the

next election."

"No fear of the latter," said Ronnie, "I knew I'd picked a winner the day

I met you, and I don't think you'll ever regret joining my board."

Over the months that followed, Charles was surprised to find how much he

enjoyed working in the Whip's office, although he had been unable to hide

from Fiona his anger when he discovered it was Kerslake who had captured

his old job at Environment. The order, discipline and camaraderie of the

job brought back memories of his military days in the Grenadier Guards.

Charles's duties were manifold, ranging from checking that members were

all present in their committees to sitting on the front

bench in the

Commons and picking out the salient points members made in their speeches

to the House. He also had to keep an eye out for any signs of dissension

or rebellion on his own benches while remaining abreast of what was

happening on the other side of the House. In addition he had fifty of his

own members from the Midlands area to shepherd, and had to be certain

that they never missed a vote. Each Thursday he passed out a sheet of

paper showing what votes would be coming up the following week. The main

debates were underlined with three lines. Less important debates, those

with two lines under them, made it possible for a member not to be

present for a vote if paired with a member from the opposite party, as

long as the Whip's office had been informed. The few that had only one

line underneath were not mandatory.

Charles already knew that there were no circumstances under which a

member was allowed to miss a "three-line whip," unless he had died and

even then, the

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Chief Whip told him, the Whip's office required a death certificate.

"See that none of your members ever misses one," the Chief Whip warned

him, "or they'll wish they did have a death certificate."

As whips are never called on to make speeches in the House at any time,

Charles seemed to have discovered the role for which he was best cut out.

Fiona reminded him once again that Ted Heath had jumped from the Whip's

office to Shadow Chancellor. She was delighted to see

how involved her

husband had become with Commons life, but she hated going to bed each

night and regularly falling asleep before he arrived home.

Simon also enjoyed his new appointment from the first moment. As the

junior member of the Environment team he was given transport as his

special subject. During the first year he read books, studied pamphlets,

held meetings with national transport chairmen from air, sea and rail,

and worked long into the night trying to master his new brief. Simon was

one of those rare members who, after only a few weeks, looked as if he

had always been on the front bench.

Peter was one of those noisy babies who after only a few weeks sounded

as if he was already on the front bench.

"Perhaps he's going to be a politician after all," concluded Elizabeth,

staring down at her son.

"What has changed your mind?" asked Simon.

"He never stops shouting at everyone, he's totally preoccupied with

himself, and he falls asleep as soon as anyone else offers an opinion."

"They're being rude about my firstborn," said Simon, picking up his son

and immediately regretting the move as soon as he felt Peter's bottom.

Elizabeth had been surprised to find how much time

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Simon had put aside for his son, and she even admitted, when interviewed

by the Littlehampton News, that the member could change a diaper as deftly

as any midwife.

By the time Peter could crawl he was into everything, including Simon's

private briefcase, where he deposited sticky chocolates, rubber bands,

string and even his favorite toy.

Simon once opened the briefcase in full view of a meeting of the Shadow

Environment team to discover Teddy Heath, Peter's much battered bear,

lying on the top of his papers. He removed the stuffed animal to reveal

his "plans for a future Tory government."

"A security risk?" suggested the Opposition Leader with a grin.

"My son, or the bear?" inquired Simon.

By their second years, as Peter was feeling confident enough to walk,

Simon was beginning to have his own views on the issues facing the Party.

As each month passed, they both grew in confidence, and all Simon now

wanted was for Harold Wilson to call a General Election. All Peter wanted was a soccer ball.

Talk of a General Election was suddenly in the air. Just as it looked as

though the Conservatives were gaining in the opinion polls, the Labour

Party had a string of by-election victories in early 1970.

When May's opinion polls confirmed the trend to Labour, Harold Wilson

visited the Queen at Buckingham Palace and asked her to dissolve

Parliament. The date of the General Election was set for June 18, 1970.

The press was convinced that Wilson had got it right again, and would

lead his party to victory for the third time in a row, a feat no man in

political history had managed. Every Conservative knew that would spell

the end of Edward Heath's leadership of his party.

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Three weeks later political history was not made, for the Conservatives

captured Parliament with an overall majority of thirty seats. Her Majesty

the Queen invited Edward Heath to attend her at the Palace and asked him to

form a government. He kissed the hands of his sovereign and accepted her

commission.

Simon Kerslake managed a four-figure majority for the first time when he

won Coventry Central by 2,118.

When Fiona was asked by the old earl how many votes Charles had won by on

this occasion, she said she couldn't be certain, but she did recall

Charles's telling a journalist it was more than the other candidates put

together.

Raymond Gould suffered an adverse swing of only 2 percent and was returned

with a 10,416 majority. The people of Leeds admire independence in a

member, especially when it comes to a matter of principle.

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10

WHEN SIMON AWOKE on the Friday morning after the election he felt both

exhausted and exhilarated. He lay in bed trying to imagine how those

Labour Ministers, who only the previous day had assumed they would be

returning to their departments, must be feeling now.

Elizabeth stiffed, let out a small sleep-filled sigh and turned over.

Simon stared down at his wife. In the four years of their marriage she

had lost none of her attraction for him, and he still

took pleasure in

just looking at her sleeping form. Her long fair hair rested on her

shoulders and her slim, firm figure curved gently beneath the silk

nightgown. He started stroking her back and watched her slowly come out

of sleep. When she finally awoke she turned over and he took her in his arms.

"I admire your energy," she said. "If you're still fit after three weeks

on the trail I can hardly claim to have a headache." He kissed her gently, delighted to catch a moment of privacy between the

lunacy of election and the anticipation of office. No voter was going to

interrupt this rare moment of pleasure.

"Daddy," said a voice, and Simon quickly turned over to see Peter

standing at the door.

"I'm hungry."

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On the way back to London in the car Elizabeth asked, "What do you think

he'll offer you?"

"Daren't anticipate anything," said Simon. "But I would hope-Under

Secretary of State for the Environment."

"But you're still not certain to be offered a post?"

"Not at all. One can never know what permutations and pressures a new Prime

Minister has to consider."

"Like what?" asked Elizabeth.

"Left and fight wings of the Party, north and south of the

country--countless debts to be cleared with those people who can claim they

played a role in getting him into Number Ten."

"Are you saying he could leave you out?"

"Oh, yes. But I'll be damn livid if he does."

"And what could you do about it?"

"Nothing. There is absolutely nothing one can do, and every backbencher

knows it. The Prime Minister's power of patronage is absolute."

"It won't matter that much, darling, if you continue driving in the wrong lane."

Raymond was astonished. He couldn't believe that the opinion polls had been

so wrong. He didn't confide in Joyce that he had hoped a Labour victory

would bring him back onto the front bench, having languished on the back

benches for what seemed an interminable time.

"There's nothing to it," he told her, "but to rebuild a career at the bar.

We may be out of office for a very long time."

"But surely that won't be enough to keep you fully occupied?"

"I have to be realistic about the future," he said slowly.

"Perhaps they will ask you to shadow someone?"

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"No, there are always far fewerjobs available in Opposition, and in any

case they always give the orators like Jamie Sinclair the lead. All I can

do is sit and wait for another election."

Raymond wondered how he would broach what was really on his mind and

tried to sound casual when he said, "Perhaps it's time we considered

having our own home in the constituency."

"Why?" said Joyce, surprised. "That seems an unnecessary expense, and

there's nothing wrong with your parents' house. And, in any case,

wouldn't they be offended?"

"The first interest should be to my constituents and

this would be a

chance to prove a long-term commitment. Naturally, my parents would

understand."

"But the cost of two houses!"

"It will be a lot easier to contemplate than when I was in Government,

and it's you who have always wanted to live in Leeds.

This will give you

the chance to stop commuting from London every week.

After I've done the

rounds why don't you stay in Leeds, contact a few local real estate

agents and see what's on the market?"

"All right, if that's what you really want," said Joyce.
"I'll start next

week." Raymond was pleased to see Joyce was beginning to warm to the idea.

Charles and Fiona spent a quiet weekend at their cottage in Sussex.

Charles tried to do some gardening while he kept one ear open for the

telephone. Fiona began to realize how anxious he was when she looked

through the French window and saw her finest delphinium being taken for

a weed.

Charles finally gave the weeds a reprieve and came in and turned on the

television to catch Maudling, Macleod, Thatcher and Carrington entering

Number 10 Downing Street, all looking pensive, only to leave all smiles.

The senior appointments had been made. The

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Cabinet was taking shape. The new Conservative Prime Minister came out and

waved to the crowds before being whisked away in his official car.

Would Heath remember who had organized the young vote for him before he

was even the Party Leader?

"When do you want to go back to Eaton Square?" Fiona inquired from the

kitchen.

"Depends," said Charles.

"On what?"

"On whether the phone rings."

Simon replaced the phone and sat staring at the television. All those

hours of work on Environment, and the PM had offered the portfolio to

someone else. He had left the television set on all day but didn't learn

who it was, only that the rest of the Environment team had remained

intact.

"Why do I bother?" he said out loud. "The whole thing's a farce."

"What were you saying, darling?" asked Elizabeth as she came into the

room.

The phone rang again. It was the newly appointed Home Secretary, Reginald

Maudling.

"Simon?"

"Reggie, many congratulations on your appointment-not that it came as a

great surprise."

"That's what I'm calling about, Simon. Would you like tojoin me at the

Home Office as Under Secretary?"

"Like to---I would be delighted to join you at the Home Office."

"Thank heavens for that," said Maudling. "It took me a dickens of a time

to convince Ted Heath that you should be released from the Environment

team."

Simon turned to his wife to let her know his news. "I don't think there

is anything that could have pleased me more."

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"Want to bet?"

Simon looked toward Elizabeth, his face showing complete puzzlement.

"Oh, poor thing, you're so slow," Elizabeth said. She patted her stomach.

"We're going to have a second child."

When Raymond arrived back at his London law chambers, he let his clerk know

that he wanted to be flooded with work. Over lunch with the head of the

partnership, Sir Nigel Hartwell, he explained that he thought it unlikely

that the Labour Party would be in government again for some considerable

time.

"You've only had five years in the House, Raymond, and at thirty-six, you

must stop looking upon yourself as a veteran."

"I wonder," said Raymond, sounding uncharacteristically pessimistic.

"Well, you needn't worry about briefs. Law firms have been calling

constantly since it was known you were back on a more permanent basis."

Raymond began to relax.

Joyce phoned him after lunch with the news that she hadn't yet found

anything suitable, but the real estate agent had assured her that things

would open up in the fall.

"Well, keep looking," said Raymond.

"Don't worry, I will," said Joyce, sounding as if she were enjoying the

whole exercise.

"If we find something, perhaps we can think of starting a family," she

added tentatively.

"Perhaps," said Raymond brusquely-

Charles eventually received a call on Monday night, not

from Number 10

Downing Street but from Number 12, the office of the Chief Whip.

The Chief Whip was calling to say that he hoped that

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Charles would he willing to soldier on as a junior whip. When he heard the

disappointment in Charles's voice he added, "For the time being."

"For the time being," repeated Charles and put the phone down.

"At least you're a member of the Government. You haven't been left out in

the cold. People will come and go during the next five years, and you

certainly have time on your side," said Fiona gamely. Charles had to agree

with his wife, but it didn't lessen his disappointment. However, returning to the Commons as a member of the Government turned out

to be far more rewarding than he expected. 1'his time his party was making

the decisions, and the priorities were laid out when the Queen delivered

her speech from the throne in the House of Lords at the opening of the new Parhament.

Queen Elizabeth traveled early that November morning to the House of Lords

in the Irish state coach. An escort of the household cavalry accompanied

her, preceded by a procession of lesser state carriages in which the King

Edward crown and other royal trappings were transported. Charles could

remember watching the ceremony from the streets when he was a boy. Now he

was taking part in it. When she arrived at the House of Lords she was

accompanied by the Lord Chancellor through the

sovereign's entrance to the robing room, where her ladies-in-waiting began to prepare her for the ceremony.

At the appointed hour, Mr. Speaker, in his full court dress, a

gold-embroidered gown of black satin damask, stepped down from his chair.

He led the traditional procession out of the Commons and into the House of

Lords. Followed by the Clerk of the House and the sergeant-at-arms bearing

the ceremonial mace, then the Prime Minister, accompanied by the Leader of the Op-

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position, next, both front benches with their opposite numbers, and

finally, as many backbenchers as could squeeze into the rear of the Lords'

Chamber.

The Lords themselves waited in the Upper House, dressed in red capes with

ermine collars, looking somewhat like benevolent Draculas, accompanied

by peeresses glittering in diamond tiaras and wearing long formal

dresses. The Queen was seated on the throne, in her full imperial robes,

the King Edward III crown now on her head. She waited until the

procession had filled the chamber and all was still. The Lord Chancellor shuffled for-ward and, bending down on one knee,

presented to the Queen a printed document. It was the speech written by

the Government of the day, and although Her Majesty had read over the

script the previous evening, she had made no personal contribution to its

contents, as her role was only ceremonial on this

occasion. She looked up at her subjects and began to read.

Charles Hampton stood at the back of the cramped gathering, but with his

height he had no trouble in following the entire proceedings.

He could spot his elderly father, the Earl of Bridgewater, nodding

ofl'during the Queen's speech, which offered no more or less than had

been promised by the Tories during the election campaign. Charles, along

with everyone else from the Commons, was counting the likely number of

bills that would be presented during the coming months and soon worked

out that the Whip's office was going to be in for a busy session.

As the Queen finished her speech, Charles took one more took at his

father, now sound asleep. How Charles dreaded the moment when he would

be standing there watching his brother Rupert in ermine. The only com-

pensation would be if he could produce a son who would one day inherit

the title, as it was now obvious 121 FIRST AMONG EQUALS

Rupert would never marry. It was not as if he and Fiona had not tried. He

was beginning to wonder if the time had come to suggest that she visit a

specialist. He dreaded finding out that she was unable to bear a child.

Even producing an heir would not be enough if all he had achieved was to

be a junior whip. It made him more determined than ever to prove he was

worthy of promotion.

The speech delivered, the sovereign left the Upper House followed by

Prince Philip, Prince Charles and a fanfare of trumpets.

From the first day of his appointment in June, Simon enjoyed every aspect

of his work at the Home Office. By the time the Queen's speech had been

delivered in November, he was ready to represent his department in the

Commons, although Jamie Sinclair's appointment to shadow him would insure

that he could never relax completely.

As the new Tory administration took shape, the two quickly locked horns

over several issues and were soon known as "the mongoose and the

rattlesnake." However, in informal conference behind the Speaker's chair,

Simon and Jamie Sinclair would good-humoredly discuss the issues on which

they were crossing swords. The opportunity to be out of sight of the

press gallery above them was often taken by the opposing members, but

once they had both returned to the dispatch box they would tear into each

other, each looking for any weakness in the other's argument. When either

of the names Kerslake or Sinclair was cranked up on the old-fashioned

wall machines indicating that one of them had risen to start a speech,

members came flooding back into the chamber.

On one subject they found themselves in total accord.

Ever since August

1969, when troops had first been sent into Northern Ireland, Parliament

had been having an-

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other of its periodic bouts of trouble with the Irish question. In

February of '71 the House devoted a full day's business to listen to

members' opinions in the neverending effort to find a solution to the

growing clash between Protestant extremists and the IRA. The motion before

the House was to allow emergency powers to be renewed in the province.

Simon rose from his seat on the front bench to deliver the opening speech

for the Government, and having completed his contribution, surprised

members by leaving the chamber.

It is considered tactful for front-bench spokesmen on both sides of the

House to remain in their places when backbenchers make their contribution

to a debate. Several members began to comment when Simon hadn't returned

an hour later. When he eventually came back, he only remained in his

place for twenty minutes before slipping out again. He even failed to be

present for the beginning of Jamie Sinclair's windup speech, to which be

was expected to make a rebuttal.

When Simon eventually returned to the chamber and took his place on the

front bench, an elderly Labourite rose from his seat.

"On a point of order, Mr. Speaker."

Jamie sat down immediately and turned his head to listen to the point his

colleague wanted to make.

"Is it not a tradition of this house, sir," began the elder statesman

rather ponderously, "for a Minister of the Crown to have the courtesy to $% \left(1\right) =\left(1\right) +\left(1\right) +\left$

remain in his seat during the debate in order that he may ascertain views

other than his own?"

"That is not strictly a point of order," replied the Speaker above the

cries of "Hear, hear" from the Labour benches. Simon scribbled a quick

note and hurriedly passed it over the opposite bench to Jamie. On it was

written a single sentence.

"I accept the point my Right Honorable friend 123 FIRs,r AMONG EQUALS

makes," Sinclair began, "and would have complained myself had I not known

that the Honorable Gentleman, the member for Coventry Central, has spent

most of the afternoon in the hospital"-Sinclair paused to let the effect

set in-"where his wife was in labor. I am rarely overwhelmed by the

argument of someone who hasn't even heard my speech. But today may be the

only time this child is in labor"-the House began to laugh-"as I suspect

the Honorable Gentleman spent most of his afternoon converting his

innocent infant to the Conservative cause." Sinclair waited for the

laughter to subside. "For those members of the House who thrive on statis-

tics and data, it's a girl, and she weighs seven pounds three ounces."

Simon returned to press his nose against the glass and to stare at his

daughter once again.

He waved at her but she took no notice. On each side of her crib were

howling boys. Simon smiled at the effect young Lucy was already having on the opposite sex.

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11

THE CHIEF WHIP LOOKED AROUND at his colleagues, wondering which of them

would volunteer for such a thankless task,

A hand went up, and he was pleasantly surprised.

"Thank you, Charles."

Charles had already warned Fiona that he was going to volunteer to be the

whip responsible for the issue that had most dominated the last

election-Britain's entry into the Common Market.

Everyone in the Chief

Whip's office real i7ed that it would be the most demanding marathon of

the entire Parliament, and there was an audible sigh of relief when

Charles volunteered.

"Not a job for anyone with a rocky marriage," he heard one whip whisper.

At least that's something I don't have to worry about, thought Charles,

but he made a note to take home some flowers that night. "Why is it the bill everyone wanted to avoid?" asked Fiona as.ihe

arranged the daffodils.

"Because many of our side don't necessarily back Edward Heath in his

lifelong ambition to take Britain into the Common Market," said Charles, accepting a large brandy.

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"Added to that we have the problem of presenting a bill to curb the trade

unions at the same time, which may well prevent those in the Labour Party

who support us from voting with us on Europe. Because of this, the Prime

Minister requires a regular 'state of play' assessment on Europe even

though legislation may not be presented on the floor of the Commons for

at least another year. He'll want to know periodically how many of our

side are still against entry, and how many from the Opposition we can

rely on to break ranks when the crucial vote is taken." "Perhaps I should become a member of Parliament, and then at least I

could spent a little more time with YOU."

"Especially if on the Common Market issue you were a 'don't know."'

Although the "Great Debate" was discussed by the media to the point of

boredom, members were nevertheless conscious that they were playing a

part in history. And, because of the unusual spectacle of the Whips' not

being in absolute control of the voting procedure, the Commons sprang to

life, an excitement building up over the weeks and months of debate.

Charles retained his usual task of watching over fifty members on all

normal Government bills, but because of the priority given to the issue

of entry into Europe he had been released from all other duties. He knew

that this was his chance to atone for his disastrous windingup speech on

the economy, which he sensed his colleagues had still not completely

forgotten.

Not that it was without risk. "I'm gambling everything on this one," he

told Fiona. "If we lose the final vote I will be sentenced to the back

benches for life."

"And if we win?"

"It will be impossible to keep me off the front bench," replied Charles.

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"At last-I think I've found it."

After Raymond heard the news, he took the train up to Leeds the following

Friday. Joyce had selected four houses for him to consider, but he had to

agree with her that the one in the Chapel Allerton area was exactly what

they were looking for. It was also by far the most expensive.

"Can we afford it?" asked Joyce anxiously.

"Probably not."

"I could go on looking."

"No, you've found the fight house; now I'll have to work out how we can pay

for it, and I think I may have come up with an idea."

Joyce said nothing, waiting for him to continue.

"We could sell our place in Lansdowne Road."

"But where would we live when you're in London?"

"I could rent a small flat somewhere between the law courts and the Commons

while you set up our real home in Leeds."

"But won't you get lonely?"

"Of course I will," said Raymond, trying to sound convincing. "But almost

every member north of Birmingham is parted from his wife during the week.

In any case, you've always wanted to settle in Yorkshire, and this might be

our best chance. If my practice continues to grow, we can buy a second

house in London at a later date."

Joyce looked apprehensive.

"One added bonus," said Raymond. "Your being here in Leeds will insure that

I never lose the seat."

Joyce smiled. She always felt reassured whenever Raymond showed the

slightest need of her.

On Monday morning Raymond put in a bid for the house in Chapel Aflerton

before returning to London. After a little bargaining over the phone during

the week, he and the owner settled on a price. By Thursday Raymond had put

his Lansdowne Road house on the mar-

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ket and was surprised by the amount the real estate agent thought it would fetch.

All Raymond had to do now was find himself a flat.

Simon sent a note to Ronnie expressing his thanks for keeping him so well

informed about what was happening at Nethercote and Company. It had been

eight months since he had resigned from the board because of his

appointment as a Minister, but Ronnie still saw that the minutes of each

meeting were mailed to him to study in his free time. "Free time." Simon

had to laugh at the thought.

His overdraft at the bank now stood at a little over seventy-two thousand

pounds, but as Ronnie intended the shares should be offered at five pounds

each when they went public, Simon felt there was still a fair leeway, as

his personal holding should realize some three hundred thousand pounds.

Elizabeth warned him not to spend a penny of the profits until the money

was safely in the bank. He was thankful that she didn't know the full

extent of his borrowing.

Over one of their occasional lunches at the Ritz, Ronnie spelled out to

Simon his plans for the future of the company.

"Even though the Tories are in, I think I'll postpone going public for at

least eighteen months. This year's profits are up again and next year's

look even more promising. Nineteen seventy-three looks perfect."

Simon looked apprehensive and Ronnie responded quickly. "If you have any problems, Simon, I'll be happy to take the shares off your

hands at market value. At least that way you would show a small profit."

"No, no," said Simon. "I'll hang in there now that I've waited this long."

"Suit yourself," said Ronnie. "Now, tell me, how are you enjoying the Home
Office?"

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Simon put down his knife and fork. "It's the ministry most involved with

people, so there's a new challenge at a personal level every day, although

it can be depressing too. Locking people up in prisons, banning immigrants

and deporting harmless aliens isn't my idea of fun. Still, it is a

privilege to work in one of the three great offices of state."

"I bet you do Foreign Affairs and Exchequer before you're through," said

Ronnie. "And what about Ireland?"

"What about Ireland?" said Simon, shrugging his shoulders.

"I would give the North back to Eire, said Ronnie, or let them go

independent and give them a large cash incentive to do so. At the moment

the whole exercise is money down the drain."

"We're discussing people," said Simon, "not money.

"Ninety percent of the voters would back me," said Ronnie, lighting a cigar.

"Everyone imagines ninety percent of the people support their views, until

they stand for election. The issue of Ireland is far too important to be

glib about, "said Simon. "As I said, we're discussing people, eight million

people, all of whom have the same right to justice as you and 1. And as

long as I work in the Home Office, I intend to see that they get it."

Ronnie remained silent.

"I'm sorry, Ronnie," continued Simon. "Too many people have an easy

solution to Ireland. If there was an easy solution, the problem wouldn't

have lasted two hundred years."

"Don't be sorry," said Ronnie. "I'm so stupid, I've only just realized for

the first time why you're in public office."

"You're a typical self-made fascist," said Simon, teasing his companion

once again.

"Well, one thing's for sure. You won't change my

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views on hanging. Your lot should bring back the rope; the streets aren't

safe any longer."

"For property developers like you, hoping for a quick killing?"

"How do you feel about rape?" asked Raymond.

"I can't see that it's relevant," Stephanie Arnold replied.

"I think they'll go for me on it," said Raymond.

"But why9"

"They'll be able to pin me in a corner, damage my character."

"But where does it get them? They can't prove lack of consent."

"Maybe, but they'll use it as background to prove the rest of the case."

"Because a person raped someone doesn't prove he murdered her."

Raymond and Stephanie Arnold, who was new to chambers, continued discussing

their first case together on the way to the Old Bailey, and she left

Raymond in no doubt that she was delighted to be led by him. They were to

appear together to defend a laborer accused of the rape and murder of his

stepdaughter.

"Open-and-shut case, unfortunately," said Raymond, "but we're going to make

the Crown prove their argument beyond anyone's doubt." When the case stretched into a second week Raymond began to believe that

thejury was so gullible that he and Stephanie might even get their client

off. Stephanie was sure they would.

The day before the judge's instructions to the jury, Raymond invited

Stephanie to dinner at the House of Commons. That will make them turn their

heads, he thought to himself. They won't have seen anything in a white

shirt and black stockings that looks like Stephanie for some time.

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Stephanie seemed flattered by the invitation, and Raymond noted that she

was obviously impressed when throughout the stodgy meal served in the

strangers' dining room, former Cabinet Ministers came by to acknowledge

him.

"How's the new flat?" she asked.

"Worked out well," replied Raymond. "I find the Barbican is convenient.

both for Parliament and the law courts."

"Does your wife like it?" she asked, lighting a cigarette but not looking

at him directly.

"She's not in town that much nowadays. She spends most of her time in

Leed "oesn't care much for London."

The awkward pause that followed was interrupted by the sudden loud

clanging of bells.

"Are we on fire?" said Stephanie, quickly stubbing out her cigarette.

"No," said Raymond laughing, "just the ten o'clock division. I have to

leave you and vote. I'll be back in about fifteen minutes."

"Shall I order coffee?"

"No, don't bother," said Raymond. "Perhaps ... perhaps you'd like to come

back to the Barbican? Then you can give me a verdict on my flat."

"Maybe it's an open-and-shut case," she smiled.

Raymond returned the smile before joining his colleagues as they flooded

out of the dining room down the corridor toward the Commons chamber. He

didn't have time to explain to Stephanie that he only had six minutes to

get himself into either the "Ayes" or "Nos" division lobby.

When he returned to the strangers' dining room after the vote he found

Stephanie checking her face in a compact mirror-a small round face with

green eyes, framed by dark hair. She was replacing the trace of lipstick.

He suddenly felt conscious of being a little overweight for a

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man not yet forty. He was totally oblivious to the fact that women were

beginning to find him attractive. A little extra weight and a few gray hairs

had given him an air of authority.

Once they had reached the flat, Raymond put on an Ella Fitzgerald record

and retired to the small kitchen to prepare coffee.

"Well, it sure looks like a bachelor flat," Stephanie remarked as she took

in the one comfortable leather chair, the pipe stand and the political

cartoons that lined the dark walls.

"I suppose that's because that's what it is," he mused, setting down a tray

laden with a coffee urn, coffee cups and two brandy balloons generously

filled with cognac.

"Don't you get lonely9" she said.

"From time to time," he said as he poured the coffee.

"And between times?"

"Black?" he asked, not looking at her.

"Black," she said.

"Sugar?"

"For a man who has served as a Minister of the Crown and who, it's rumored,

is about to become the youngest Queen's Counsel in the country, you're

still very unsure of yourself with women."

Raymond blushed, but raised his eyes and stared directly into hers.

In the silence he caught the words "Your fabulous face. . . "

"Would my Honorable friend care for a dance?" she said quietly.

Raymond could still remember the last time he had danced. This time he was

determined it would be different. He held Stephanie so that their bodies

touched, and they swayed rather than danced to the music of Cole Porter.

She didn't notice Raymond taking off his glasses and slipping them into his

jacket pocket. When he bent over and kissed her neck, she gave a long sigh.

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Lucy sat on the floor and started to cry. She sat because she couldn't

yet walk. Once again Peter dragged her to her feet and commanded her to

walk, sounding convinced that his words alone would be enough to elicit

a response. Once again Lucy collapsed in a heap. Simon put down his knife

and fork as he realized the time had come to rescue his nine-month-old

daughter.

"Daddy, leave her alone," demanded Peter.

"Why," asked Simon, "are you so keen that she should walk?"

"Because I need someone to play football with when you're away at work."

"What about Mum?"

"She's feeble, she can't even tackle," said Peter.

This time Simon did laugh as he picked Lucy up and put her in the high

chair ready for breakfast. Elizabeth came into the room with a bowl of

porridge just in time to see Peter burst into tears.

"What's the problem?" she asked, staring at her distraught son.

"Daddy won't let me teach Lucy how to walk," said Peter, as he ran out

of the room.

"He means kill Lucy," said Simon. "I think he has plans to use her as a soccer ball."

Charles studied his chart of 330 Conservatives. He felt confident of 217,

not sure about 54 and had almost given up on 59. On the Labour side, the

best information he could glean was that 50 members were expected to defy

the Whip and join the Government's ranks when the great vote took place.

"The main fly in the ointment," Charles reported to the Chief Whip, "is

still the bill curbing the power of trade unions. The left is trying to

convince those Labourites who still support the Common Market that there

is no cause so important that they should enter the

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same lobby as those 'Tory trade-union bashers."' He went on to explain his

fear that unless the Government was willing to modify the Trade Union Bill,

they might lose Eu rope on the back of it. "And Alec Pimkin doesn't help

matters by trying to gather the waverers in our party around him."

"There's no chance of the Prime Minister modifying one sentence of the

Trade Union Bill, " said the Chief Whip, draining his gin

and tonic. "He

promised it in his campaign speech, and he intends to deliver by the time

he goes to Blackpool at the end of this year. I can also tell you he isn't

going to like your conclusions on Pimkin, Charles." Charles was about to

protest. "I'm not complaining, you've done damn well so far. Just keep

working on the undecided fifty. Try anything-threaten, cajole, bully,

bribe-but get them in the right lobby. Pimkin included." "How about sex?" asked Charles.

"You've been seeing too many American films," said the Chief Whip,

laughing. "In any case I don't think we've got anyone other than Miss Norse

to offer them."

Charles returned to his office and went over the list once again. His

forefinger stopped at the letter P. Charles strolled out into the corridor,

and looked around; his quarry wasn't there. He checked the chamber-no sign

of him. He passed the library. "No need to look in there," he thought, and

moved on to the smoking room where he found his man, about to order another gin.

"Alec," said Charles expansively.

The rotund figure of Pimkin turned around.

May as well try bribery first, thought Charles. "Let me get you a drink."

"That's good of you, old fellow," said Pimkin, nervously fingering his bow tie.

"Now, Alec, what's this about your voting against the European bill?"

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Simon was horrified when he read the initial document. Its implications

were all too evident.

The report of the new Boundary Commission had been left in the red box

for him to study over the weekend. He had agreed at a meeting of Home

Office officials that he would steer it through the House expeditiously

so that it would make the basis for the seats to be contested at the next

election. As the Secretary of State reminded him, there must he no

holdups.

Simon had read the document twice. In essence the changes made sense,

and, because of the movement of families from urban to rural areas, it

would undoubtedly create more winnable seats for the Conservatives over-

all. No wonder the Party wanted no holdups. But what could he do about

the decision the commission had come to on his own constituency, Coventry

Central? His hands were tied. If he suggested any change from the

Boundary Commission's recommendations, he would rightly be accused of

rigging matters in his own favor.

Because of the city's dwindling population, the Commission had

recommended that the four constituencies of Coventry become three.

Coventry Central was to be the one to disappear, its voters distributed

among Coventry West, Coventry East and Coventry North. Simon realized

this would leave one safe seat for his sitting colleague and two safe

Labour seats. It had never been far from his mind how marginal a seat he

held. Now he was on the verge of being without one at all. He would have

to traipse around the country all over again looking for a new seat to

fight for at the next election, while at the same time

taking care of his

constituency in the moribund one; and at the stroke of a pen-his pen-they

would pass on their loyalties to someone else. If only he had remained

in Environment he could have put up a case for keeping all four seats.

Elizabeth was sympathetic when he explained the

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problem but told him not to concern himself too much until he'd spoken to

the vice-chairman of the Party.

"It may even work out to your advantage," she comforted.

"You might find

something even better."

"What do you mean?" said Simon.

"You may end up with a safer seat nearer London."

"I don't mind where I go as long as I don't have to spend the rest of my

life tossing coins."

Elizabeth prepared his favorite meal and spent the evening trying to keep

up his spirits. After three portions of shepherd's pie, Simon fell asleep

almost as soon as he put his head on the pillow. But she stayed awake long

into the night.

The casual conversation with the head of gynecology at St. Mary's kept

running through her mind. Although she hadn't confided in Simon, she could

recall the doctor's every word.

I notice from the roster that you've had far more days off than you are

entitled to, Dr. Kerslake. You must make up your mind if you want to be a

doctor or the wife of an MP.

Elizabeth stirred restlessly as she considered the problem, but came to no

conclusion except not to bother Simon while he had so much on his mind.

At exactly the time Raymond was ready to stop the affair Stephanie began

leaving a set of court clothes in the flat.

Although the two of them had gone their separate ways at the conclusion of

the case, they continued to see one another a couple of evenings a week.

Raymond had had a spare key made so that Stephanie didn't have to spend her

life checking when he had a three-line whip.

At first he began simply to avoid her, but she would then seek him out.

When he did manage to give her the slip he would often find her back in his

flat when he returned from the Commons. When fie suggested they $136\,$

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should be a little more discreet, she began to make threats, subtle to

begin with, but after a time more direct.

During the period of his affair with Stephanie, Raymond conducted three

major cases for the Crown, all of which had successful conclusions and

which added to his reputation. On each occasion his clerk made certain

Stephanie Arnold was not assigned to be with him. Now that his residence

problem was solved, Raymond's only won-y was how to end the affair.

He was discovering that getting rid of her would prove more difficult

than picking her up had been.

Simon was on time for his appointment at Central Office. He explained his

dilemma in detail to Sir Edward Mounijoy, vice-chairman of the Party, who

was responsible for candidates.

"What bloody bad luck," said Sir Edward. "But perhaps I may be able to

help," he added, opening the green folder on the desk in

front of him.

Simon could see that he was studying a list of names. It made him feel

once again like the ambitious Oxford applicant who needed someone to die.

"There seem to be about a dozen safe seats that will fall vacant at the

next election, caused either by retirement or redistribution."

"Anywhere in particular you could recommend?"

"I fancy Littlehampton."

"Where's that?" said Simon.

"It will be a new seat, safe as houses. It's in Hampshire on the borders

of Sussex." He studied an attached map. "Runs proud to Charles Hampton's

constituency, which remains unchanged. Can't think you would have many

rivals there, " said Sir Edward. "But why don't you have a word with

Charles? He's bound to know everyone involved in making the decision."

"Anything else that looks promising9" asked Simon, 137 FIRST AMONG EQUALS

only too aware that Hampton might not be so willing to help his cause.

"Let me see. Can't afford to put all your eggs in one basket, can we? Ali,

yes--Redcom, in Northumberland." Again the vice-chairman studied the map.

"Three hundred and twenty miles from London and no airport within eighty

miles, and their nearest main line station is forty miles. I think that

one's worth trying for only if you get desperate. My advice would still be

to speak to Charles Hampton about Littlehampton. He always puts the Party

ahead of personal feelings when it comes to these matters."

"I'm sure you're right, Sir Edward," he said.

"Selection committees are being formed already,' said Sir Edward, "so you

shouldn't have long to wait.'

"I appreciate your help," said Simon. "Perhaps you could let me know if

anything else comes up in the meantime."

"Of course, delighted. The problem is that if one of our side were to die

during the session, you couldn't desert your present seat because that

would cause two byelections. We don't want a by-election in Coventry Cen-

tral with you being accused of being a carpetbagger somewhere else."

"Don't remind me," said Simon.

"I still think your best bet is to have a word with Charles Hampton. He

must know the lay of the land in that neck of the woods."

Two clich6s in one sentence, thought Simon. Thank heavens Mounfloy would

never have to make a speech from the dispatch box. He thanked Sir Edward

again and left Conservative Party headquarters.

Charles had whittled down the fifty-nine anti-Common Market members to

fifty-one, but he was now dealing with the hard kernel who seemed quite

immune to cajolery or bullying. When he made his next report to 138

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the Chief Whip, Charles assured him that the number of Conservatives who

would vote against entry into Europe was outnumbered by the Labourites who

had declared they would support the Government. The Chief seemed pleased,

but asked if Charles had made any progress with Pimkin's disciples.

"Those twelve mad right-wingers," said Charles sharply.

"They seeni to

be willing to follow Pimkin even into the valley of death. I've tried

everything, but they're still determined to vote against

Europe whatever

the cost."

his desk.

"The maddening thing is that that bloody nuisance Pimkin has nothing to

lose," said the Chief Whip. "His seat disappears at the end of this

Parliament in the redistribution. I can't imagine anyone with his extreme

views would find a constituency to select him, but by then he'll have

done the damage." The Chief Whip .paused. "If his twelve would even

abstain, I would feel confident of advising the PM of victory."

"The problem is to find a way of turning Pimkin into Judas and then urge

him to lead the chosen twelve into our camp, " said Charles.

"You achieve that, Charles, and we'd certainly win." Charles returned to the Whip's office to find Simon Kerslake waiting by

"I dropped by on the off chance, hoping you might be able to spare me a

few moments, " said Simon.

"Of course," said Charles, trying to sound welcoming.
"Take a seat."

Simon sat down opposite him. "You may have heard that I lose my

constituency as a result of the Boundary Commission report, and Edward

Mountjoy suggested I have a word with you about Littlehampton, the new

seat that borders your constituency."

"It does indeed," said Charles masking his surprise. fie had not

considered the problem, as his own constituency was not affected by the

Boundary Commission's 139

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report. He recovered quickly. "I'll do everything I can to help. And how

wise of Edward to send you to me."

"Littlehampton would be ideal," said Simon. "Especially while my wife is

still working here in London."

Charles raised his eyebrows.

"I don't think you've met Elizabeth. She's a doctor at St. Mary's," Simon explained.

"Yes, I see your problem. Why don't I start by having a word with Alexander

Dalglish, the constituency chairman, and see what I can come up with?"

"That would be extremely helpful."

"Not at all. I'll call him at home this evening and find out what stage

they've reached over selection, and then I'll put you in the picture."

"I'd appreciate that."

"While I've got you, let me give you 'The Whip' for next week," said

Charles, passing over a sheet of paper, Simon folded it up and put it in

his pocket. "I'll call you the moment I have some news." Simon left feeling happier and a little guilty about his past prejudice

concerning Charles, whom he watched disappear into the chamber to carry out

his bench duty.

In the chamber, the European issue had been given six days for debate by

backbenchers, the longest period of time allocated to one motion in living

memory.

Charles strolled down the aisle leading to the front bench and took a seat

on the end to check on another set of speeches. Tom Carson, the Labour

member from Liverpool Dockside, was launching into a tirade of abuse

against the Government. Charles rarely listened to Carson's left-wing

rantings--and the under-the-breath remarks and coughing that continued

during his speech proved Charles was not alone in his opinion. By the time

Carson concluded, Charles had worked out a plan.
He left the chamber, but instead of returning to the Whip's office, which

afforded no privacy, he disappeared into one of the telephone booths near

the clois140

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ters above the members' cloakroom. He checked the number in his book and dialed.

"Alexander, it's Charles. Charles Hampton."

"Good to hear from you, Charles, it's been a long time. How are you?"

"Well. And you?"

"Can't complain. What can I do for a busy man like you?" "Wanted to chew over the new Sussex constituency with yoti--Littlehampton.

How's your selection of a candidate going?"

"They've left me to draw up a short list of six for final selection by the

full committee in about ten days' time."

"Have you thought of running yourself, Alexander?"

"Manv times," was the reply that came back. "But the missus ~ouldn't allow

it; neither would the bank balance. Do you have any idcas?"

"Might be able to help. Why don't you come and have a quiet dinner at my

place early next week?"

"That's kind of you, Charles."

"Not at all, it will be good to see you again. It's been far too long. Next

Monday suit you?"

"Absolutely."

"Good, let's say eight o'clock, Twenty-seven Eaton Square."

Charles put the phone down and returned to the Whip's office to make a note in his diary.

Raymond hadjust finished making his contribution to the European debate

when Charles returned to the House. Raymond had made a

coherent economic

case for remaining free of the other six European countries and for

building stronger links with the Commonwealth and America. He had doubted

that Britain could take the financial burden of entering a club that had

been in existence for so long. If the country had joined at its inception,

it might have been different, he argued, but he

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would have to vote against this risky unproven venture that he suspected

could only lead to higher unemployment. Before he finished his speech,

Charles put a cross by the name Gould.

A note was being passed along the row to Raymond from one of the House

messengers dressed in white tie and black tails. It read "Please ring Sir

Nigel Hartwell as soon as convenient."

Raymond left the floor of the House and went to the nearest telephone in

the corner of the members' lobby. He called his law offices and was

immediately put through to Sir Nigel.

"You wanted me to phone?"

"Yes," said Sir Nigel. "Are you free at the moment?"

"I am," said Raymond. "Why? Is it anything urgent?"

"I'd rather not talk about it over the phone," said Sir Nigel ominously.

Raymond took a subway from Westminster to Temple and was in the law

chambers fifteen minutes later. He went straight to Sir Nigel's office, sat

down in a comfortable chair in the spacious clublike room, crossed his legs

and watched Sir Nigel pace about in front of him. He was clearly determined

to get something off his chest.

"Raymond, I have been asked by those in authority about

you becoming a

Queen's Counsel. I've said I think you'd make a damn good QC." A smile came

over Raymond's face, but it was soon wiped off. "But if you're going to

take silk I need an undertaking from you."

"An undertaking?"

"Yes," said Sir Nigel. "You must stop having this damn silly, er ...

relationship with another member of our chambers." He rounded on Raymond

and faced him.

Raymond turned scarlet, but before he could speak, the head of chambers

continued.

"Now I want your word on it," said Sir Nigel, "that it will end, and end imniediately."

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"You have my word," said Raymond quietly.

"I'm not a prig," said Sir Nigel, pulling down on his waistcoat, "but if

you are going to have an affair, for God's sake make it as far away from

the office as possible, and, if I may advise you, that should include the

House of Commons and Leeds. There's still a lot of the world left over,

and it's full of women."

Raymond nodded his agreement; he could not fault the head of chambers's

logic.

Sir Nigel continued, obviously embarrassed. "There's a nasty fraud case

starting in Manchester next Monday. Our client has been accused of

setting up a senes of companies that specialize in life insurance but

avoid paying out on the claims. I expect you remember all the publicity.

Miss Arnold has been put on the case as a reserve

junior. They tell me

it could last several weeks."

"She'll try and get out of it," said Raymond glumly.

"She has already, but I made it quite clear that if she felt unable to

take the case on, she would have to find other chambers."

Raymond breathed a sigh of relief. "Thank you," he said. "Sorry about this. I know you've earned your silk, old boy, but I can't

have members of our chambers going around with egg on their faces. Thank

you for your cooperation. I can't pretend I enjoyed that."

"Got time for a quiet word?" asked Charles.

"You're wasting your time, dear thing, if you imagine the disciples will

change their minds at this late stage, " said Alec Pimkin. "AA twelve of

them will vote against the Government on Europe. That's final."

"I don't want to discuss Europe this time, Alec; it's far more serious,

and on a personal level. Let's go and have a drink on the terrace."

Charles ordered the drinks, and the two men strolled

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out onto the quiet end of the terrace toward the Speaker's house. Charles

stopped when he was certain there was no longer anyone within earshot.

"If it's not Europe, what is it?" said Pinikin, staring out at the Thames

as he nervously fingered the rose in his lapel.

"What's this I hear about you losing your seat?"

Pimkin turned pale and touched his spotted bow tie nervously. "It's this

bloody boundary business. My constituency is swallowed up, and no one seems

willing to interview me for a new one."

"What's it worth it'l secure you a safe seat for the rest of your life?"

Pimkin looked suspiciously up at Charles. "Anything up to a pound of flesh,

dear boy." He added a false laugh.

"No, I won't need to cut that deep."

The color returned to Pimkin's fleshy cheeks. "Whatever it is, you can rely

on me, old fellow."

"Can you deliver the disciples?" said Charles.

Pimkin turned pale again.

"Not on the small votes in committee," said Charles, before Pimkin could

reply. "Not on the clauses evenjust on the second reading, the principle

itself. Standing by the Party in their hour of need, no desire to cause an

unnecessary general election, all that stuff-you fill in the details for

the disciples. I know you can convince them, Alec." Pimkin still didn't speak.

"I delivei a copper-bottomed seat, you deliver twelve votes. I think we can

call that a fair exchange."

"What if I get them to abstain?" said Pimkin.

Charles waited, as if giving the idea considerable thought. "It's a deal,"

he said, never having hoped for anything more.

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Alexander Dalglisb arrived at Eaton Square a little after eight. Fiona

met the tall, elegant man at the door and explained that Charles had not

yet returned from the Commons.

"But I expect him any moment," she added. "May I offer you a sherry?" she

asked. Another thirty minutes had passed before Charles hurried in.

"Sorry I'm late, Alexander," he said, shaking hands with his guest.

"Hoped I might make it just before you." He kissed his

wife on the forehead.

"Not at all, dear boy," said Alexander, raising his sherry. "I couldn't

have asked for more pleasant company.

"What will you have, darling?" asked Fiona.

"A strong whiskey, please. Now, let's go straight into dinner. I've got

to be back at the talkshop by ten."

Charles guided his guest toward the dining room and seated him at the end

of the table before taking his place below the Holbein portrait of the

first Earl of Bridgewater, an heirloom his grandfather had left him.

Fiona took a seat opposite her husband. During the meal of beef

Wellington, Charles spent a great deal of time catching up on what

Alexander had been doing since they had last met. He made no mention of

the real purpose behind the meeting until Fiona provided the opportunity

when she served coffee.

"I know you two have a lot to talk about, so I'll leave you to get on

with it."

"Thank you," said Alexander. He looked up at Fiona and smiled "For a

lovely dinner."

She returned his smile and left them alone.

"Now, Charles," said Alexander, picking up the file he had left on the

floor by his side, "I need to pick your brains."

"Go ahead, old fellow," said Charles. "Only too delighted to be of

assistance."

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"Sir Edward MountJoy has sent me a pretty long list for us to consider,

among them a Home Office Minister and one or two other

members of

Parliament who'll be losing their present seats. What do you think of ...

ΤΊ

Dalglish opened the file in front of him as Charles poured him a generous

glass of port and offered him a cigar from a gold case that he picked up

from the sideboard.

"What a magnificent object," said Alexander, staring in awe at the crested

box and the engraved C.G.H. along its top.

"A family heirloom," said Charles. "Should have been left to my brother

Rupert, but I was lucky enough to have the same initials as my

grandfather."

Alexander handed it back to his host before returning to his notes.

"Here's the man who impresses me," he said at last.

"Kerslake, Simon

Kerslake."

Charles remained silent.

"You don't have an opinion, Charles?"

"Yes.

"So what do you think of Kerslake?"

"Strictly off the record?"

Dalglish nodded but said nothing.

Charles sipped his port. "Very good," he said.

"Kerslake?"

"No, the port. Taylor's Thirty-five. I'm afraid Kerslake is not the same

vintage. Need I say more?"

"No. What a pity. He looks good on paper."

"On paper is one thing," said Charles, "but having him as your member for

twenty years is quite another. And his wife ... Never seen in the

constituency, you know." He frowned. "I'm afraid I've gone too far."

"No, no," said Alexander. "I've got the picture. Next one is Norman

Lamont."

"First-class, but he's already been selected for

Kingston, I'm afraid,"
said Charles.

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Dalglish looked down at his file once again. "Well, what about Pimkin?"

"We were at Eton together. His looks are against him, as my grandmother

used to say, but he's a sound man, and very good in the constituency, so

they tell me.,,

"You would recommend him then?"

"I should snap him up before one of the other safe seats gets him."

"That popular, is he?" said Alexander. "Thanks for the tip. Pity about

Kerslake."

"That was strictly off the record," said Charles.

"Of course. Not a word. You can rely on me."

"Port to your liking?. "

"Excellent," said Alexander. "But your judgment has always been so good.

You only have to look at Fiona to realize that." Charles smiled.

Most of the other names Dalglish produced were either unknown, unsuitable

or easy to dismiss. As Alexander left shortly before ten, Fiona asked him

if the chat had been worthwhile.

"Yes, I think we've found the right man."

Raymond had the locks on his flat changed that afternoon. It tumed out to

be more expensive than he had bargained for, and the locksmith had insisted

on cash in advance.

The locksmith grinned as he pocketed the money. "I make a fortune doing

thisjob, guv'nor, I can tell you. At least one gentleman a day, always

cash, no receipt. Means the wife and I can spend a month in Ibiza every

year, tax free."

Raymond smiled at the thought. He checked his watch, he could just catch

the Thursday 7:10 from King's Cross and be in Leeds by ten o'clock for a long weekend.

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Alexander Dalglish phoned Charles a week later to tell him Pimkin had made

the first cut, and that they hadn't considered Kerslake. "Pimkin didn't go over very well with the committee at the first

interview."

"No, he wouldn't," said Charles. "I warned you his looks were against him

and he may come across a bit too right wing at times, but he's as sound as

a bell and will never let you down, take my word."

"I'll have to, Charles. Because by getting rid of Kerslake, we've removed

Pimkin's only real challenger."

Charles put the phone down and dialed the Home Office.

"Simon Kerslake,

please."

"Who's calling?"

"Hampton, Whip's office." He was put straight through.

"Simon, it's Charles. I thought I ought to give you an update on

Littlehampton."

"That's thoughtful of you," said Simon.

"Not good news, I'm afraid. It turns out the chairman wants the seat for

himself. He's making sure the committee only interviews idiots."

"How can you be so certain?"

"I've seen the short list and Pimkin's the only sitting member they're

considering."

"I can't believe it."

"No, I was pretty shocked myself. I pressed the case for you, but it fell

on deaf ears. Didn't care for your views on hanging or some such words.

Still, I can't believe you'll find it hard to pick up a seat."

"I hope you're right, Charles, but in any case thanks for trying."

"Any time. Let me know of any other seats you put your name in for. I have

a lot of friends up and down the country."

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Two days later, Alec Pimkin was invited by the Littlehampton

Conservatives to attend a short-list interview for the selection of a

Tory candidate for the new constituency.

"How do I begin to thank you?" he asked Charles when they met up in the

bar.

"Keep your word-and I want it in writing," replied Charles.

"What do you mean?"

"A letter to the Chief Whip saying you've changed your mind on the main

European vote, and you and the disciples wifl be abstaining on Thursday."

Pimkin looked cocky. "And if I don't play ball dear thing9"

"You haven't got the seat yet, Alec, and I might find it necessary to

phone Alexander Dalglish and tell him about that awfully nice little boy

you made such a fool of yourself over when you were up at Oxford."

When the Chief Whip received the letter from Pimkin three days later, he

immediately summoned Charles.

"Well done, Charles. How did you manage to succeed where we've all

failed-and the disciples as well?"

"Matter ofloyalty," said Charles. "Pimkin saw that in the end."

On the final day of the Great Debate on "the principle of entry" into

Europe, Prime Minister Heath delivered the winding-up speech. He rose at

nine-thirty to cheers from both sides. At ten o'clock the House divided

and voted in favor of "the principle" by a majority of one hundred and

twelve, far more than Charles could have ever hoped for. Sixty-nine

Labour MPs had helped to swell the Government's majority.

Raymond Gould voted against the motion in accordance with his long-held

beliefs. Simon Kerslake and Charles Hampton stood in the "Ayes" lobby.

Alec Pimkin and the twelve disciples remained in their places on the

Commons benches while the vote took place.

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When Charles heard the Speaker read out the final result, he felt a moment

of triumph. Although he realized that he still had the committee stage to

go through -hundreds of clauses, any of which could go wrong-

--nevertheless, the first round belonged to him.

Ten days later, Alec Pimkin defeated a keen young Conservative just down from Cambridge and a local woman councillor to be selected as prospective candidate for Littlehampton.

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RAYMOND STUDIED THE CASE once again and decided to make his own inquiries.

Too many constituents had in the past demonstrated that they were willing to

lie to him in office hours as happily as they would in the witness box to a

ny judge.

He dialed the public prosecutor's office. Here was one man who could cut

his work in half with a sentence.

"Good morning, Mr. Gould. What can I do for you?"

Raymond had to smile. Angus Fraser was a contemporary of his since Raymond

had come to the bar, but once he was in his office he treated everyone as

a stranger, making no discrimination.

"He even calls his wife 'Mrs. Fraser' when she rings the office," Sir Nigel

had once told him. Raymond was willing to join in the game.

"Good morning, Mr. Fraser. I need your advice in your official capacity."

"I am always happy to be of service, sir."

This was carrying formality too far.

"I want to talk to you off the record about the Paddy O'Halloran case. Do

you remember it?"

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"Of course, everyone in this office remembers that case."

"Good," said Raymond. "Then you'll know what a help you can be to me in

cutting through the thicket. A group of my constituents, whom I wouldn't

trust further than I could throw a boulder, claim O'Halloran was framed for

the Princes Street bank robbery last year. They don't deny he has criminal

tendencies--" Raymond would have chuckled if he hadn't been speaking to

Angus Fraser-- "but they say he never left a pub called the Sir Walter

Scott the entire time the robbery was taking place. All you have to tell

me, Mr. Fraser, is that you are sure O'Halloran is guilty, and I'll drop my

inquiries. If you say nothing, I shall dig deeper."

Rayriond waited, but he received no reply.

"Thank you, Mr. Fraser. I'll see you at the soccer match on Saturday." The

silence continued.

"Goodbye, Mr. Fraser."

"Good day, Mr. Gould."

Raymond settled back. It was going to be a lengthy exercise, but at least

this was an opportunity to use his legal skills on behalf of a constituent,

and perhaps it would even add to his reputation in the House. He started by

checking with all the people who had confirmed O'Halloran's alibi that

night, but after interviewing the first eight he came to the reluctant

conclusion that none of them could be trusted as a witness. Whenever he

came across another of O'Halloran's friends, the expression "Do anything

for a pint" kept crossing his mind. The time had come to talk with the

proprietor.
"I couldn't be sure, Mr. Gould, but I think he was here that evening.

Trouble is, O'Halloran came almost every night. It's hard to recall."

"Do you know anyone who might remember? Someone you could trust with your

cash register?"

"That'd be pushing your luck in this pub, Mr. Gould." The proprietor

thought for a moment. "How-

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ever, there's old Mrs. Bloxham," he said, slapping the dish towel over his

shoulder. "She sits in that corner every night." He pointed to a small

round table that would have been crowded had it seated more than two

people. "Ifshe says he was here, he was."

Raymond asked the proprietor where Mrs. Bloxharn lived and then walked

around the corner to 43 Mafeking Road in the hope of finding her in. He

made his way through a group of' young children playing football in the

middle of the road.

"Is it another General Election already, Mr. Gould?" asked a disbelieving

old lady as she peered through the letter slot.

"No, it's nothing to do with politics, Mrs. Bloxham," said Raymond,

bending down. "I came around to seek your advice on a personal matter."

"Come on in out of the cold then," she said, opening the door to him.

"There's a terrible draft rushes through this corridor." Raymond followed the old lady as she shuffled down the dingy corridor in

her carpet slippers to a room that he would have said was colder than it

had been outside on the street. There were no ornaments in the room save

a crucifix that stood on a narrow mantelpiece below a pastel print of the

Virgin Mary. Mrs. Bloxham beckoned Raymond to a wooden seat by a table

yet untaid. She eased her plump frame into a stuffed horsehair chair. It

groaned under her weight and a strand of horsehair fell to the floor.

Raymond averted his glance from the old woman once he had taken in the

black shawl and the dress she inust have worn a thousand times.

Once settled in her chair, she kicked off her slippers. "Feet still

giving me trouble, " she explained.

Raymond tried not to show his distaste.

"Doctor doesn't seem to be able to explain the swellings," she continued,

without bitterness.

Raymond leaned on the table and noticed what a fine 153 FIRST AMONG EQUALS

piece of furniture it was and how incongruous it looked in those

surroundings. He was struck by the craftsmanship of the carved Georgian

legs. She noticed he was admiring it. "My

great-grandfather gave that to

my great-grandmother the day they got married, Mr. Gould."

"It's magnificent," said Raymond.

But she didn't seem to hear, because all she said was, "What can I do for

you, sir?"

Raymond went over the O'Halloran story again. Mrs.

Bloxham listened

intently, leaning forward slightly and cupping heir hand around her ear

to be sure she could hear every word.

"That O'Halloran's an evil one," she said. "Not to be trusted. Our

Blessed Lady will have to be very forgiving to allow the likes of him to

enter the kingdom of Heaven." Raymond had to smile. "Not that I'm expect-

ing to meet all that many politicians when I get there either, " she

added, giving Raymond a toothless grin.

"Could O'Halloran possibly have been there that Friday night as all his

friends claim?" Raymond asked.

"He was there all right," said Mrs. Bloxham. "No doubt about that--saw

him with my own eyes."

"How can you be so sure?"

"Spilled his beer over my best dress, and I knew something would happen

on the thirteenth, especially with it being a Friday. I won't forgive him

for that. I still haven't been able to get the stain out despite what

those washing-powder ads tell you on the telly."

"Why didn't you tell the police immediately?"

"Didn't ask," she said simply. "They've been after him for a long time

for a lot of things they couldn't pin on him, but for once he was in the

clear."

Raymond finished writing his notes and then rose to leave. Mrs. Bloxham

heaved herself out of the chair, dispensing yet more horsehair onto the

floor. They walked to the door together. "I'm sorry I couldn't offer $154\,$

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you a cup of tea but I'm right out at the moment," she said. "If you had

come tomorrow it would have been all right.

Raymond paused on the doorstep.

"I get the pension tomorrow, you see," she replied to his unasked question.

Elizabeth took a day off to travel to Redcorn with Simon for the

interview. Once again the children had to be left with the baby-sitter.

The local and national press had made him the hot favorite for the new

seat. Elizabeth put on what she called her best Conservative outfit, a

pale-blue suit with a dark-blue collar that hid everything, Simon noted,

and reached well below her knees.

"Well, I wouldn't have recognized you, Doctor," said Simon grinning.

"Understandably," she replied. "I've disguised myself as a politician's wife."

The journey from King's Cross to Newcastle took three hours and twenty

minutes, on what was described in the timetable as "the express." At

least Simon was able to catch up with a great deal of the paperwork that

had been stuffed into his red box. He reflected that the civil servants

who worked full-time in the bureaucracy rarely allowed

politicians time

to involve themselves in politics. They wouldn't have been pleased to

learn that he had spent an hour of the journey reading the last four

weekly copies of the Redcorn News.

At Newcastle they were met by the wife of the Association treasurer, who

had volunteered to escort the Minister and his wife to the constituency

to be sure they were in time for the interview. "That's very thoughtful

of you," said Elizabeth, as she stared at the mode of transport that had

been chosen to take them the next forty miles.

The ancient Austin Mini took a further hour and a half through the

winding roads before they reached their 155 FIRST AMONG EQUALS

destination, and the treasurer's wife never drew breath once throughout

the entire journey. When Simon and Elizabeth piled out of the car at the

market town of Redcorn, they were physically and mentally exhausted.

The treasurer's wife took them through to the constituency headquarters

and introduced them both to the campaign manager.

"Good of you to come," he said. "Hell of a journey, isn't it?"

Elizabeth felt unable to disagree with his judgment. But on this occasion

she made no comment, because if this was to be Simon's best chance of

returning to Parliament, she had already decided to give him every sup-

port possible. Nevertheless, she dreaded the thought of her husband's

making the journey to Redcorn twice a month, as she feared they would see

even less of each other than they did at present, let alone the children.

"Now the form is," began the campaign manager, "that we

are interviewing

six potential candidates, and they'll be seeing you last." The campaign

manager winked knowingly.

Simon and Elizabeth smiled uncertainly.

"I'm afraid they won't be ready for you for at least another hour, so you

have time for a stroll around the town."

Simon was glad of the chance to stretch his long legs and take a closer

look at Redcorn. He and Elizabeth walked slowly around the pretty market

town, admiring the Elizabethan architecture that had somehow survived

irresponsible or greedy town planners. They even climbed the hill to take

a look inside the magnificent perpendicular church that dominated the

surrounding area.

As he walked back past the shops in the High Street, Simon nodded to

those locals who appeared to recognize him.

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"A lot of people seem to know who you are," said Elizabeth, and then they

saw the display outside the local newsstand. They sat on the bench in the

market square and read the lead story under a large picture of Simon.

"Redcorn's Next MPT' ran the headline.

The story volunteered the fact that although Simon Kerslake had to be

considered the favorite, Bill Travers, a local farmer who had been

chairman of the county council the previous year, was still thought to

have an outside chance.

Simon began to feel a little sick in the stomach. It reminded him of the

day he had been interviewed at Coventry Central nearly eight years

before. Now that he was a Minister of the Crown, he wasn't any less

nervous.

When he and Elizabeth returned to constituency headquarters they were

informed that only two more candidates had been seen and the third was

still being interviewed. They walked around the town once again, even

more slowly this time, watching shopkeepers put up their colored shutters

and turn "Open" signs to "Closed."

"What a pleasant market town, " said Simon.

"And the people seem so polite after London," she said. He smiled as they headed back to party headquarters. On their way, they

passed townspeople who bid them "Good evening," courteous people whom

Simon felt he would have been proud to represent.

Although they walked

slowly, Elizabeth and he could not make their journey last more than

thirty minutes.

When they returned a third time to constituency headquarters, the fourth

candidate was leaving the interview room. She looked very despondent. "It

shouldn't be long now," said the campaign manager, but it was another

forty minutes before they heard a ripple of ap-

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plause, and a man in a Harr-is tweed jacket and brown trousers left the

room. He didn't seem happy either.

Simon and Elizabeth were ushered through, and as they entered everyone

in the room stood. Ministers of the Crown did not visit Redcorn often.

Simon waited for Elizabeth to be seated before he took the chair in the

center of the room facing the committee. He estimated

that there were

about fifty people present, and they were all staring at him, showing no

aggression, merely curiosity. He looked at the weatherbeaten faces. Most

of the people, male and female, were dressed in tweeds. In b is dark

striped London suit Simon felt out of place.

"And now," said the chairman, "we welcome the Right Honorable Simon

Kerslake, MP."

Simon had to smile at the mistake so many people made in thinking that

Ministers were automatically members of the Privy Council and therefore

entitled to the prefix "Right Honorable," instead of the plain

"Honorable" accorded all MPs.

"Mr. Kerslake will address us for twenty minutes, and he has kindly

agreed to answer questions after that," added the chairman.

Simon felt sure he spoke well, but even his few carefully chosen quips

received no more than a smile, and his more important comments elicited

little response. This was not a group of people given to showing their

emotions. When he had finished, he sat down to respectful clapping and murmurs.

"Now the Minister will answer questions," said the

"Where do you stand on hanging?" said a scowling middle-aged woman in a

gray tweed suit seated in the front row.

Simon explained his reasons for being a convinced abolitionist. The scowl

did not move from the questioner's face and Simon thought to himself how much

happier she would have been with Ronnie Nethercote as her member.

A man in a brogue suit asked him how he felt about this year's farm

subsidy.

"Good on eggs, tough on beef, and disastrous for pig farmers. Or at least

that's what I read on the front page of Farmer's Weekly yesterday." Some

of them laughed for the first time. "It hasn't proved necessary for me

to have a great knowledge of farming in Coventry Central, but if I am

lucky enough to be selected for Redcorn I shall try to learn quickly, and

with your help I shall hope to master the farmers' problems." Several

heads nodded their approval.

"May I be permitted to ask Mrs. Kerslake a question?" said a tall, thin

spinsterish woman who had stood up to catch the chairman's eye. "Miss

Tweedsmuir, chairman of the Ladies' Advisory, she announced in a shrill

voice. "If your husband were offered this seat, would you be willing to

come and live in Northumberland?"

Elizabeth had dreaded the question because she knew that if Simon were

offered the constituency she would be expected to give up herjob at the

hospital. Simon turned and looked toward his wife.

"No," she replied directly. "I am a doctor at St. Mary's Hospital, where

I practice obstetrics and gynecology. I support my husband in his career,

but, like Margaret Thatcher, I believe a woman has the right to a good

education and then the chance to use her qualifications to the best

advantage."

A ripple of applause went around the room and Simon smiled at his wife.

The next question was on the Common Market, and Simon gave an unequivocal

statement as to his reasons for backing the Prime Minister in his desire

to see Britain as part of the European community. Simon continued to answer questions on subjects 159 FIRST AMONG EQUALS

ranging from trade-union reform to violence on television before the

chairman asked, "Are there any more questions?"

There was a long silence and just as he was about to thank Simon, the

scowling lady in the front row, without being recognized by the chair,

asked what Mr. Kerslake's views were on abortion.

"Morally, I'm against it," said Simon. "At the time of the Abortion Act

many of us believed it would stem the tide of divorce. We have been

proved wrong. The rate of divorce has quadrupled.

Nevertheless, in the

cases of rape or fear of physical or mental injury arising from birth,

I would have to support the medical advice given at the time. Elizabeth

and I have two children and my wife's job is to see that babies are

safely delivered, " he added.

The lips moved from a scowl to a straight line.

"Thank you," said the chairman. "it was good of you to give us so much

of your time. Perhaps you and Mrs. Kerslake would be kind enough to wait

outside."

Simon and Elizabeth joined the other hopeful candidates, their wives and

the campaign manager in a small dingy room at the back of the building.

When they saw the half-empty trestle table in front of them they both

remembered they hadn't had any lunch, and they devoured what was left of

the curling cucumber sandwiches and the cold sausage

rolls.

"What happens next?" Simon asked the campaign manager between mouthfuls.

"Nothing out of the ordinary. They'll have a discussion, allowing

everyone to express their views, and then they'll vote. It should be all

over in twenty minutes."

Elizabeth checked her watch: it was seven o'clock and the last train was

at nine-fifteen.

An hour later, when no one had emerged from the room, the campaign

manager suggested to all the candi-

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dates who had a long journey ahead of them that they might like to check

into the Bell Inn just over the road.

When Simon looked around the room it was clear that everyone else had done

so in advance.

"You had better stay put in case you're called again," Elizabeth said.

"I'll go off and book a room and at the same time call and see how the

children are getting on. Probably eaten the poor baby-sitter by now."

Simon opened his red box and tried to do some work while Elizabeth

disappeared in the direction of the Bell Inn.

The man who looked like a farmer came over and introduced himself.

"I'm Bill Travers, the chairman of the new constituency," he began. "I only

wanted to say that you'll have my full support as chairman if the committee

selects

YOU."

"Thank you," said Simon.

"I had hoped to represent this area, as my grandfather did. But I shall

understand if Redcorn prefers to choose a man destined for the Cabinet

rather than someone who would be happy to spend his life on the back

benches."

Simon was impressed with the directness and dignity of his opponent's

statement and would have liked to respond in kind, but Travers quickly

added, "Forgive me, I'll not waste any more of your time. I can see---2' he

looked down at the red box-"that you have a lot of work to catch up on."

Simon felt guilty as he watched the man walk away. A few minutes later

Elizabeth returned and tried to smile. "The only room left is smaller than

Peter's and it faces the main road, so it's just about as noisy."

61 At least no children to say 'I'm hungry,"' he said, touching her hand.

It was a little after nine when a weary chairman came

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out and asked all the candidates if he could have their attention. Husbands

and wives all faced him. "My committee wants to thank you for going through

this grim procedure. It has been hard for us to decide something that we

hope not to have to discuss again for twenty years." He paused. "The

committee is going to invite Mr. Bill Travers to fight the Redcorn seat at

the next election."

In a sentence it was all over. Simon's throat went dry. He and Elizabeth didn't get much sleep in their tiny room at the Bell Inn,

and it hadn't helped that the agent told them the final vote had been

25-23.

"I don't think Miss Tweedsmuir liked me," said

Elizabeth, feeling guilty.

"If I had told her that I would have been willing to live in the

constituency I think you'd have been offered the seat." "I doubt it," said Simon. "In any case it's no use agreeing to their terms

at the interview and then imposing your own when you have been offered the

constituency. My guess is you'll find Redcorn has chosen the right man."

Elizabeth smiled at her husband, grateful for his support.

"There will be other seats," said Simon, only too aware that time was now

running out. "You'll see."

Elizabeth prayed that he would prove fight, and that next time the choice

of constituency would not make her have to face the dilemma she had so far managed to avoid.

Joyce made one of her periodic trips to London when Raymond took silk and

became a Queen's Counsel. The occasion, she decided, warranted another

visit to Marks and Spencer. She recalled her first trip to the store so

many years before when she had accompanied her husband to meet the Prime

Minister. Raymond had come so far since then, although their relationship

seemed to 162

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have progressed so little. She couldn't help thinking how much

better-looking Raymond had become in middle age, and feared the same could

not be said of her.

She enjoyed watching the legal ceremony as her husband was presented in

court before the judges, Latin words spoken but not understood. Suddenly

her husband was Raymond Gould, QC, MP.

She and Raymond arrived late in chambers for the celebration party.

Everyone seemed to have turned out in her husband's honor. Raymond felt

full of bonhomie when Sir Nigel handed him a glass of champagne. Then he

saw a familiar figure by the mantelpiece and remembered that the trial in

Manchester was over. He managed to circle the room, speaking to everyone

but Stephanie Arnold. To his horror, he turned to see her introducing

herself to his wife. Every time he glanced toward them, they seemed deeper

in conversation.

"Ladies and gentlemen," said Sir Nigel, banging a table. He waited for

silence. "We are always proud in chambers when one of our members takes

silk. It is a comment not only on the man, but also on his chambers. And

when it is the youngest silk--still under forty-it adds to that pride. All

of you of course know that Raymond also serves in another place in which we

expect him to rise to even greater glory. May I add, finally, how pleasant

it is to have his wife, Joyce, among us tonight. Ladies and gentlemen, " he

continued. "The toast is: Raymond Gould, QC."

The applause was sustained and genuine. As colleagues came up to

congratulate him, he couldn't help noticing that Stephanie and Joyce had

resupied their conversation.

Raymond was handed another glass of champagne just as an earnest young

pupil named Patrick Montague, who had recently joined them from chambers in

Bristol, engaged him in conversation. Although Montague had been with them

for some weeks, Raymond had never 163 FIRST AMONG EQUALS

spoken to him at length before. He seemed to have very clear views on

criminal law and the changes that were necessary. For the first time in

his life Raymond felt he was no longer a young man.

Suddenly both women we're at his side.

"Hello, Raymond."

"Hello, Stephanie," he said awkwardly. He looked anxiously toward his

wife. "Do you know Patrick Montague?" he asked absentmindedly.

The three of them burst out laughing,

"What's so funny?" asked Raymond.

"You do embarrass me sometimes, Raymond," said Joyce.

"Surely you realize

Stephanie and Patrick are engaged?"

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"CAN YOU EXPLAIN why Simon Kerslake missed the vote yesterday?"

Charles looked across the table at the Chief Whip. :'No, I can't," he said.

"I've been distributing the weekly Whip' to him the same as every member of

my group."

"What's the meaning of it then?"

"I think the poor man has been spending a lot of his time traipsing around

the country looking for a seat to fight at the next election."

"That's no excuse," said the Chief Whip. "Duties in the House must come

first, every member knows that. The vote missed was on a vital clause, and

everyone else in your group has proved reliable. Perhaps I should have a

word with him?"

"No, no, I'd rather you didn't," said Charles, fearing he sounded a little

too insistent. "I consider it my responsibility. I'll speak to him and see

that it doesn't happen again."

"All right, Charles, if that's the way you want to play it. Thank God it

can't last much longer and the damn thing will soon be law, but we must

remain vigilant over

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every clause. The Labour Party knows only too well that if they defeat us on

certain key clauses they can still sink the whole bill, and if I lost one of

those by a single vote I would cut Kerslake's throat. Or anyone else who was responsible."

"I'll make sure he gets the message, " said Charles.

"How's Fiona reacting to all these late nights?" the Chief Whip asked,

finally relaxing.

"Very well, considering. In fact, now that you mention it, I have never

seen her looking better."

"Can't say my wife is enjoying the 'prep school antics,' as she describes

our continual late-night sessions. I've had to promise to take her to the

West Indies this winter to make up for it. Well, I'll leave you to deal

with Kerslake. Be firm, Charles."

"Norman Edwards?" repeated Raymond in disbelief "The general secretary of

the Lorry Union?"

"Yes," said Fred Padgett, getting up from behind his desk.

"But he burned Full Employment at Any Cost? on a public bonfire with every

journalist he could lay his hands on to witness the conflagration."

"I know," said Fred, returning a letter to the filing cabinet. "I'm only

your campaign manager. I'm not here to explain the mysteries of the

universe."

"When does he want to see me?" asked Raymond.

"As soon as possible."

"Better ask him if he can come for a drink at the house at six o'clock-"

Raymond had had heavy Saturday morning office hours and had only found time

to grab a sandwich at the pub before going off to watch Leeds play

Liverpool. Although he had never cared for soccer, now he regularly sat in

the directors' box every other week in full view of his constituents while

he supported his local soccer team, killing thirty thousand birds with one

stone. He 166

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was careful to adopt his old Yorkshire accent when talking to the lads in

the dressing room after the match, not the one he used to address a high

court judge during the week.

Leeds won 3-2, and after the match Raymond joined the directors for a drink

in the boardroom and nearly forgot about his meeting with Norman Edwards.

Joyce was in the garden showing the union leader her early snowdrops when

Raymond returned.

"Sorry I'm late," he shouted, as he hung up his yetlow-and-black scarf.

"I've been to the local match."

"Who won?" asked Edwards.

"Leeds, of course, three to two. Come on in and have a beer," said Raymond.

"I'd prefer a vodka."

The two men went into the house while Joyce continued with her gardening.

"Well," said Raymond, pouring his guest a Smirnoff.

"What brings you all

the way from Liver-pool if it wasn't to watch soccer? Perhaps you want a

signed copy of my book for your next union bonfire?"

"Don't give me any trouble, Ray. I came all this way because I need your

help, simple as that."

"I'm all ears," said Raymond, not commenting on the shortening of his name.

"We had a full meeting of the General Purposes Committee yesterday, and one

of the brothers had spotted a clause in the Common Market Bill that could

put us all out of work. The clause concerning shipment to the Channel

coast."

Norman passed a copy of the bill to Raymond with the relevant clause marked

in red. "If that gets through the House my boys are in deep trouble."

"Yes," said Raymond. "I can see that. Actually, I'm surprised it's been

allowed to get this far."

Raymond studied the wording in detail while Edwards poured himself another vodka.

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"And how much do you think this will add to the costs?" asked Raymond.

"I'll tell you, enough to make us uncompetitive, that's how much,"

replied the union leader.

"Point taken," said Raymond. "So what's wrong with enlisting your own

member? Why come to me?"

"I don't trust him. He's pro-European at any cost."

"Then what about your sponsored trade-union

representative in the House?"

"Tom Carson? You must be joking. He's so far to the left that even his

own side is suspicious when he supports a cause." Raymond laughed.

Edwards continued, "Now, what my committee wants to know is whether you

would be willing to fight this clause in the House for

us? Especially as

we have little to offer you in return."

"I'm sure you will be able to repay me in kind sometime in the future,"

said Raymond.

,,Got the picture, " said Edwards, touching the side of his nose with a

forefinger. "What do I do next?"

"You go back to 1, iverpool and hope that I'm as good as you think I am."

Norman Edwards put on an old raincoat and started to button it up. He

smiled at Raymond- "I may have been appalled by your book, Ray. But it

doesn't mean I didn't admire it."

"The damn man missed another three-line whip, Charles. It must be the

last time you protect him."

"It won't happen again," promised Charles convincingly.

"I would like to

give him one more chance. Allow him that."

"You're very loyal to him," said the Chief Whip. "But next time I'm going

to see Kerslake myself and get to the bottom of it." "It won't happen again," repeated Charles.

"Hmm," said the Chief Whip. "Next problem is, are

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there any clauses on the Common Market Bill that we should be worried about

next week?"

"Yes," replied Charles. "This lorry clause that Raymond Gould is fighting.

He made a brilliant case on the floor of the House, and got all his own

side and half of ours backing him."

"He's not the sponsored MP for the Lorry Union," said the Chief Whip,

surprised.

"No, the unions obviously felt Tom Carson wouldn't help the cause, and he's

hopping mad at the slight."

"Clever of them to pick Gould. Improves as a speaker every time I hear him.

And no one can fault him on points of law."

"So we had better face the fact that we are going to lose the clause?" said

Charles despondently.

"Never. We'll redraft the damn thing so that it's acceptable and seen to be

compassionate. It's not a bad time to be the defender of the union

interests. That way we'll keep Gould from getting all the credit. I'll

speak to the PM tonight-and don't forget what I said about Kerslake."

Charles returned to his office reflecting that in the future he would have

to be more careful to tell Simon Kerslake when clauses on the Common Market

Bill would be voted upon. He suspected he had carried this ploy as far as

he could for the time being.

"With or without civil servants?" asked Simon as Raymond entered his

office.

"Without, please."

"Fine," said Simon and pressed a switch on the intercom by his desk, "I

don't want to be disturbed while I'm with Mr. Gould," he said and then

ushered his colleague toward a comfortable seat. Ever since Gould had re-

quested a meeting, Simon had been more than curious to discover what he

wanted. In the years since they had

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locked homs over devaluation, they had had little direct contact.

"My wife was asking this morning how your search for a seat is going," said

Raymond.

"Your wife is better informed than most of my colleagues. But I'm afraid

the truth is, not too well. The last three constituencies to come up

haven't even asked to see me. I can't put a finger on why, except that they

all seem to have selected local men."

"It's still a long time to the next election," said Raymond. "You're sure

to find a seat before then."

"It might not be so long if the Prime Minister decides to call a General

Election and test his strength against the unions."

"That would be foolish. He might defeat us but he won't defeat the unions,"

said Raymond, as a young secretary came into the office with two cups of

coffee and put them on the low table.

Only when she had left the office did Raymond reveal his purpose. "Have you

had time to look at the file?" he asked, sounding rather formal.

"Yes, I went over it last night between checking over my son's homework and

helping my daughter to build a model boat."

"And how do you feel?" Raymond asked.

"Not very good. I can't get to grips with this new math they're now

teaching, and my mast was the only one that fell off when Lucy launched the

boat in the bath."

Raymond laughed.

"I think you've got a case," said Simon, sounding serious again. "Now what

are you hoping to get out of me?"

"Justice," said Raymond. "That's the reason I wanted to see you privately.

I feel there are no party political points to be made out of this case for

either of us. I have no plans to try to embarrass the $\mbox{\em Home Office, and I}$

con-

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sider it in the best interest of my constituent to cooperate as closely as

I can with you."

"Thank you," said Simon. "So where do you want to go from here?"

"I'd like to table a planted question for your department in the hope that

you would consider opening an inquiry. If the inquiry comes to the same

conclusion as I have, I would expect you to order a retrial."

Simon hesitated. "And if the inquiry goes against you would you agree to no

reprisals for the Home Office?"

"You have my word."

"And if there is one thing I have learned, to my cost, about you," said

Simon, "it's that you never break your word."
Raymond smiled. "I consider that long forgotten."

The following Tuesday, the Speaker looked up toward the Labour back benches

and called on "Mr. Raymond Gould."

"Number Seventeen, sir," said Raymond. The Speaker looked down to check

over the question, which asked the Home Office to consider an inquiry into

the case of Mr. O'Halloran.

Simon rose to the dispatch box, opened his file and said, "Yes, sir."

"Mr. Raymond Gould," called the Speaker again.

Raymond rose from his place on the Opposition back benches to ask his

supplementary question.

"May I thank the Minister for agreeing to an inquiry so quickly, and ask

him, if he discovers an injustice has been done to my constituent Mr. Paddy

O'Halloran, that the Home Secretary order a retrial immediately?"

Simon rose again.

"Yes, sir,"

"I am grateful to the Honorable Gentleman," said Raymond, half-rising.

All over in less than a minute-but older members

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who listened to the brief exchange between Gould and Kerslake understood

that considerable preparation had gone into that minute from both sides.

Simon had read his department's final report on the O'Halloran case while

Elizabeth was trying to get to sleep. He had to go over the details only

once to realize that he would have to order a retrial and institute a full

investigation into the past record of the police officers who had been

involved in the case.

The trial was in its third day when Mr. Justice Comyns, after listening to

Mrs. Bloxham's evidence, stopped proceedings and instructed the jury to

return a verdict of not guilty.

Raymond received praise from all quarters of the House, but he was quick to

acknowledge the support given him by Simon Kerslake and the Home Office.

The London Times even wrote an editorial the next day on the proper use of

influence by a constituency MP.

The only drawback to Raymond's success was that every convict's mother was

lined up to see him at his twice-monthly office hours. But during the year

he took only one case seriously and once again began to check into the

details.

This time, when Raymond rang Angus Fraser at the prosecutor's office, he

found nothing was known of Ricky Hodge beyond the fact

that Fraser was able

to confirm that he had no known criminal record. Raymond felt he had

stumbled on a case with international implications.

As Ricky Hodge was in a Turkish jail, any inquiries had to be made through

the Foreign Office. Raymond did not have the same relationship with the

Foreign Secretary as he did with Simon Kerslake, so he felt the direct

approach would be best, and submitted a question to be answered in the

House. He worded it carefully.

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"What action does the Foreign Secretary intend to take over the

confiscation of a British passport from a constituent of the Honorable

Member for Leeds North, details of which have been supplied to him?"

When the question was asked in front of the House on the following

Wednesday the Foreign Secretary rose to answer the question himself. He

stood at the dispatch box and peered over his half-moon spectacles and

said:

"Her Majesty's Government is pursuing this matter through the usual

diplomatic channels."

Raymond was quickly on his feet. "Does the Right Honorable Gentleman

realize that my constituent has been in a Turkish prison for six months

and has still not been charged?"

"Yes, sir," replied the Foreign Secretary. "I have asked the Turkish

Embassy to supply the Foreign Office with x.ort details of the case."

Raymond leaped up again. "How long will my constituent have to be

forgotten in Ankara before the Foreign Secretary does more than ask for

the details of his case?"

The Foreign Secretary rose again showing no sign of annoyance. "I will

report those findings to the Honorable Member as quickly as possible."

"When? Tomorrow, next week, next year?" Raymond shouted angrily.

"When?" joined in a chorus of Labour backbenchers, but the Speaker called

for the next question above the uproar.

Within the hour Raymond received a handwritten note from the Foreign

Office. "If Mr. Gould would be kind enough to telephone, the Foreign

Secretary would be delighted to make an appointment to see him."

Raymond phoned from the Commons and was invited tojoin the Foreign

Secretary in Whitehall immediately.

The Foreign Office, known as "the Palazzo" by its in173

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mates, has an atmosphere of its own. Although Raymond had worked in a

Government department as a Minister, he was still struck by its grandeur. He

was met at the courtyard entrance and guided along yards of marble corridors

before climbing a fine double staircase at the top of which he was greeted

by the Foreign Secretary's principal private secretary. "Sir Alec Home will see you immediately, Mr. Gould," he said, and led

Raymond past the magnificent pictures and tapestries that lined the way. He

was taken into a beautifully proportioned room. The Foreign Secretary stood

in front of an Adam fireplace over which hung a portrait of Lord

Palmerston.

"Gould, how kind of you to come at such short notice. I

do hope it has not

caused you any inconvenience." Platitudes, thought Raymond.

"I know you are a busy man. Can we get down to the point at issue, Foreign

Secretary?" Raymond demanded.

"Of course," Sir Alec said drily. "Forgive me for taking so much of your

time." Without a further word, he handed Raymond a file marked "Richard M.

HodgeConfidential." "Although members of Parliament are not subject to the

Official Secrets Act, I know you will respect the fact that this file is

classified."

Another bluff, thought Raymond. He flicked back the cover. It was true,

exactly as he had suspected: In the six months since he had been jailed,

Ricky Hodge had never been formally charged.

He turned the page. "Rome, child prostitution;

Marseilles, narcotics;

Paris, black mail"-page after page, ending in Turkey, where Hodge had been

found in possession of four pounds of heroin, which he had been selling in

small packets on the black market. It was true that he had no criminal

record in England, but at only twenty-nine, Ricky Hodge had spent eleven of

the last fourteen years in foreign jails. 174 FIRST AMONG EQUALS

Raymond closed the file and could feel the sweat on his forehead. It was

some moments before he spoke. "I apologize, Foreign Secretary," he said. "I

have made a fool of myself."

"When I was a young man," said Sir Alec, "I made a similar mistake on

behalf of a constituent. Ernie Bevin was Foreign Secretary at the time. He

could have crucified me in the House with the knowledge he had. Instead he

revealed everything over a drink in this room. I sometimes wish the public

could see members in their quiet moments as well as in their rowdy ones."

Raymond thanked Sir Alec and walked thoughtfully back to the House.

When Raymond conducted his next office hours in Leeds North two weeks later

he was surprised to see that Mrs. Bloxharn had made an appointment.

When he greeted her at the door he was even more surprised, for in place of

her shabby clothes and carpet slippers, she was wearing a new polished

cotton dress and a shiny pair of squeaky brown leather shoes. She looked as

if "Our Blessed Lady" might have to wait a few more years to receive her

after all. Raymond motioned her to a seat.

"I came to thank your wife, Mr. Gould," she said, once she was settled.

"What for?" asked Raymond puzzled.

"For sending that nice young man around from Chris-tees. They auctioned

Great-Grandma's table for me. I couldn't believe my luck--it fetched

fourteen hundred pounds." Raymond was speechless. "So it don't matter about

the stain on the dress any more. It even made up for having to eat off the $% \left(1\right) =\left(1\right) +\left(1\right)$

floor for three months."

During the long hot summer of 1972, clause after clause of the Common

Market Bill was voted on, often

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through the night. On some occasions, the Government managed majorities of

only five or six, but somehow the bill remained intact. Charles would often arrive home at Eaton Square at three

in the morning to

find Fiona asleep, only to leave again before she had woken. Veterans of

the House confirmed they had never experienced any issue so demanding since

the Second World War.

Then, suddenly, the last vote was taken and the marathon was over. The

Common Market Bill was passed through the Commons and on its way to the

House of Lords to receive their Lordships' approval. Charles wondered what

he would do with all the hours that were suddenly left him in the day.

When the bill finally received the "Royal Assent" in October, the Chief

Whip held a celebration lunch at the Carlton Club in St. James's to thank

all of his team. "And in particular, Charles Hampton," he said, raising his

glass during an impromptu speech. When the lunch broke up, the Chief Whip

offered Charles a tift back to the Commons in his official car. They

traveled along Piccadilly, down Haymarket, through Trafalgar Square and

into Whitehall. Just as the Commons came into sight, the black Rover turned

into Downing Street, as Charles assumed, to drop the Chief Whip at Number

12. But as the car stopped, the Chief Whip said, "The Prime Minister is

expecting you in five minutes."

"What? Why?" said Charles.

it rather well, didn't V" said the -Chief Whip-and headed off toward

Number 12.

Charles stood alone in front of Number 10 Downing Street. The door was

opened by a man in a long black coat. "Good afternoon, Mr. Hampton." The

Prime Minister saw Charles in his study and, as ever, wasted no time on small talk.

"Thank you for all the hard work you have put in on the Common Market

Bill."

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"It was a tremendous challenge," said Charles, searching for words.

As will be your next job, " said Mr. Heath. "It's time for you to test your

skills in another department. I want you to take over as one of the

Ministers of State at the Department of Trade and Industry."

Charles was speechless.

"With all the problems we are going to encounter with the trade unions

during the next few months, that should keep you fully occupied."

"It certainly will," said Charles.

He still hadn't been asked to sit down, but as the Prime Minister was now

rising from behind his desk, it was clear that the meeting was over.

"You and Fiona must come and have dinner at Number Ten as soon as you've

settled into your new department," said the Prime Minister as they walked

toward the door.

"Thank you," Charles said before leaving.

As he stepped back onto Downing Street a driver opened the back door of a

shiny Austin Westminster. It took Charles a moment to realize the car and

driver were now his.

"The Commons, sir.

"No, I'd like to return to Eaton Square for a few minutes," said Charles,

sitting back and enjoying the thought of his new job.

The car drove past the Commons, up Victoria Street and on to Eaton Square.

He couldn't wait to tell Fiona that all the hard work had been rewarded. He

felt guilty about how little he had seen of her lately, although he could

not believe it would be much better now that he was to be involved in

trade-union legislation. How much he still hoped for a son-perhaps even

that would be possible now. The car came to a halt outside the Georgian

house. Charles ran up the steps and into the hall. He could hear his wife's $% \left(1\right) =\left(1\right) +\left(1\right)$

voice coming from upstairs. He

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took the wide staircase in bounds of two and three at a time, and threw

open the bedroom door.

"I'm the new Minister of State at the Department of Trade and Industry,"

he announced to Fiona, who was lying in bed. Alexander Dalglish looked up. He showed no sign of interest in Charles's promotion.

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PART THREE

Ministers of State

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1973-11977

14.

SIMON STEERED the new Boundary Commission recommendations unspectacularly

through the House as an order in Council, and suddenly he had lost his own

constituency. His colleagues in Coventry were understanding, and nursed

those wards that would become theirs at the next election

in order that he

might spend more time searching for a new seat.

Seven seats became available during the year but Simon was only interviewed

for two of them. Both were almost on the Scottish border, and both put him

in second place. He began to appreciate what it must feel like for an

Olympic favorite to be awarded the silver medal.

Ronnie Nethercote's monthly board reports began to paint an increasingly

somber picture, thus reflecting in real life what the politicians were

lately decreeing in Parliament. Ronnie had once again decided to postpone

going public until the climate was more advantageous. Simon couldn't

disagree with the judgment, but when he checked his special overdraft

facility, the interest on his loans had pushed up the figures in red to

over ninety thousand pounds.

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When unemployment first passed the million mark and Ted Heath ordered a pay

and price freeze, strikes broke out all over the country.

The new parliamentary session in the fall of 1973 was dominated by economic

issues as the situation worsened. Charles Hampton once again became

overworked as he negotiated far into the night with trade-union leaders.

While he didn't win every argument, he was now so well briefed on his

subject that he proved to be a competent negotiator for the Government.

Raymond Gould rose to the occasion, making passionate speeches on behalf of

the unions, but the Conservative majority beat them again and again.

Prime Minister Heath was, however, moving inexorably toward a head-on clash

with the unions and a premature General Election. When all three annual party conferences were over, members returned to the

Commons aware that it was likely to be the last session before a General

Election. It was openly being said in the corridors that all the Prime

Minister was waiting for was a catalyst. The miners' union provided it. In

the middle of a bleak winter they called an all-out strike for more pay in

defiance of the Government's new trade-union legislation. Suddenly Britain

was on a three-day week.

In a television interview, the Prime Minister told the nation that with

unemployment now at an unprecedented 1,600,000 and the country on a

three-day week, he had to call an election to insure that the rule of law

be maintained. The inner cabinet advised Heath to run on February 28, 1974.

"Who runs the country?" became the Tory theme, but this only seemed to

emphasize class differences, rather than uniting the country as the Prime Minister had hoped.

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Raymond Gould traveled back to Leeds, convinced that the northeast

industrial area would not tolerate Heath's high-handedness.

Charles felt sure that the people would back any party that had shown the

courage to stand up to the unions, although the left wing, led vociferously

by Tom Carson, insisted that the Government was out to crush the Labour

movement once and for all. Charles drove down to Sussex to find his

supporters glad of the chance to put those "Commie union bastards" in their place.

On the night of the election Simon had a quiet supper with Elizabeth and

the children. He watched in silence as others learned their election fates.

Many months had passed before Charles had found it possible even to sustain

a conversation with Fiona for any length of time. Neither wanted a divorce,

both citing the ailing Earl of Bridgewater as their reason, although

inconvenience and loss of face were nearer the truth. In public it was hard

to detect the change in their relationship, since they had never been given

to overt affection.

Charles gradually became aware that it was possible for marriages to have

been over for years without outsiders knowing it.

Certainly the old earl

never found out, because even on his deathbed he told Fiona to hurry up and

produce an heir.

"Do you think you'll ever forgive me?" Fiona once asked Charles.

"Never," he replied, with a finality that encouraged no further discourse.

During the three-week election campaign in Sussex they both went about

their duties with a professionalism that masked their true feelings.

"How is your husband bearing up?" someone would inquire.

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"Much enjoying the campaign and looking for-ward to returning to

Government, " said Fiona's stock reply.

"And how is dear Lady Fiona?" Charles was continuously

asked.

"Never better than when she's helping in the constituency," was his.

On Sundays, at one church after another, he read the lesson with

confidence; she sang "Fight the Good Fight" in a clear contralto.

The demands of a rural constituency are considerably different from those

of a city. Every village, however small, expects the member to visit them

and to recall the local chairmen's names. But subtle changes were taking

place; Fiona no longer whispered the names in Charles's ear. Charles no

longer turned to her for advice.

During the campaign, Charles would ring the photographer on the local paper

to discover which events his editor had instructed him to cover that day.

With the list of places and times in his hand, Charles would arrive on each

occasion a few minutes before the photographer. The Labour candidate

complained officially to the local editor that Mr.

Hampton's photograph was

never out of the paper.

"If you were present at these functions we would be only too happy to

publish your photo, " said the editor.

"But they never invite me," cried the Labour candidate.

They don't invite Hampton either, the editor wanted to say, but he somehow

manages to be there. It was never far from the editor's mind that his

proprietor was a Tory peer, so he kept his mouth shut. All the way up to Election Day Charles and Fiona opened bazaars, attended

dinners, drew raffles and only stopped shor-t of kissing babies.

Once, when Fiona asked him, Charles admitted that he hoped to be moved to

the Foreign Office as a Minister of State.

On the last day of February they dressed in silence and went off to their

local polls to vote. The photographer was there on the steps to take their

picture. They stood closer together than they had for some weeks, looking

like a happily married couple, he in a dark suit, she in a dark suit.

Charles knew it would be the main photograph on the front page of the

Sussex Gazette the following day as surely as he knew the Labour candidate

would be relegated to a hall'-column mention in the back, not far from the obituaries.

Charles anticipated that by the time he amiived in the Town Hall the

Conservative majority in the House would already be assured. But it was not

to be, and as Friday morning dawned the result still hung in the balance.

Edward Heath did not concede when the newscasters predicted he would fail

to be given the overall majority he needed. Charles spent the day striding

around the Town Hall with an anxious look on his face. The little piles of

votes soon became larger, and it was obvious that he would hold the seat

with at least his usual 2 1,000--or was it 22,000?-maj ority. He never

could remember the exact figure. But as the day progressed it became more

and more difficult to assess the national verdict.

The last result came in from Northern Ireland a little after four o'clock

that afternoon and a BBC commentator announced:

LA.-BOUR 301 CONSURVATI11F 296 LIBFRAL 14 ULSTER UNIONISTS I I SCOTTISH NATIONALIST 7 WL,I.SH NATIONALISTS 2 O,rf~ERS 4

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FIRST AMONG EQUALS

Ted Heath invited the Liberal Leader to join him at Downing Street for

talks in the hope that they could form a coalition. The Liberals demanded

a firm commitment to electoral reform to help the small parties. Heath knew

he could never get his backbenchers to deliver. On Monday morning he told

the Queen in her drawing room at Buckingham Palace that he was unable to

form a government. She called for the Labour Leader, Harold Wilson. He

accepted her commission and drove back to Downing Street to enter the front

door. Heath left by the back.

By Tuesday afternoon every member, having watched the drama unfold, had

returned to London. Raymond had increased his majority and now hoped that

the Prime Minister had long since forgotten his resignation and would offer

Charles, still unsure of the exact majority by which he had won, drove back

to London, resigned to returning to Opposition. The one compensation was

that he would be reinstated on the board of Hampton's, where the knowledge

he had gained in Parliament as a Minister of Trade and Industry could only

be of value.

him a job.

Simon left the Home Office on March 1, 1974. Ronnie Nethercote immediately

invited him to return to the board of Nethercote and Company at five

thousand pounds a year, which even Elizabeth acknowledged as a generous gesture.

It did little to lift Simon's spirits, for an empty red box was all he had

to show for nearly ten years as a member of Parliament. Simon had gone from office to office saying goodbye, first to the senior

and then to the junior civil servants, until only the cleaner,,, were left.

They all seemed certain he would return soon.

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"HIS DIARY LOOKS RATHER FULL at the moment, Mr. Charles."

"Well, as soon as it's convenient," Charles replied. He

held the phone as

he heard the pages being turned.

"March twelfth at ten-thirty, Mr. Charles?"

"But that's nearly two weeks away," he said, irritated.

"Mr. Spencer has only just returned from the States and-"

"How about a lunch, then-at my club?" Charles interrupted.

"That couldn't be until after March twelfth-"

"Very well, then," said Charles. "March twelfth at ten-thirty."

During the fourteen-day wait Charles had ample time to become frustrated by

his seemingly aimless role in Opposition. No car came to pick him up and

whisk him away to an office where real work had to be done. Worse, no one

sought his opinion any longer on matters that affected the nation. He was

going through a sharp bout of what is known as "ex-Minister's blues."

He was relieved when the day for the appointment with Derek Spencer at last

came around. But although

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he arrived on time he was kept waiting for ten minutes before the chairman's

secretary took him in.

"Good to see you after so long," said Derek Spencer, corning around his

desk to greet him. "it must be nearly six years since you've visited the

bank."

"Yes, I suppose it is," said Charles. "But looking around the old place, it

feels like yesterday. You've been fully occupied, no doubt?"

"Like a (4binet Minister, but I hope with better results."

They both laughed.

"Of course I've kept in touch with what's been happening at the bank."

"Have you?" said Spencer.

"Yes, I've read all the reports you've sent out over the past years, not to

mention the Financial Times's coverage."

"I hope you feel we've progressed in your absence."

"Oh. Yes." said Charles, still standing. "Very impressive."

"Well, now what can I do for you?" asked the chairman, returning to his seat.

"Simple enough," said Charles, finally taking an unoffered chair. "I wish

to be reinstated on the board."

There was a long slence.

"Well, it's not quite that easy, Charles. I've just recently appointed two

new directors and . . . "

"Of course it's that easy," said Charles, his tone changing. "You have only

to propose my name at the next meeting and it will go through, especially

as you haven't a member of the family on the board at the present time."

"We have, as a matter of fact. Your brother, the Earl of Bridgewater has

become a nonexecutive director."

"What?" said Chades. "Rupert never told me. Neither did you."

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"True, but things have changed since . . . "

"Nothing has changed except my estimation of the value of your word," said

Charles, suddenly realizing that Spenci~r had never intended he should

return to the board. "You gave me your assurance-"
"I won't be spoken io like this in my own office."

"If you're not careful, the next place I shall do it."

"If you're not careful, the next place I shall do it will be in your

boardroom. Now, will you honor your undertaking or not?" "I don't have to li.iten to threats from you, Hampton. Get out of my offict

before I have you removed. I can assure you that you will never sit on the

board again as long as I'm chairman."

Charles turned and marched out, slamming the door as he left. He wasn't

sure with whom to discuss the problem, and returned immediately to Eaton

Square to Consider a plan of campaign.

tl

"What brings you home in the middle of the afternoon?" asked Fiona.

Charles hesitated, considered the question and then joined his wife in the

kitchen and told her everything that had happened at the bank. Fiona

continued to grate some cheese as she listened to her husband.

"Well, one thing is certain," she said, not having spoken for several

minutes, but delighted that Charles had confided in her. "After that

fracas, you can't both be on the board."

"So what do you think I ought to do, old girl?"

Fiona smiled; it was the first time he had called her that for nearly two

years. "Every man has his secrets," she said. "I wonder

what Mr. Spencer's
are?"

"He's such a dull rnlidlalle-ciass fellow, I doubt that-"
"I've just had a letter from Hampton's Bank,"
interrupted Fioi)a.

"What about?"

"Only a shareholders' circular. It seems Margaret

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Trubshaw $i\sim$, retiring after twelve years as the board secretary. Rumor has

it she wanted to do five more years, but the chairman has someone else in

mind. I think I might have lunch with her. "Charles returned his wife's smile.

Ronnie Nethercote had made Simon the personnel director for a company that

now had nearly two hundred employees. Simon enjoyed negotiating with the

trade union,,, at a level he had not experienced before. Ronnie made it

clear how he would have dealt with the "Commie bastards" who had caused the

fall of the Tory Government given half a chance.

"You would have lasted about a week in the House of Commons," Simon told

him.

"After a -week with those windbags I would have been happy to return to the

real world."

Simon smiled. Ronnie, like so many others, imagined all members of

Parliament were unemployable-except the one he knew.

Raymond waited until the last Government appointment was announced before

he finally gave up any hope of a job. Several leading political journalists

pointed out that he had been left on the back benches while lesser men had

been given Government posts, but it was scant comfort.

Raymond reluctantly

returned to his legal office to continue his practice at the bar

The Prime Minister, Harold Wilson, starting his third administration, made

it clear that he would govern as long as possible before calling an

election. But few members believed that he could hold out for more than a matter of months.

Fiona returned home after her lunch with Miss Trubshaw with a large

Cheshire cat grin on her face. It re-

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mained firmly in place during the hours she had to wait for Charles to get

back from the Commons after the last division.

"You look pleased with yourself," said Charles, shaking out his umbrella

before closing the front door. His wife stood in the hallway, her arms crossed.

"How has your day been?" she asked.

"So-so," said Charles, wanting to hear the news. "But what about you?"

"Oh, pleasant enough. I had coffee with your mother this mornuig. She seems

very well. A little cold in the head, otherwise--2' "To hell with my mother. How did your lunch with Miss Trubshaw go?"

"I wondered how long it would take you to get around to that."

She continued to wait just as long as it took for them to walk into the

drawing room and sit down. "After seventeen years as secretary to your

father and twelve years as secretary to the board, there isn't much Miss

Trubshaw doein't know about Hampton's or its present chairman," Fiona

began.

"So what did you discover?"

"Which do you want to hear about first, the name of his mistress or the

number of his Swiss bank account?"

Fiona revealed everything she had learned over her two-hour lunch,

explaining that Miss Trubshaw usually only drank fortified wine, but on

this occasion she had downed most of a vintage bottle of Pommard. Charles's

smile grew wider and wider as each fact came pouring out. To Fiona, he

looked like a boy who has been given a big box of chocolates and keeps

discovering another layer underneath the one he's already eaten.

"Well done, old girl," he said when she had come to the end of her tale.

"But how do I get all the proof I need?"

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"I've made a deal with our Miss Trubshaw."

"You've what?"

"A deal. With Miss Trubshaw. You get the proof if she remains as

secretary to the board for five more years, with no loss of pension

benefits."

"is that all she wants?" said Charles quardedly.

"And the promise of another lunch at the Savoy Grill when you're invited

back on the board."

Unlike many of his Labour colleagues, Raymond enjoyed dressing up in

white tie and tails and mixing with London society. An invitation to the

bankers' annual banquet at the Guildhall was no exception. The Prime

Minister was the guest of honor, and Raymond wondered if he would drop

a hint as to how long he expected the parliamentary session to last

before he felt he had to call an election.

At the pre-dinner drinks, Raymond had a quick word with the Lord Mayor

of London before becoming involved in a conversation with a circuit-court

judge on the problems of the parity of sentencing.

When dinner was announced, Raymond found his seat on one of the long

sides stretching away from the main table. He checked his place card.

Raymond Gould QC, MP. On his right was the chairman of Chloride, Michael

Edwardes, and on his left an American banker who had just started work

in the City.

Raymond found Michael Edwardes' views on how the Prime Minister should

tackle the nationalized industries fascinating, but he devoted far more

of his attention to the financial analyst from Chase Manhattan. She must

have been almost thirty, Raymond decided, if only because of her elevated

position at the bank and her claim to have been an undergraduate at

Wellesley at the time of Kennedy's death. He would have put Kate Garth-

waite at far younger, and was not surprised to learn she

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played tennis in the summer and swam every day during the winter-to keep her

weight down, she confided. Kate had a warm, oval face, and her dark hair was

cut in what Raymond thought was a Mary Quant style. Her nose turned up

slightly at the end and would have cost a lot of money for a plastic surgeon

to reproduce. There was no chance of seeing her legs, as they were covered

by a long dress, but what he could see left Raymond more than interested.

"I see there's an 'M P' behind your name, Mr. Gould. May I ask which party

you represent?" she asked in an accent common only in Boston.

"I'm a Labourite, Mrs. Garthwaite. Where do your sympathies lie on this

occasion?"

"I would have voted Labour at the last election if I had been qualified,"

she declared.

"Should I be surprised?" he teased.

"You certainly should. My ex-husband is a Republican Congressman."

He was about to ask his next question when the toastmaster called for

silence. For the first time Raymond turned his eyes to the dais and the

Prime Minister. Harold Wilson's speech stuck firmly to economic problems

and the role of a Labour Government in the City and gave no clue as to the

timing of the next election. Nevertheless, Raymond considered it a

worthwhile evening. He had made a useful contact with the chairman of a

large public company. And he had acquired Kate's telephone number.

The chairman of Hampton's reluctantly agreed to see him a second time, but

it was obvious from the moment Charles walked in, when no hand was

proffered, that Derek Spencer intended it to be a short interview.

"I thought I ought to see you personally," said Charles as he settled back

in the comfortable leather

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chair and slowly Lit a cigarette, "rather than raise my

query at the

annual meeting next month."

The first sign of apprehension showed on the chairman's face, but he said nothing.

'q'rn rather keen to discover why the bank should pay out a monthly check

for four hundred pounds to an employee called Miss Janet Darrow, whom ${\tt I}$

have never come across, although it appears she has been on the payroll

for over five years. The checks, it seems, have been going to a branch

of Lloyd's in Kensington."

Derek Spencer's face became flushed.

"What I am at a loss to discover," continued Charles after he had inhaled

deeply, "is what services Miss Darrow has been supplying to the bank.

They must be quite impressive to have earned her twenty-five thousand

pounds over the last five years. I appreciate that this is a small amount

when you consider the bank's turnover of one hundred and twenty-three

million last year, but my grandfather instilled in me at an early age the

belief that if one took care of the pennies, the pounds would take care

of themselves."

Still Derek Spencer said nothing, although beads of sweat had appeared

on his forehead. Suddenly Charles's tone changed. "If I find I am not a

member of the board by the time of the annual general meeting, I feel it

will be my duty to point out this slight discrepancy in the bank's

accounts to the other shareholders present."

"You're a bastard, Hampton," the chairman said quietly.

"Now, that is not accurate. I am the second son of the former chairman

of this bank and I bear a striking resemblance to my father, although

everyone says I have my mother's eyes."
"What's the deal?"
"No deal. You will merely keep to your original

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agreement and see that I am reinstated on the board before the annual

meeting. You will also cease any further payments to Miss Janet Darrow

immediately."

"If I agree, will you swear never to mention this matter to anyone again?"

"I will. And unlike you, I'm in the habit of keeping my word." Charles rose

from his chair. leaned over the desk and stubbed out his cigarette in the chairman's ashtray.

"They've done whai? - said Joyce.

The campaign manager repeated, "Two Communists have put their names forward

for election to the General Purposes committee."

"Over my dead body." Joyce's voice was unusually sharp.

"I thought that would be your attitude," said Fred Padgett.

Jovee searched for the pencil and paper that were normally on the table by

"When's the meeting?" she asked.

"Next Thijrsday."

"Have we got reliable people to run against them?"

"Of course." said Fred. "Councillor Reg Prescott and Jenny Simpkins from

the League."

the phone.

"They're both sensible enough, but between them they couldn'L knock the

skin off a rice pudding."

"Shall I phone Raymond at the House and get him to come down for the

meeting?"

"No," said Joyce. "He's got enough to worry about trying to reestablish

himself, now that we're back in Government. Leave it to me."

She replaced the receiver and sat down to compose her thoughts. It was

nonic that he was facing a threat from the extreme left just at the time

when the unions were coming to respect his worth. A few minutes later

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she went over to her desk and rummaged about for the full list of the G.P.

committee. She checked the sixteen names carefully, realizing that if two

Communists were to get themselves elected this time, within five years they

could control the committee-and then even remove Raymond. She knew how these

people worked. With any luck, if they got bloody noses now, they might slink

off to another constituency.

She checked the sixteen names once more before putting on a pair of

sensible walking shoes. During the next four days she visited several homes

in the constituency. "I wasiust passing," she explained to nine of the

wives who had husbands on the committee. The four men who never listened to

a word their wives said were visited by Joyce after work. The three who had

never cared for Raymond were left well alone.

By Thursday afternooin, thirteen people knew only too well what was

expected of them. Joyce sat alone hoping Raymond would call that evening.

She cooked herself a Lancashir., hotpot but only picked at it, and then

later fell aslec-p in front of the television while watching tier favorite

program. The phone woke her at five past eleven.

"Raymond?"

"Hope I didn't wake you, " said Fred.

"No, no," said Joyce, now impatient to learn the outcome of the meeting.

"What happened?"

"Reg and Jenny walked away with it. Those two Communist bastards only

managed three votes between them."

"Well done," said Joyce.

"I did nothing," ;aid Fred, "except count the votes.

Shall I tell Raymond

what's been happening?"

"No," "id Joyce. "No need to let him think we've had any trouble."

Joyce fell back into the chair by the phone, kicked off her watkin(y shoes and went back to sleep.

196 off R 27 Eaton Square London S W I April 23, 1974

Dear Derek,

Thank youjor your letter (-J'April 18 andyour kind iniltation to rejoin the board of Hampton's. I am de lighted to accept and look Jbrward to working with you again.

Yours sincerely, CIJARLES IJAMP TON

Fiona checked the Wording and nodded. Short and to the point. "Shall I post

it?"

"Yes please," said Charles as the phone rang.

He picked it up. "91112. Charles Hampton speaking." "Oh, hello. Charles.

It's Simon Kerslake."

"Hello, Simon," said Charles, trying to sound pleased to hear front his

former colleague. "What's it like out there in the real world'?"

"Not much fun, which is exactly why I'm phoning. I've

been short-listed for

Pucklebridge, Sir Michael Harbour-Baker's seat. He's nearly seventy and has

decided not to)-un again in the next election. As his constituency touches

the south border of yours, I thought you might be able to put in a word for

me again."

"Delighted." said Charles. "I'll speak to the chairman tonight. You can

rely on me, and good luck. It would be nice to have you back in the House."

Simon gave him his home number, which Charles repeated slowly, as if he were writing it down.

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"I'll be in touch," said Charles.

"I really appreciate your help."

Simon put down the phone.

Elizabeth closed her copy of her medical journal.

She was lively, fun, intelligent and well informed. It had been several

days before Kate Garthwaite agreed to see Raymond again, and when she

eventually joined him for dinner at the House she was not overwhelmed or

flattered, and she certainly didn't hang on his every word.

They began to see each other regularly. As the months passed, Raymond found

himself missing her on weekcn&, whenever he was in Leeds with Joyce. Kate

seemed to enjoy her independence and made none of the demands on him that

Stephanie had, never once suggesting that he spend more time with her or

that she might leave clothes behind in the flat.

Raymond sipped his coffee. "That was a memorable meal," he said, falling

back onto the sofa.

"Only by the standards of the House of Commons," replied Kate.

Raymond put an arm around her shoulder before kissing her on the lips.

"What? Rampant sex as well as cheap Beaujolais?" she exclaimed, stretching

over and pouring herself some more coffee.

"I wish you wouldn't always make a joke of our relationship," said Raymond,

stroking the back of her shiny hair.

"I have to," said Kate quietly.

"Why?" Raymond turned to face her.

"Because I'm frightened of what might happen if I took it seriously."

Charles sat through the annual meeting in silence. The chairman made his

report for the fiscal year ending

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March 1974 before welcoming two new directors to the board and the return $\$

of Charles Hampton.

There were several questions from the floor, which Derek Spencer had no

trouble in handling. As Charles had promised, there was not even a hint

of Miss Janet Darrow. Miss Trubshaw had let Fiona know that the payments

had been stopped, and also mentioned that she was still worried that her

contract was coming to an end on July 1.

When the chairman brought the annual meeting to a close Charles asked

courteously if he could spare him a moment.

"Of course," said Spencer, looking relieved that the meeting had gone

through without a hitch. "What can I do for you?'"

"I think it might be wiser to talk in the privacy of your office."

The chairman glanced at him sharply but led him back to his office.

Charles settled himself comfbrtably in the leather chair once more and

removed some papers from his inside pocket. Peering down at them he

asked, "What does BX41207122, Bank Rombert, Zurich, mean to you?"

"You said you would never mention--"

"Miss Darrow," said Charles. "And I shall keep my word. But now, as a

director of the bank, I am trying to find out what ${\tt BX41207122}$ means to

you?"

"You know damn well what it means," said the chairman, banging his

clenched fist on the desk.

"I know it's your private-" Charles emphasized the word-"account in

Zurich."

"You can never prove anything," said Derek Spencer defiantly.

"I agree with you, but what I am able to prove," said Charles, shuffling

through the papers that now rested on his lap, "is that you have been

using Hampton's money

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to do private deals, leaving the profits in your Zurich account without

informing the board."

"I've done nothing that would harm the bank and you know it."

"I know the money has been returned with interest, and I could never prove

the bank had suffered any loss. Nevertheless, the board might take a dim

view of your activities, remembering that they pay you forty thousand

pounds a year to make profits for the bank, not for yourself."

"When they saw all the figures, they would at worst rap me over the

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knuckles."
"I doubt if the director of public securities would take
the same lenient
attitude if he saw these documents, " said Charles,
holding up the papers
that had been resting on his lap.
"You'd ruin the bank's name."
"And you would probably spend the next ten years in
jail. If, however, you
did get away with it, you would be finished in London,
and by the time your
legal fees had been paid there wouldn't be much left of
that nest egg in
Zurich."
"So what do you want this time?" demanded Spencer,
sounding exasperated.
"Your j ob, " s aid Charles
"My job?" asked Spencer in disbelief. "Do you imagine
because you've been
a junior Minister you're capable of running a successful
merchant bank?" he
added scornfully,
"I didn't say I would run it. I can buy a competent
chief executive to do
that."
"Then what will you be doing?"
"I shall be the chairman of Hampton's, which will
convince City
institutions that we wish to continue in the traditions
of generations of
my family."
"You're bluffing," stammered Spencer.
"If you are still in this building in twenty-four hours'
2W
FIRST AMONG EQUALS
time," said Charles, "I shall send these to the director
of public
securities."
There was a long silence.
"if agreed," said Spencer at last, "I would expect two
years' salary as
compensation."
"One year," said Charles. Spencer hesitated, then nodded
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slowly. Charles

rose to his feet and put the papers resting on his lap back into his inside

pocket.

They consisted of nothing more than the morning mail from his Sussex constituents.

Simon felt the interview had gone well, but Elizabeth was not so sure. They

sat huddled in a room with five other candidates and their wives, patiently

waiting.

Simon.

He thought back to his answers, and to the eight men and four women on the committee.

"You must admit it's the most ideal seat I've been considered for," said

"Yes, but the chairman kept eying you suspiciously."

"But Millburn mentioned that he had been at Eton with Charles Hampton."

"That's what worries me," whispered Elizabeth.

"A fifteen thousand majority at the last election, and only forty minutes

from London. We could even buy a little cottage."

"if they invite you to represent them."

"At least this time you were able to tell them you would be willing to live

in the constituency."

"So would anyone in their right mind," said Elizabeth. The chairman came out and asked if Mr. and Mrs. Kerslake would be kind

enough to return once more to see the committee.

Oh, God, thought Simon, what else can they want to know? "It's too near London to be my fault this time," chuckled Elizabeth.

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The Committee sat and stared at them with long faces. "Ladies and gentlemen," said the chairman. "After our lengthy deliberations, I formally propose that Mr. Simon Kerslake be invited to

contest Pucklebridge at the next election. Those in favor ...

All twelve hands went up.

"Those against .. ."

"Carried unanimously," said the chairman. He then turned to Simon. "Do you

wish to address your committee?"

The prospective Conservative Member of Parliament for Pucklebridge rose.

They all waited expectantly.

"I don't know what to say, except that I'm very happy and honored and I

can't wait for a General Election."

r Fhey all laughed and came forward and surrounded them. Elizabeth dried

her eyes before anyone reached her.

About an hour later the chairman accompanied Simon and Elizabeth back to

their car and bade them goodnight. Simon wound down his window.

"I knew you were the right man," Millburn said, "as soon as CKarles Hampton

phoned-" Simon smiled and warned me to avoid you like the plague."

"Could you tell Miss Trubshaw to come in?" Charles asked his secretary.

Margaret Trubshaw arrived a few moments later and remained standing in

front of his desk. She couldn't help but notice the change of furniture in

the room. The modern Conran suite had been replaced by a leather clublike

sota and chairs. Only the picture of the eleventh Earl of Bridgewater

remained in place.

"Miss Trubshaw," began Charles, "since Mr. Spencer has felt it rjecessary

to resign so suddenly, I think it important for the bank to keep some

continuity now that I'm taking over as chairman."

Miss Trubshaw stood like a Greek statue, her hands hidden in the

sleeves of her dress.

"With that in mind, the board has decided to extend your contract with

the bank for a further five years. Naturally, there will be no loss in

your pension rights."

"Thank you, Mr. Charles."

"Thank you, Miss Trubshaw."

Miss Trubshaw almost bowed as she left the room.

"And, Miss Trubshaw---2'

"Yes, Mr. Charles," she said, holding onto the doorknob.

"--I believe my wife is expecting a call from you.

Something about

inviting you to lunch at the Savoy Grill."

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16

"A BLUE SHIRT," said Raymond, looking at the Turnbull and Asser label with

suspicion. "A blue shirt," he repeated.

"A fortieth birthday present," shouted Kate from the kitchen.

I shall never wear it, he thought, and smiled to himself
*

.And what's more, you'll wear it," she said, her Boston accent carrying a

slight edge.

"You even know what I'm thinking," he complained as she came in from the

kitchen. He always thought she looked so elegant in her tailored office

clothes.

"It's because you're so predictable, Red."

"Anywa.y, how did you know it was my birthday?"

"A massive piece of detective work," said Kate, "with the help of an outside

agent and a small payment."

"An oubide agent. Who?"

"The local newspaper store, my darling. In the Sunday Times they tell you

the name of every distinguished person celebrating a birthday in the

following seven days. In a week during which only the mediocre were born, $% \left(1\right) =\left(1\right) \left(1\right) +\left(1\right) \left(1\right) \left(1\right) +\left(1\right) \left(1\right$

you were featured."

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Raymond had to laugh.

"Now listen, Red."

He pretended to hate his new nickname. "Do you have to call me by that

revolting name?"

"Oh, stop making such a fuss, Red, and try on your shirt."

"Now?"

14NOW."

He took off his black coat and waistcoat, removed his white shirt and

eased the stud on his stiff collar, leaving a small circle above his

Adam's apple. Curly red hairs sprang up all over his chest. He quickly

put on the new shirt. The iabric had a pleasant soft feel about it. He

started to do up the buttons, but Kate walked over and undid the top two.

"You know what',' You've brought a whole new meaning to the word

'uptight.' But in the right clothes, you could even pass as good-

looking.

Raymond scowled.

"Now where shall we go to celebrate your birthday?"

"The House of Commons?" suggested Raymond.

"Good God," said Kate. "I said celebrate, not hold a wake. What about

Annabel's?"

"I can't afrord to be seen in Annabel's."

"With me, you mean?"

"No, no, you silly woman, because I'm a Labourite."
"If mernhers of the Labour Party are not allowed to indulge in a good

meal, then perhaps it's time for you to change parties. In my country one

only sees the Democrats in the '-),-st restaurants." "Oh, do be serious, Kate."

"I intend to be. Now what have you been up to in the House lately?"

"Not a lot," said Raymond sheepishly. "I've been snowed under in court

and . . . "

"Precisely. It's time you did something positive before your colleagues

in Parliament forget you exist."
rD

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"Have you anything particular in mind?" asked Rayrriond, folding his arms

across his chest.

"As a matter of fact, I have," said Kate. "I read in the same Sunday papej

as the one in which I discovered your best-kept secret that it is proving

difficult for the Labour Party to repeal the Tories' trade-union legisla-

tion. It appears there are long-term legal implications which the front

bench is still trying to find a way around. Why don't you set that

so-called first-class mind of yours on working out the legal niceties?"

"Not such a stupid idea." Raymond had become used to Kate's political

sense. When he'd remarked on it she'd only said, "Just another bad habit I

picked up from my ex-husband. Now where do we celebrate?" she asked.

"Compromise," said Raymond.

"I'm all cars."

"The Dorchester.`

"If you insist," said Kate, not sounding overenthusiastic.

Raymond started to change his shirt.

"No, no, no, Red, people have been known to wear blue shirts at the

Dorchester."

"But I haven't got a tie to match," said Raymond triumphantly.

Kate thriist her hand into the Turnbull and Asser bag and drew out a

dark-blue silk tie.

"But it'sgot a pattern on it," said Raymond in disgust.

"What will you

expect next?"

"Contact lenses," said Kate.

Raymond stared at her and blinked.

On the way out the door, Raymond's gaze fell on the brightly wrapped

package that Joyce had mailed from Leeds earlier in the week. He'd $\,$

completely forgotten to open it.

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"Damn," said Charles, putting down the Times and draining his coffee.

"What's the problem?" asked Fiona as she poured out another cup.

"Kerslake's been selected for Pucklebridge, which means he's back in the

House for life. Obviously my chat with Archie Millburn had no effect."

"Why have you got it in for Kerslake?" asked Fiona.

Charles folded the paper and considered the question.

"It's quite simple

really, old girl. I think he's the only one of my contemporaries who

could stop me from leading the Tory Party."

"Why him in particular?"

"I first came across him when he was President of the Oxford Union. He

was damn good then, and now he's better. He had rivals but he brushed

them aside like flies. No, despite his background, Kerslake's the one man

left who frightens me."

"It's a long race yet, my darling, and he could still stumble."

"So could 1, but I'll simply have to put more hurdles out for him. Damn,"

said Charles again, looking at his watch, "I'm late." He picked up his Times, kissed his wife on the forehead and rushed out

to the waiting car.

The door closed as the phone rang. Fiona answered it. "Fiona Hampton

speaking."

"It's Simon Kerslake. I wondered if Charles was there?"
"No, I'm afraid you've just missed him. May I take a
message?"

"Yes. I wanted to let him know that I'd been selected for Pucklebridge,

and Archie Millburn left me in no doubt how much Charles did to insure

that I was offered the seat. And by the same token, do thank him for

delivering my whips to me so assiduously. I understand I was

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the only member to receive such personal attention. Be assured if ever I can

return the favors I shall not hesitate to do so." The phone went dead.

Simon listened intently to Ronnie's report at the monthly board meeting.

Two tenants had not paid their quarterly rent, and another quarter deadline

was fast approaching. Ronnie's solicitors had sent firm reminders, followed

a month later by legal letters, but this action had also failed to elicit

any money.

"It only proves what I feared most," said Ronnie.

"What's that?" asked Simon.

"They j ust haven't got the cash."

"So we will have to replace them with new tenants."

"Simon, when you next travel from Beaufort Street to Whitechapel, start

counting the 'For Rent' signs on office blocks along the way. When you've

passed a hundred you'll find you still haven't reached the outskirts of the

city ofLondon.-

"So what do you think we ought to do next?"

"Try and sell one of our larger properties in order to secure cash flow. We

can at least be thankful that our capital assets are still considerably

more valuable than our borrowings. It's the companies which have it the

other way around that have started calling in the receiver."

Simon thought about his overdraft now approaching one hundred thousand

pounds and was beginning to wish he had taken tip Ronnie's generous offer

to buy back his shares. He knew that chance had now passed.

When the board meeting was over, Simon drove to St. Mary's to pick up

Elizabeth. It was to be one of their three-times-a-week journeys to

Pucklebridge as Simon tried to get around to all the villages before Wilson

called an election.

Archie Millburn, whohad accompanied them on 208 FIRST AMONG EQUALS

nearly every trip, was turning out to be a conscientious chairman.

"He's been very kind to us," said Elizabeth, on their way down to Sussex.

"He certainly has," said Simon. "Remembering he also has to run Millburn

Electronics. But, as he reminds us so often, once he's introduced us to

every village chairman we'll be on our own."

"Have you ever discovered why he ignored Charles Hampton's advice?"

"No, he hasn't mentioned his name since that night. All I know for

certain is that they were at school together."

"So what do you intend to do about Hampton?"

"I've already dealt with that little matter."

Raymond was the most talked-about backbencher in the House.

He made such a penetrating speech during the second reading of the new

Trade Union Bill that the Whips put him on the standing committee-the

perfect medium for him to display his skills as the committee debated

each clause, point by point. He was able to show his colleagues where the

legal pitfalls were and how to find a way round them, and it was not long

before trade-union leaders were calling him at the Commons, and even at

his flat, to learn his views on how their members should react to a host

of different legal problems. Raymond showed patience with each of them

and, more important, gave them excellent professional advice for the

price of a phone call. He found it ironic how quickly they chose it)

forget that he had written Full Employment at Any Cost? Snippets began to appear in the national press, ranging from laudatory

comments from those involved with the bill to a pointed suggestion in the

Guardian that, whatever had happened in the past, it would be insup209

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near future.

portable ifRaymond Gould were not made a member of the Government in the

"If they were to offer you a job, would it make any difference to our

relationship?" Kate asked.

"Certainly," said Raymond. "I shall have found the perfect excuse not to

wear your blue shirts."

Harold Wilson held the crumbling edifice together for a further six months

before finally having to call a General Election. He chose October 10, 1974.

Raymond immediately returned to his constituency to fight his fifth

campaign. When he met Joyce at Leeds City station he couldn't help

remembering that his dumpy wife was only four years older than Kate. He

kissed her on the cheek as one might a distant relative; then she drove him

back to their Chapel Allerton home.

Joyce chatted away on the journey home, and it became clear that the

constituency was under control and that this time Fred Padgett was well

prepared for a General Election. "He hasn't really stopped since the last

one, " she said. Undoubtedly, Joyce was even better organized than the

campaign manager and the secretary joined together. What was more, Raymond

thought, she enjoyed it.

Unlike his colleagues in rural seats, Raymond did not have to make speech

after speech in little village halls. His votes were to be found in the

High Street, where he addressed the midday shoppers through a megaphone and

walked around supermarkets, pubs, clubs, shaking hands, and then repeated

the whole process.

Joyce set her husband a schedule that allowed few people in the Leeds

community to escape him. Some saw him a dozen times during the three-week campaign.

Once the game was over, Raymond was back trooping around the workingmen's

clubs, drinking pint after pint

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of bitters. He accepted it as inevitable that he would put on five or ten

pounds (luring any election campaign. He dreaded what Kate's comment would

be when she saw him.

Somehow he always found a few minutes in each day to steal away and phone

her. She seemed so busy and full of news it only made Raymond feel

downcast; she couldn't possibly be missing him.

The local trade unionists backed Raymond to the hilt.

They may have found

him stuck-up and distant in the past, but "he knows where his heart is."

they confided to anyone who would listen. They banged on doors, delivered

leaflets. drove cars to the polls. They rose before he did in the morning

and could still be found preaching to the converted when the pubs threw

them out at night,

Raymond and Joyce cast their votes in the local secondary school on the

Thursday of Election Day, looking forward to a large Labour victory.

The Labour Party gained a working majority in the House of forty-three

over the Conservatives, but only three over all the parties combined.

Nevertheless Harold Wilson look~d set foranother five years when the

Queen invited him to form his fourth administration.

The count in Leeds that night gave Raymond his biggest majority ever:

14,207 votes. He spent the whole of Friday and Saturday thanking his

constituents, then prepared to travel back to London on Sunday evening.

"He must invite you to join the Government this time." said Joyce.

"I wonder," said Raymond as he kissed his wife on the cheek. Jie waved

at her as the train pulled out of Leeds City station. She waved back

enthusiastically.

"I do like your new blue shirt, it really suits you," were the last words he heard her say.

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During the election campaign, Charles had had to spend a lot of time at the

bank because of a run on the pound. Fiona seemed to be everywhere in the

constituency at once, assuring voters that her husband wasjust a few yards behind.

After the little slips were counted, the swing against Charles to the

Labour candidate didn't amount to more than I percent in his 22,000

majority. When he heard the national result, he returned to London resigned

to a long spell in Opposition. As he began to catch up with his Tory

colleagues in the House, he found many of them already saying openly that

Heath had to go after two election defeats in a row.

Charles knew then that he would have to make up his mind once again on

where he stood over the election of a new Party Leader, aadlihat once again

he must pick the right man.

Simon had a glorious campaign. He and Elizabeth had started moving into

their new cottage the day the election was announced, thankful that her

salary at the hospital made it possible for them to employ a nanny for

Peter and Lucy now that she had to commute. A double bed and a couple of

chairs sufficed as Elizabeth cooked on an old wood stove from food still

packed in tea chests. They seemed to use the same forks for everything.

During the campaign Simon covered the

twohundred-square-mile constituency

for a second time and assured his wife that she need only take the final

week off from her duties at St. Mary's.

The voters of Pucklebridge sent Simon Kerslake back to Parliament with a

majority of 18,419, the largest in the constituency history. The local

people had quickly come to the conclusion that they now had a member who

was destined to have a Cabinet career.

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Kate kept her remarks very gentle as it became obvious by Monday night

that the Prime Minister was not going to offer Raymond ajob in the new

administration. She cooked his favorite rneal of roast beef---overdoneand

Yorkshire pudding in the flat that night, but he didn't comment on it;

he hardly spoke at all.

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AFTER SIMON HAD BEEN BACK at the Commons for a week, he felt a sense of

djjd vu. The sense was heightened by finding everything unchanged, even

the policeman who greeted him at the members' entrance. When Edward Heath

announced his Shadow team, Simon was not surprised that

he wasn't

included, as he never had been known as a supporter of the Tory Leader.

He was, however, mystified but not displeased to discover that Charles

Hampton was not among the names to be found in the Shadow Cabinet.

"Do you regret turning him down now the full team has been published?"

asked Fiona, looking up from her copy of the Daily Mail. "It wasn't an easy decision, but I think it'll prove right in the long

run, " replied Charles, buttering another piece of toast.

"What did he offer in the end?"

"Shadow Minister of Industry."

"That sounds rather interesting," said Fiona.

"Everything about it was interesting except the salary,

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which would have been nothing. Don't forget, the bank still pays me forty

thousand a year while I'm chairman."

Fiona folded her paper. "Charles, what's the real reason?"

Charles accepted that he could rarely fool Fiona. "The truth is that I'm

Jar from certain Ted will be leading the Party at the next election."

"Then who will if he doesn't?" asked Fiona.

"Whoever's got the guts to oppose him."

"I'm not sure I understand," said Fiona beginning to clear away the plates.

"Everyone accepts that he has to run again for reelection now that he's

lost twice in a row."

"That's fair enough," agreed Fiona.

"But as he has appointed all possible contenders to the Cabinet or Shadow

Cabinet over the last ten years, someone he has selected in the past will

have to oppose him. No one of lesser stature would stand

a chance."

"is there a member of the Shadow Cabinet willing to run?" asked FioDa

returning to her seat at the end of the table.

"One or two are considering it, but the problem is that if they lose it

could easily end their political career, " said Charjes.

"But if one of them wins?"

"He will undoubtedly be the next Prime Minister."

"Interesting, dilemma. And what are you going to do about it?"

"I'm Dot supporting anyone for the moment, but I've got $\ensuremath{\mathsf{my}}$ eyes wide open,"

said Charles, folding his napkin and rising from the table.

"Is there a front-run tier?" asked Fiona, looking up at her husband.

"No, not really, although Kerslake is trying to rally support for Margaret

Thatcher. But that idea is doomed from the start."

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"A woman leading the Tory Party? Your lot haven't got the imagination to

risk it, " said Elizabeth, tasting the sauce. "The day that happens I'll eat

my one and only Tory hat in full view of all the delegates at the party conference."

"Don't be so cynical, Elizabeth. She's the best bet we've got at the moment."

"But what are the chances of Ted Heath stepping aside? I always thought the

Leader of the party stays on until he is hit by the mythical bus. I don't

know Heath very well, but I can't ever imagine him
resigning."

"I agree," said Simon. "So the 1922 Committee made up of all the

backbenchers will have to change the rules."

"You mean the backbenchers will pressure him to resign?"

"No, but a lot of the Committee in their present mood would be willing to

volunteer as driver for that mythical bus."

"If that's true, lie must realize that his chances of holding on are slim."

"I wonder if any Leader ever knows that, " said Simon.

"You ought to be in Blackpool next week," said Kate, resting her elbow on the pillow.

"Why Blackpool?" asked Raymond, staring up at the ceiling.

"Because, Red, that's where they are holding this year's Labour Partv

conference."

"What do you imagine I could hope to accomplish there?"
"You'd be seen to be alive. At present you're just a
rumor in trade-union
circles."

"That's not fair," Raymond said indignantly. "I give them mort. advice than I give my clients."

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"All the inore reason to go and spend a few days with them."

"But if you're not a Minister or a trade-union leader, all you do at a

party conference is spend four days eating foul food, sleeping in seedy

guest houses, and applauding for other people's second rate speeches."

"I've no interest in where you put your weary head at night, but I do want

you to revive your contacts with the unions during the day."

"Why9" said Raymond. "That lot can't influence my career."

"Not at the moment," said Kate. "But I predict that, like my fellow

Americans at their conventions, the Labour Party will one day select its

Leader at the Party conference."

"Never," said Raymond. "That is and will always remain the prerogative of

elected members of the House of Commons."

"That's the sort of crass, shortsighted, pompous statement I would expect

a Republican to make," said Kate as she covered his head with a pillow. She

lifted up a comer and whispered in his ear, "And have you read any of the

resolutions to be debated at this year's Labour conference?"

"A few," came back Raymond's muffled reply.

"Then it might serve you well to note Mr. Anthony Wedgwood Benn's

contribution, " she said removing the pillow.

"What's that crazy left-winger enlightening us on this time?"

"He's calling on 'conference,' as he insists on describing your gathering

of the brothers, to demand that the next Leader be chosen by a full vote of

the delegates, making up an electoral college from all the constituencies,

the trade-union movement and Parliament-I suspect in that order."

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"Madness."

"Today's extremist is tomorrow's moderate," said Kate blithely.

"A typical American generalization."

"Benjamin Disraeli, actually."

Raymond put the pillow back over his head.

As soon as Raymond stepped off the train at Blackpool Station, he knew Kate

had been right to insist he attend the conference. He shared a taxi to his

hotel with two trade-union leaders who treated him as if he were the local

Lord Mayor.

When he checked into the hotel, he was pleasantly surprised that Jamie

Sinclair, who was now a Home Office Minister, had been booked into the next

room. They agreed to have lunch together the following day. Sinclai'r

suggested an excellent restaurant just outside of Blackpool, and it soon

became clear that he regularly attended the conference. Although they had both been in the House for ten years, it was the first

time they discovered how much they had in common.

"You inust have been disappointed when the PM didn't ask you to rejoin the

Government, began Sinclair.

Raymond paused, staring at the menu. "Very," he finally admitted.

"Nevertheless, you were wise to come to Blackpool, because this is where

your strength lies,"

"You think so?"

"Come on. Everybody knows you're the trade unions' pin-up boy, and tfiey

still have a lot of influence as to who sits in the Cabinet."

"I haven't noticed," said Raymond mournfully.

"You will when they eventually choose the Leader."

"That's funny, that's exactly what ... Joyce said last week."

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"Sensible girl, Joyce. I fear it will happen in our time as members."

A waitress appeared at their side and they both ordered. "I doubt it," said Raymond, "and I can tell you one thing. I would oppose

the idea, which wouldn't make me popular with the unions."

"Perhaps. But every party needs a man like you, and the union leaders

wouldn't mind if you were a card-carrying Fascist-,
they'd still back you."

"I'l] tell you something-I'd trade it all in for your job at the Home

Office. I didn't go into politics to spend my life on the benches."

As he spoke, the chairman of the Boilermakers' Union shouted across as he

passed their table, "Good to see you, Ray." lie showed no recognition of

Jamie. Raymond turned and smiled at the man waving as Caesar might have done to Cassius.

"Have you decided how you're going to vote in the Leadership battle?" asked

Fiona over breakfast.

"Yes," replied Charles. "And at this point in my career, I can't afford to

make the wrong choice."

"So who have you decided on?" asked Fiona.

"While there isn't a serious contender willing to oppose Ted Heath, it

remains in my best interest to continue backing him."

"Isn't there one shadow Cabinet Minister who has the guts to run against

him?"

"The rumor grows that Margaret Thatcher will act as whi i i I If she gets

close enough to force a second

,pping gir . ballot, the serious contenders will then join in."

:'What if she won the first round?"

'Don't be silly, Fiona," said Charles, taking more interest in his

scrambled egg. "The Tory Party would never elect a woman to lead them.

We're far too hidebound and traditional. That's the sort of immature mis-

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take the Labour Party would make to prove how much they believed in equality."

Simon was still pusbing Margaret Thatcher to throw her hat in the ring.

"She certainly has enough of them," said Elizabeth.

It amused Raymond to watch the Tory Party Leadership struggle while he

got on with his job. Raymond would have dismissed Thatcher's chances if

Kate hadn't reminded him that the Tories had been the first and only

party to choose a Jewish leader in Benjamin Disraeli, and a bachelor in

Ted Heath.

"Why shouldn't they be the first to elect a woman?" she demanded. He

would have continued to argue with Kate, but the damn woman had proved

to be right so often in ihe past.

The 1922 Conim ittee announced that the election for Tory Leader would

take place on February 4, 1975. At a press conference in early January

at the House of Commons, Margaret Thatcher. still the only woman in the

Shadow Cabinet, announced she would allow herself to be nominated for the

Leadership. Simon immediately spent his time exhorting his colleagues to

support "the lady" and joined a small committee that was formed for the

purpose. Charles Hampton warned his friends that the party could never

hope to win a general election with a woman Leader. As the days passed,

nothing became clearer than the uncertainty of the outcome.

At fout- o'clock on a particularly wet and windy day, the chairman of the

1922 Committee announced the figures:

MARGARET THATCHER 130 EDWARC) HEATH 119

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According to the 1922 Committee rules, the winner needed a 15 percent

majority, and so a second round was necessary. "It will be held in seven

days' tirae," the Chief Whip announced. Three former Cabinet Ministers

immediately declared they were candidates. Ted Heath, having been warned

that he would get even fewer votes the second time around, withdrew from

the second ballot.

The next seven days were the longest in Simon's life. He did everything

in his power to hold Thatcher's supporters together. Charles meanwhile

decided to play the second round very low key. When the time came to

vote, he put his cross on the ballot paper next to the former Secretary

of State he bad served under at Trade and Industry. "A man we can all

trust," he told Fiona.

When the votes had been finally counted, the chairman of the 1922

Committee announced that Margaret Thatcher was the outright winner with

a vote of 146 to 79 for her nearest challenger. Simon was delighted, while Elizabeth hoped he had forgotten about her

promise to eat her hat. Charles was dumbfounded. They both wrote to their new Leader immediately.

Qrrrm

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Februar 11, 1975 y

Dear Margaret,

Many congratulations on your victory as the first woman Leader of our Party. I was proud to have played a smallpart in your triumph and will continue to workJor your success at the next election.

Yours, SIMON

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27 Eaton Square London SW I February 11, 1975

Dear Ilargaret,

I made no secret oj'backing Ted Heath in thefirst round ()/,the leadership

contest, having had the privilege oj'serving it, his administration. I was

delighted to have supportedyou on the second ballot. It illustrates how

progressive our Pariv is that we have chosen a woman who will undoubtedly

be Britain's next Prime ffinister.

Be assured qf my loyalty.

Yours, CHARLES

Margai-et'rhatcher answered all her colleagues' letters within the week.

Simon received a handwritten letter inviting him tojoin the new Shadow

team as number two in the Education Department. Charles received a typed

note thanking him for his letter of support.

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HAMPTON's BANK had weathered the Great War, the thirties crash, and then the

Second World War. Charles had no intention of being the

chairman who

presided over its demise in the seventies.

Soon after taking over from Derek Spencer-at the board's unanimous

insistence-Charles discovered that being chairman wasn't quite as relaxed

a job as he had expected. He lacked the knowledge and expertise to run

Hampton's on a day-to-day basis.

While Charles remained confident that the bank could ride the storm, he

wasn't taking any risks. The business news sections of the newspapers were

full of stories of the Bank of Englapd's acting as a "lifeboat" and having

to step in to assist ailing financial institutions, along with the daily

reports of the collapse of yet another property company. The time when

property values and rents automatically increased each year had become a

thing of the past.

When he had accepted the board's offer, Charles insisted that a chief

executive be appointed to carry out the professional business while he

remained the man with whom other City chairmen dealt. Charles inter-

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viewed several people for the position but he did not find anyone suitable.

Head-hunting seemed to be the next move, the expense of which was saved when

he overheard, at a conversation at the next table at White's. that the newly

appointed chief executive at the First Bank of America was sick of having to

report to the board in New York every time he wanted to use a firstclass

stamp. -

Charles immediately invited the First Bank of America's

chief executive to

lunch at the House of Commons. Clive Reynolds had come from a background

similar to Derek Spencer's: London School of Economics, followed by the

Harvard Business School, and a series of successful appointments which had

culminated in his becoming chief executive of the First Bank of America.

This similarity did not worry Charles, as he made it clear to Mr. Reynolds

that any appointee would be the chairman's man.

When Reynolds had been offered the appointment he had driven a hard

bargain, and Charles looked forward to his doing the same for Hampton's.

Reynolds ended up with fifty thousand pounds a year and enough of a profit

incentive to insure that he didn't deal for himself or encourage any other

head-hunters to invite him to join their particular jungle.

"He's not the sort of fellow we could invite to dinner," Charles told

Fiona, "but his appointment will enable me to sleep at night knowing the

bank is in safe hands."

Charles's choice was rubber-stamped by the board at their next meeting, and

as the months passed it became obvious that the First Bank of America had

lost one of its prime assets below market value.

Clive Reynolds was a conservative by nature, but

when he (hd take what Charles described as a risk--and what Reynolds called a "hunch"-more than 50 percent of such risks paid off. While Hampton's kept its reputa tion for caution and good husbandry under Charles, it 224

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managed a few quite spectacular coups thanks to their new chief executive.

Reynolds had enough sense to treat his new chairman with

respect without

ever showing undue deference, while their relationship remained at all

times strictly professional.

One of Reynolds's first innovations had been to suggest that they check on

every customer account over two hundred anil

fifty-thousand pounds, and

Charles had approved.

"When you've handled the account of a company for many years." Reynolds

pointed out, "it sometimes is less obvious when one of your traditional

customers is heading for trouble than it would be with a newcomer. If there

are any 'lame ducks,' let's discover them before they hit the ground"--a

metaphor that Charles repeated at several weekend parties.

Charles enjoyed his morning meetings with Clive Reynolds, where he picked

up a great deal about a profession to which he had previously only brought

gut feeling and common sense. In a short time he learned enough from his

new tutor to make him sound like David Rockefeller when he rose to speak in

a finance debate on the floor of the House-an unexpected bonus.

Charles knew little of Reynolds's private life except what was on file. He

was forty-one, unmarried, and lived in Esher, wherever that was. All

Charles cared about was that Reynolds arrived each morning at least an hour

before him, and left after him every night, even when the House was in

recess.

Charles had studied fourteen of the confidential reports on customers %ith

loans over two hundred and fifty thousand pounds. Clive Reynolds had

already picked out two companies with whom he felt the bank should revise

its current position.

Charles still had three more reports to consider before he presented a full

assessment to the board.

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The quiet knock on the door, however, meant that it was ten o'clock and

Reynolds had arrived to make his daily report. Rumors were circulating in

London that the bank rate would go up on Thursday, so Reynolds wanted to go

short on dollars and long on gold. Charles nodded. As soon as the

announcement had been made about the bank rate, Reynolds continued, "It

will be wiser to return to dollars, as the new round of pay negotiations

with the unions is about to take place. This, in turn, will undoubtedly

start a fresh run on the pound." Charles nodded again.

"I think the dollar is far too weak at two ten," Reynolds added. "With the

unions settling at around twelve percent, the dollar must strengthen, say,

to nearer one ninety." He added that he was not happy about the bank's

large holding in Slater Walker, Inc., and wanted to liquidate half the

stock over the next month. He proposed to do so in small amounts over

irregular periods. "We also have three other major accounts to consider

before we make known our findings to the board. I'm concerned about the

spending policy of one of the companies, but the other two appear stable.

I think we should go over them together when you have time to consider my

reports. Perhaps tomorrow morning, if you could manage that. The companies

concerned are Speyward Laboratories, Blackies Limited

and Nethercote and

Company. It's Speyward I'm worried about."

"I'll take the files home tonight," said Charles, "and give you an opinion

in the morning."

"Thank you, Chairman."

Charles had never suggested that Reynolds call him by his first name.

Archie Millburn held a small dinner party to celebrate Simon's first

anniversary as the member for Pucklebridge. Although these occasions had

originally been to introduce the Party hierarchy to their new member,

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Simon now knew more about the constituency and its flock than Archie did, as

Archie was the first to admit.

Elizabeth, Peter and Lucy had settled comfortably into their small cottage,

while Simon, as a member of the Shadow Education team, had visited

schools--nursery, primary, public and secondary; universities-red brick,

plate glass and Oxbridge; technical colleges, art institutes and

correctional centers. He had read Butler, Robbins, Plowden, and had

listened to children and to professors of psychology alle. He felt that

after a year he was beginning to understand the subject, and only longed

for a General Election so that he could once again turn rehearsal into

performance.

"Opposition must be frustrating," observed Archie when the ladies had

retired after dinner.

"Yes, but it's an excellent way to prepare yourself for Government and do

some basic thinking about the subject. I never found time for such luxury

as a Minister."

"But it must be very different from holding office?" said Archie, clippm'g

a cigar.

"True. In Government," said Simon, "you're surrounded by civil servants who

don't allow you to lift a finger or give you a moment to ponder, while in

Opposition you can think policy through even if you do often end up having

to type your own letters."

Archie pushed the port down to Simon's end of the table. "I'm glad the

girls are out, " said Archie conspiratorily, "because I wanted you to know

I've decided to give up being chairman at the end of the year."

"Why?" asked Simon, taken aback.

"I've seen you elected and settled in. It's time for a younger man to have

a go."

"But you're only my age."

"I can't deny that, but the truth is that I'm not giving enough time to my

electronics company, and the board is continually reminding me of it. No

one has to tell you that these are not easy times."

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"It's sad," said Simon. "Just as you get to know someone in politics, you

or they always seem to move on."

"Fear not," said Archie. "I don't intend to leave Pucklebridge, and I

feel confident that you will be my member for at least another twenty

years, by which time I'll be quite happy to accept an invitation to

Downing Street."

"You may find that it's Charles Hampton who's living at

Number Ten, " said

Simon, as he struck a match to light his cigar.

"Then I won't get an invitation," said Archie with a smile.

CharleF couldn't sleep that night after his discovery, and his tossing

and turning kept Fiona awake. He had opened the Nethercote file when he

was waiting for dinner to be served. His first act with any company was

to glance down the names of the directors to see if he knew anyone on the

board. He recognized no one until his eye stopped at "S. J. Kerslake,

MP." The cook felt sure that Mr. Hampton had not enjoyed his dinner,

because he hardly touched the main course.

On his arrival at Hampton's only moments after Clive Reynolds, he called

for his chief executive. Reynolds appeared a few minutes later without

his usual armM of files, surprised to see the chairman in so early. Once

Reynolds was seated, Charles opened the file in front of him. "What do

you know about Nethercote and Company?"

"Private company. Net assets value approaching ten million pounds,

running a current overdraft of seven million, of which we service half.

Efficiently managed, with a good board of directors, will ride out the

current problems, in my view, and should be well oversubscribed when they

eventually go public."

"How much of the company do we own?"

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"Seven and a halt' percent. As you know, the bank never takes eight percent

of any company because then we would have to declare an

interest under

Section Twenty-three of the Finance Act. It has always been a policy of

this bank to invest in a major client without becoming too involved with

the running of the company."

"Who are their principal bankers?"

"The Midland."

"What would happen if we put our seven and a half percent up for sale and

did not renew the overdraft facility at the end of the quarter but called

it instead?"

"They would have to seek financing elsewhere."

"And if they couldn't?"

"They would have to start selling their assets, which under that sort of

forced-sale position would be very damaging for any company, if not

impossible in the present climate."

"And then?"

"I would have to check my file and .

Charles passed over the file and Reynolds studied it carefully, frowning.

"They already have a cash flow problem because of bad debts. With a sudden

increased demand, they might go under. I would strongly advise against such

a move, Chairman. Nethercote has proved a reliable risk over the years, and

I think we stand to make a haiidsome profit when they are quoted on the

Stock Exchange."

"For reasons I camiot disclose to you," said Charles, looking up from his

chair, "I fear that remaining involved with this company may turn out to be

a financial embarrassment for liampton's." Reynolds looked at him, puzzled.

"You will inform the Midland Bank that we will not be renewing this loan at

the next quarter."

"Then they would have to look for support from an-229 other bank. The Midland would never agree to shoulder the entire amount

on their own."

"And try to dispose of our seven and a half percent immediately."

"But that could lead to a crisis of confidence in the company."

"So be it," said Charles, as he closed the file.

"But I do feel . . ."

"That will be all, Mr. Reynolds."

"Yes, Chairman," said the mystified chief executive, who had never

thought of his boss as an irrational man. He turned to leave. Had he

looked back he would have been even more mystified 'by the smile that was

spread across Charles Hampton's face.

"They've pulled the rug out from under our feet," said Ronnie Nethercote

angrily.

"Who?" said Simon, who had just come into the room.

"The Midland Bank."

"Why would they do that?"

"An outside shareholder put all his stock on the market without warning,

and the Midland was unwilling to continue such a large overdraft because

it was not convinced that the company's assets still covered the value

of the shares."

"Have you been to see the manager?" asked Simon, unable to disguise his

anxiety.

"Yes, but he can't do anything. His hands are tied by a main board

directive, " said Ronnie, slumping deeper into his seat.

"How bad is it?"

"They've given me a month to find another bank.

Otherwise I'll have to

start selling some of our assets."

"What would be the outcome if we don't manage to come up

with another bank?" asked Simon desperately.

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FIRST AMONG EQUALS

"I could be bankrupt within a month. Do you know any banker who can smell

out a good deal?"

"Only one, and I can assure you he wouldn't help."

Charles put the phone down, satisfied. He wondered if there was anything

that could still be regarded as secret. It had taken him less than an hour

to find out the size of Kerslake's overdraft.

"Banker-to-banker

confidentiality," he had assured them. He was still smiling when Reynolds

knocked on the door.

"The Midland were not pleased," he told Charles.

"They'll get over it," his chairman replied. "What's the latest on

Nethercote?"

"Only a rumor, but everyone now knows they're in trouble and the chairman

is searching around for a new backer," said Reynolds impassively. "His

biggest problem is that no one is touching property companies at the

moment."

"Once they've collapsed, what's to stop us picking up the pieces and

making, a killing?"

"A clause that was slipped through in the finance act which your government

passed three years ago. The penalties range from a heavy fine to having

your banking license takeen away."

"Oh, yes, I rememi)er," said Charles. "Pity. So how long do you expect

them. to last?"

"Once the month is up," said Reynolds, stroking a clean-shavei, i chin, "if

they fail to find a backer, the creditors w0l swarm in like locusts."

"Aren't the shares worth anything?" asked Charles innocently.

"Not the paper they are written on at the moment," said Reynolds, watching

his chairman carefully.

This time the chief executive couldn't miss the chairman's smile as Charles

thought of Simon Kerslake and his overdraft of one hundred and eight

thousand

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pounds, now backed by worthless shares. Pucklebridge would soon be looking for a new member.

At the end of a month during which no bank came to his rescue, Ronnie

Nethercote caved in and agreed to call in the receiver and file a

bankruptcy notice. He still hoped that he could pay off all his creditors

even if the shares he and his fellow directors held remained worthless.

He felt as worried for Simon and his career as he did for himself, but

he knew there was nothing the receiver would allow him to do to help one

individual.

When Simon told Elizabeth that night, she didn't cry. She was a fatalist

at heart, and had always feared the outcome of her husband's joining the

board of Nethercote's.

"Can't Ronnie help you? After all, you've supported him enough in the

past."

"No, he can't," said Simon avoiding tefling her where the real

responsibility for his downfall lay.

"Do bankrupts automatically have to leave Parliament?" was Elizabeth's

next question.

"No, but I shall because I could never be considered for further

promotion-I'd always be rightly tainted with 'lack of judgment.' 11

"It seeins so unfair when you weren't personally to blame."

"There are different rules for those who wish to live in the spotlight,"

Simon said simply.

"But in time, surely-" began Elizabeth.

"I'm not willing to remain on the back benches for another twenty years

only to hear whispered in the corner of the smoking room '. . . Would

have made the Cabinet if it hadn't been for . .."'
Elizabeth's next question saddened Simon. "Does that
mean we will have

to give up the nanny,9"

Not necessarily, but we both may have to make sacrifices in order to keep her part time."

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"But my work at the hospital . . . " began Elizabeth not completing the $\,$

sentence. "So what happens nextT she asked hurriedly.

"I'll have to tell Archie Millburn tonight. I've already written my letter $\ensuremath{\text{S}}$

of resignation to hand to him. I shall make an appointment to see the Chief

Whip on Monday to explain to him why I am going to apply for the Chiltern

Hundreds."

"What does that mean?"

"It's one of the few ways of leaving the House in midsession--,other than

dying. Officially it's a nominal office under the Crown which debars you

from membership in the House."

"It all sounds rather formal to me," said Elizabeth.

"I'm afraid it will cause an embarrassing by-election in Pucklebridge,"

Simon admitted.

"Can nobody help'?"

"There aren't a lot of people around who have a spare hundred and eight

thousand pounds for a worthless bunch of shares."

"Would you like me to come with you when you go to see Archie?" Elizabeth

asked, rising from her seat.

"No, darling. It's kind of you to ask."

Elizabeth leaned over and pushed back the hair that had fallen over his

forehead. She couldn't help noticing some gray strands that must have

appeared in the last few weeks. At that moment she felt like strangling

Ronnie Nethercote.

Simon drove slowly down to Pucklebridge to keep his impromptu appointment

with the chairman. Archie Millburn, standing hands on hips in his garden,

listened to the tale with a sad face. "It's been happening to a lot of good

people in the city lately-but what I can't understand is, if the company

owns such prime properties, why has no one made a takeover bid? Sounds as

if it's a divestiture specialist's dream."

"It appears to be a matter of confidence," said Simon.

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"A sacred word in the City," agreed Archie, while he continued to prune his

Roosevelts and Red Mistresses.

Simon handed him the prepared letter of resignation, which Millburn read

over and reluctantly accepted.

"I won't mention this to anyone until you've seen the Chief Whip on Monday.

I'll call a special meeting of the full committee on

Tuesday evening and

inform them of your decision then."

The two men shook hands. "Your misfortune is our misfortune," said Archie.

"In a very short time you've gained the respect and the affection of the

local people. You'll be imissed."

Simon (trove back to London, and, although the car radio was on, he did not

take in the news flash that they kept repeating every thirty minutes.

Raymond was aniong the first to hear the announcement, and was stunned by

it. Harold Wilson was going to resign less than halfway through the

five-year Parliament, and for no apparent reason other than that he had

just passed his sixtieth birthday. He proposed to remain Prime Minister

only so long as the Labour Party took to select its new Leader, who would,

Raymond hoped, serve out the full term. Raymond and Kate sat glued to the

television, picking up every scrap of information they could. They

discussed the implications far into the night.

"Well, Red, could this mean rehabilitation for our forgotten hero?"

"Who can say?"

"Well, if you can't, who can?"

"The next Leadei, perhaps," said Raymond.

The fight for the Leadership was a straight battle between the left and

right wings of the Labour Party, James Callaghan on the right and Michael

Foot on the left. It was with some relief that Raymond saw Cal-

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laghan, despite losing the first ballot, come through to

be elected

Leader. The Queen duly called for Callaghan and asked him to form a new

Government. As tradition demands, all serving Ministers of the Government

sent their resignations to Downing Street to allow the new Prime Minister

to select his own team.

Raymond was in court listening to the judge's summing up when his junior

passed him a note: "Please call 10 Downing Street as soon as possible."

The judge took a further thirty minutes to meticulously explain to the

jury the legal definition of manslaughter before Raymond could escape.

He ran down the corridor and stopped at one of the clerks' private boxes

to make the call. The dial rotating back into place after each number

seemed to take forever.

After he eventually got through three people, a voice said, "Good

afternoon, Raymond": the unmistakable gravelly tones of the new Prime

Minister. "I think it's time you joined the Government-" Raymond held his

breath- "as Minister of State at the Department of Trade." Minister of

State: only one place off the Cabinet.

"You still there, Raymond?"

"Yes, Prime Minister, and I'd be delighted to accept.

He put the phone down, immediately picked it up again and dialed the City

office of the Chase Manhattan bank. They put him through to the chief

systems analyst.

"Ronnie phoned while you were in the bath."
"I'll call him as soon as I reach the House."
Neither of them spoke for several minutes. Then
Elizabeth asked, "Are
yoti dreading it?"

"Yes, I am," said Simon. "I feel like a condemned man

eating his last

breakfast, and the worst thing is I have to drive myself to the gallows."

"I wonder if we wili ever Itaugh about today?"

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"No doubt--when I collect my parliamentary pension."
"Can we live off that?"

"Hardly. I don't get the first payment until I'm sixtyfive, so we have a

long wait to find out." He got up. "Can I give you a lift to the hospital?"

he asked.

"No, thanks, I intend to savor the joys of being a twocar family for at

least another week."

Simon kissed his wife and left for his appointment with the Chief Whip at

the House of Commons.

The policeman at the gate saluted as he drove in. "Good morning, sir," he said.

"Good morning," said Simon. When you salute next time I'll have to say

goodbye, he thought morosely. He parked his car on the second level of the

new underground parking lot and took the escalator up to the members'

entrance. He couldn't help remembering that ten years ago he would have

taken the stairs. He continued through the members' cloakroom, up the

marble staircase to the members' lobby. Habit made him turn left into the

little post office to check whether he had any mail.

"Mr. Kerslake," the man behind the counter called into an intercom, and a

few seconds later a parcel and a packet of letters held together by a thick

elastic band thudded into an office basket. Simon left the parcel marked

London University and the letters on the desk in his room and checked his

watch: over forty minutes before his appointment with the Chief Whip. He

went to the nearest phone and dialed Nethercote and Company. Ronnie

answered the phone himself.

"Sacked the telephone operator last Friday," he explained. "Only me and my secretary left."

"You called, Ronnie-" a millimeter of hope in Simon's voice.

"Yes, I wanted to express how I felt. I tried to write

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you a letter over the weekend but I'm not very good with words." He

paused. "Nor, it seems, with figures. I just wanted to say how desperately

sorry I am. Elizabeth told me you were going to see the Chief Whip this

morning. I'll be thin-king of you."

"That's kind, Ronnie, but I went into it with my eyes wide open. As an

advocate of free enterprise, I can hardly complain when I turn out to be

one of its victims."

"A very philosophical attitude for this time of the morning."

"How are things at your end?"

"The receiver's checking the books. I still believe we can get out with

all our creditors fully paid. At least that way I'll avoid the stigma of

bankruptcy." There was a longer pause. "Oh, Christ, that was tactless.

11

"Don't worry about it, Ronnie. The overdraft was my decision." Simon

already wished he had been as frank with his wife.

"Let's have lunch one day next week."

"it will have to be somewhere that takes food stamps,"

said Simon wryly.

"Good luck, mate, " said Ronnie.

Simon decided to fill up the remaining thirty minutes at the House by

going to the library and glancing over the rest of the morning papers.

He settled himself in a comer of the library next to the fireplace over

which hung a notice reminding members not to have overloud or prolonged

convcrsations.

The story of the probable breakup of Nethercote and Company was detailed

on the financial pages. It quoted approvingly Ronnie's view that all

creditors ought to be paid in full. Not one of the articles mentioned

Simon's name, but he could already anticipate the headlines in tomorrow's

paper: "The Rise and Fall of Simon Kerslake." Over ten years' work

quickly forgotten, he would be old news within a week.

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The library clock inched toward the hour that he could no longer put off.

Simon heaved himself out of the deep leather chair like an old man and

walked slowly toward the Chief Whip's office.

Miss N(ITSe, the C'hief's ancient secretary, smiled benignly as fie came in.

"Good morning, Mr. Kerslake," she said brightly. "I'm afraid the Chief is

still with Mrs. Thatcher, but I did remind him of your appointment so I

don't expect him to be long. Would you care to have a
seat?"

"Thank you," he said.

Alec Pimkin always claimed that Miss Norse had a set patter for every

occasion. His imitation of her saying "I hope I find you

in rude health,

Mr. Pimkin" had brought chuckles to the members' dining room on many occa-

sions. He must have exaggerated, thought Simon.

"I hope I find you in rude health, Mr. Kerslake," said Miss Norse, not

looking up from her typing. Simon choked back a laugh. "Very rude, thank you," he said, wondering how many

tragic stories or tales

of lost opportunities Miss Norse had had to listen to over the years. She

stopped suddenly and looked at her notepad.

"I should have mentioned it to you before, Mr.

Kerslake-a Mr. Nethercote

rang."

"Thank you, I've spoken to him already."

Simon was leafing through an out-of-date copy of Punch when the Chief Whip

strode in.

"I can spare you one minute, Simon, one and a half if you are going to

resign," he said, laughing, and marched off toward his office. As Simon

followed him down the corridor, the phone by Miss Norse's side rang. "It's

for you, Mr. Kerslake, " she shouted to their retreating backs.

Simon turned and said, "Can you take the number?" "He says it's urgent."

Simon stopped, hesitating. "With you in a moment,"

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he said to the Chief Whip, who disappeared into his office. Simon walked

back and took the phone from Miss Norse's outstretched hand.

"Simon Kerslake here. Who is it?"

"It's Ronnie."

"Ronnie," said Simon flatly.

"I've just had a cail from Morgan Grenfell. One of their clients has made

an offer of one pound twenty-five a share for the

company and they're

willing to take over the current liabilities."

Simon was trying to do the sums in his head.

"Don't bother working it out," Ronnie said. "At one twenty-five, your

shares would be worth seventy-five thousand pounds." "It won't be enough," said Simon, as he recalled his overdraft of 108,712

pounds, a figure etched in his memory.

"Don't panic. I've told them I won't settle for anything less than one

pound fifty a share, and it has to be within seven days, which will give

them ample time to check the books. That would bring you in ninety thou-

sand, but you would still be eighteen thousand down the Swanee, which

you'll have to learn to live with. If you sell the wife as well as the

second car, you should just about survive."

Simon could tell by the way his friend was speaking that Ronnie already had

a cigar between his lips.

"You're a genius."

"Not me---Morgan Grenfell. And I bet they'll make a handsome profit in the

long run for their unnamed client, who seemed to have all the inside

information. If you're still on for lunch next Tuesday, don't bring your

food stamps. It's on me."

Simon put the phone down and kissed Miss Norse on the forehead. She was

completely taken aback by a situation for which she had no set reply. She

remained silent as the Chief Whip peeked his head out of his office. "An

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orgy in the Chief Whip's office?" he said. "You'll be on page three of the

Sun next, Miss Norse." Simon laughed. "I've got a crisis on over tonight's

vote, " the Chief Whip continued. "The Government is reneging on our agree-

ment for pairing, and I have to get a delegation back from Brusiels in time

for the ten o'clock division. Whatever it is, can it wait, Simon?"

"Yes, ot'course."

"Can you come to my office, Miss Norse-if I can drag you away from James

Double-O-Seven Kerslake?"

Simon left and almost bounced to the nearest phone. He called both

Elizabeth and Archie Millburn to let them know the news. Elizabeth was

ecstatic, while Archie didn't sound ail that surprised.

"Don't you think it might be wise for us to stop seeing each other?"

"Whyl" said Raymond. "Palmerston had a mistress when he was seventy, and he

still beat your precious Disraeli, came the election." "Yes, but that was before the days of a dozen national newspapers and

investigative journalism. FrankIv, it wouldn't take a Woodward and

Bernstein more than a few hours to discover our little secret."

"We'll be all right. I've destroyed all the tapes."
"Do be serious."

"You're always telling me I'm far too serious."

"Well, I want you to be now. Very."

Raymond turned to face Kate. "I love you, Kate, and I know I always will.

Why don't we stop this charade and get married?"

She sighed. "We've been over this a hundred times. I shall want to return

to America eventually, and in any case I wouldn't make a very good Prime

Minister's wife."

"Three American women have in the past," said Raymond sulkily.

"To hell with your historical precedents-and what's more, I hate Leeds."

"You've never been there."

"I don't need to if it's colder than London."

"Then you'll have to be satisfied with being my mistress." Raymond took

Kate in his arms. "You know, I used to think being Prime Minister was worth

every sacrifice, but now I'm not so sure."

"It's still worth the sacrifice," said Kate, "as you'll discover when you

live at Number Ten. Come on, or my dinner will be burned to a cinder."

"You haven't noticed these," said Raymond smugly, pointing down at his feet.

Kate stared at the fashionable new loafers.

"I nevei thought the day would come," she said. "Pity you're starting to go bald."

When Simon returned home his first words were, "We'll survive."

"But what have you done about the resignation letter9" asked Elizabeth anxiously.

"Archie Millburn said he would return it the day I became Prime Minister."

"Well, that's a relief," Elizabeth said. "And now that the worst's behind

us, I want you to promise me just one thing." "Anything."

"You will never speak to Ronnie Nethercote again."

For a moment, Simon hesitated, before saying, "That's not completely fair,

because I haven't been totally straight with you from the beginning." He

then sat Elizabeth down on the sofa and told her the whole truth.

It was Elizabeth's turn to remain silent.

"Oh, hell," she said eventually, looking up at Simon. "I do hope Ronnie can

forgive me."

"What are you talking about?"

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"I phoned him back soon after you left for the Commons and I spent at

least ten minutes telling him why he was the biggest two-faced bastard

I'd ever met, and that I didn't want to hear from him again in my life."

It was Simon's turn to collapse onto the sofa. "How did he respond?" he

asked anxiously.

Elizabeth faced her husband. "That's the strange thing, he didn't even

protest. He just apologized."

Charles paced up and down the room angrily. "Give me the figures again."

"Nethercote has accepted a bid of seven million five hundred thousand,

which works out at one pound fifty a share, " said Clive Reynolds.

Charles stopped at his desk and scribbled the figures down on a piece of

paper. Ninety thousand pounds, leaving a shortfall of only eighteen

thousand pounds. It wouldn't be enough. "Damn," he said.
"I agree," said Revnolds, "I always thought we were
premature to lose our

position in the company in the first place."

"An opinion you will not voice outside this room," said Charles.

Clive Reynolds did not reply.

"What's happened to Nethercote himself?" asked Charles, searching for any

scrap of information he could find about Simon Kerslake. "I'm told he's starting up again in a smaller way.

Morgan Grenfell was

delighted by the deal and the manner in which he handled the company

during the takeover. I must say we let it fall into their laps."

"Can we get any stock in the new company9" asked Charles, ignoring his

comment.

"I'd doubt it. It's only capitalized at one million, although Morgan

Grenfell is giving Nethercote a large overdraft facility as part of the deal."

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"Then all that remains necessary is to see the matter is never referred to again."

"Dad, can I have a leather soccer ball, please?"

"What's wrong with the one you've got?"

"It's made of rubber and doesn't bounce like the proper ones they use in

school matches. Besides, it's too small."

"It will have to do, I'm afraid."

"But Martin Henderson's dad has given him a fullsized leather ball to

start the new season."

"I'm sorry, son, the truth is that Martin Henderson's father is far

better off than I am."

"I'll tell. you one thing," said Peter with feeling.

"I'm sure not going

to be an MP when I grow up. "Simon smiled as his son kicked the ball

toward him. "I'll bet you can't score against me even with a small ball."

"Don't forget, we still only have small goalposts," said Si-non.

"Stop making excuses, Dad, just admit you're past your prime."

Simon burst out laughing. "We shall see," he said with more bravado than

conviction. At the age of eight Peter was already able to dribble and

shoot with a confidence that was beginning to look ominous. An old school

friend had recently warned him that "By twelve they begin to beat you,

and by fifteen they hope not to show they aren't trying their hardest any $% \left(1\right) =\left(1\right) +\left(1\right) +$

more."

Simon still needed to try his hardest before he managed to score against

Peter and take his place in the goal. He then watched Peter's fiercest

shots safely into his arms and was again thankful that the goal was not

full size.

He kept his son's best shots out for another twenty minutes before Lucy

came to join them in the garden. Simon couldn't help noticing that she $\,$

was wearing a

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dress already too tight around the shoulders. "Supper's ready, Dad," she

said, and ran back inside. He cursed again at the sacrifices his own selfish

greed had brought upon the family and marveled at how little they com-

plained.

Elizabeth looked tired as she served up hamburgers and chips for the

family, and then Simon remembered she had to be back on duty at St. Mary's

by eight that night. Thank God he hadn't married Lavinia MaxwellHarrington,

he thought, as he looked up at his wife. Lavinia would not have hung around

for hamburgers and chips.

"How did you get on?" asked Elizabeth.

"I'll survive," said. Simon, still thinking about his overdraft.

"I'll kill him next time," said Peter, "once I get a real ball."

Raymond dug deeper into the red box.

"You enjoying yourself, Red?"
"It's fascinating," said Raymond. "Do you know--?" "No, I don't. You haven't spoken to me in the last three hours, and when you do

it's to tell me how

you spent the day with your new mistress."

"My new mistress?"

"The Secretary of State for Trade."

"Oh, him. 11

"Yes, him."

"What sort of day did you have at the bank?" asked Raymond, not looking up

from his papers.

"I had a most fascinating day, " replied Kate.

"Why, what happened?"

"One of our customers required a loan," said Kate. "A loan," repeated

Raymond, still concentrating on the file in front of him. "How much?"

'How much do you want I said. 'How much have you got Tthey asked. 'Four

hundred seventeen billion at 244

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the last count,' I told them. 'That will do tine to start with,' they

said. 'Sign here,' I said. But I couldn't close the deal be--ause the lady

concerned was only in posses.sion of a fifty pound banking card."

Raymond burst out laughing and slammed down the lid of the red box. "Do

you know why I love you?"

"My taste in men's clothes?" suggested Kate.

"No, no. Just your taste in men."

"I always thought that mistresses were supposed to get fur coats, trips

to the Bahamas, the odd solitaire diamond, yet all I evet get is to share

you with your red box."

Raymond opened the box once more, took out a small package a;)d handed

it to Kate.

"What's, this?"

"Why don't you open it and find out?"

Kate slipped off the purple Asprey paper and found inside an exquisitely

made miniature solid-gold replica of the red box on a gold chain. The

neat lettering on the side of the lid read, "For Your Eyes Only."

*'Although they don't announce the birthdays of Ministers' mistresses in

the Sunday Tinies, I haven't forgotten the apniversary of the day we met."

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ONCE THE CHANCELLOR had presented his budget, in November 1976, the long

process of the Finance Bifl, confirming all the new measures proposed, fully

occupied the House. Charles, although not a member of the front-bench

Finance team, regularly took the lead among backbenchers on clauses on which

he had a specialist's knowledge.

He and Chve Reynolds studied the new Finance Bill meticulously and between

them picked out the seven clauses that would have an adverse effect on

banking.

Reynolds guided Charles through each clause, suggesting changes, rewording,

and on some occasions presenting an argument for deleting whole sections of

the bill. Charles learned quickly and was soon adding his own ideas; one or

two made even Clive Reynolds reconsider. After Charles had put forward

amendments to the House on three of the clauses, both front benches became

respectfully attentive whenever he rose to present a case. One morning,

after the Government's defeat on a clause relating to banking loans, he

received a note of congratulation from Margaret Thatcher.

The clause Charles most wanted to see removed from

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the bill concerned a client's right to privacy when dealing with a

merchant bank. The Shadow Chancellor was aware of Charles's specialized

knowledge on this subject and invited him to -, peak out on Clause 110 from

the front bench. Charles realized that if he could defeat the Government

on this clause he might be invited to join the Shadow Finance team.

The Whips estimated that Clause 110 on banking privacy would be reached

sometime on Thursday afternoon. On Thursday morning Charles rehearsed his

arguments thoroughly with Clive Reynolds, who had only one or two rainor

amendments to add before Charles set off for the House. When he arrived

at the Commons there was a note on the message board asking him to phone

the Shadow Chancellor immediately.

"The Government is going to accept a Liberal amendment tabled late last

night," the Shadow Chancellor told him.

"Why?" said Charles.

"Minirmim change is what they're really after, but it gets them off the

hook and at the same time keeps the Liberal vote intact. In essence,

nothing of substance has changed, but you'll need to study the wording

carefully. Can I leave you to handle the problem?"
"Certainly," said Charles, pleased with the
responsibility with which

they were now entrusting him.

He walked down the long corridor to the vote office and picked up the

sheet with Clause 110 on it and the proposed Liberal amendment. He read

them both through half a dozen times before he started to make notes.

Parliamentary counsel, with their usual expertise, had produced an

ingenious amendment. Charles ducked into a nearby phone booth and rang

Clive Reynolds at the bank. Charles dictated the amendment over the phone

to him and then remained silent for a moment while Reynolds considered

its implications.

"Clever bunch ot'sharpies. It's a cosmeticjob, but it 247 FIRST AMONG EQUALS

won't change the power it invests in the Government one iota. Were you

thinking of returning to the bank? That would give me time to work on it."

"No," said Charles. "Are you free for lunch?"

Clive Reynolds checked his diary. A Belgian banker would be lunching in

the boardroom but his cofleagues could handle that.

"Yes, I'm free."

"Good," said Charles. "Why don't you join me at White's around one

o'clock?"

-Thank you, " said Reynolds. "By then I should have had enough time to

come up with some credible alternatives."

Charles spent the rest of the morning rewriting his speech, which he

hoped would counter the Labour argument and make them reconsider their

position. If it met with Reynolds's imprimatur, the day could still be

his. He read through the clause once more, convinced he had found a way

through the loophole the civil servants couldn't block. He placed his

speech and the amended clause in his inside pocket, went down to the

members' entrance and jumped into a waiting taxi.

As the cab drove up St. James's, Charles thought he saw his wife coming

down the opposite side of the road. He rolled down the window to be sure,

but she had disappeared into Prunier's. He wondered with which of her

girlfriends she was lunching. The cab traveled on up St. James's and came

to a halt outside White's.

Charles found he was a few minutes early so he decided to walk down to

Prunier's and ask Fiona if she would like to come to the House after

lunch and hear him oppose the finance clause. Reaching the restaurant,

he glanced through the window. Charles froze on the spot. Fiona was

chatting at the bar with a man whose back was to Charles, but he thought

he recognized his profile. Charles noticed that his wife was wearing a

dress he had never seen before. He didn't move as he watched a waiter

bow, then guide the pair toward a comer table 248 FIRST AMONG EQUALS

where they were conveniently out of sight. Charles's first instinct was

to march straight in and confront them, but he held himself in check.

For what seemed a long time he stood alone, uncertain what to do next.

Finally he crossed back over to St. James's and stood in the doorway of

the Economist Building going over several plans. In the end he decided

to do nothing but wait. He stood there so cold and so incensed that lie

totally forgot about his lunch appointment with Ctive Reynolds a few

hundred yards up the road.

An hour and twenty minutes later the man came out of Prunier's alone an~l

headed up St. James's. Charles felt a sense of relief

until he saw him

turn into St. James's Place. A few minutes later Fiona stepped out of the

restaurant and followed in the man's footsteps. Charles crossed the road,

causing one cab to swerve while another motorist slammed on her brakes.

He didn't notice. He shadowed his wife, careful to keep a safe distance,

When she reached the far end of the street he watched Fiona enter the

Stafford Hotel. Once she was through the revolving doors Fiona stepped

into an empty elevator.

Charles came up to the revolving doors and stared at the little numbers

above the elevator, watching them fight up in succession until they

stopped at four.

Charles marched through the revolving doors and up to the reception desk.

"Can I help you, sir?" the hall porter asked.

"Er-is the dining room in this hotel on the fourth floor?" asked Charles.

"No, sir," replied the hall porter, surprised. "The dining room is on the

ground floor to your left." He indicated the way with a sweep of his

hand. "There are only bedrooms on the fourth floor." "Thank you," said Charles and marched back outside.

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He returned slowly to the Economist Building, where he waited for nearly

two hours pacing up and down St. James's Place before the man emerged from

the Stafford Hotel. Alexander Dalglish hailed a taxi and disappeared in the

direction of Piccadilly.

Fiona left the hotel about twenty minutes later and took the path through

the park before setting off toward Eaton Square. On

three occasions Charles

had to fall back to be certain Fiona didn't spot him; once he was so close

he thought he saw a smile of satisfaction on her face. He had followed his wife most of the way across St.

James's Park when he

suddenly remembered. He checked his watch, then dashed back to the

roadside, hailed a taxi and shouted, "The House of Commons, as fast as you

can." The cabby took seven minutes and Charles passed him two pound notes

before running up the steps into the members' lobby and through to the

chamber out of breath. He stopped by the sergeant-atarms's chair.

From the table where he sat during committee of the whole House, the

chairman of Ways and Means faced a packed House. He read from the division list.

THE AYES TO THE RIGHT, 294 THE NOS TO THE LEFT, 293 THE AYES HAVE IT, THE AYES HAVE IT.

The Government benches cheered and the Conservatives looked distinctly

glum. "What clause were they debating?" a still out-of-breath Charles asked the sergeant-at-arms.

"Clause One Hundred and Ten, Mr. Hampton."

Simon was in Manchester as a guest of the business school when he received Elizabeth's message to call her.

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It was most unusual for Elizabeth to phone in the middle of the day and

Simon assumed the worst. Something must have happened to the children. The

principal of the business school accompanied Simon to his private office,

then left him alone.

Doctor Kerslake was not at the hospital, he was told, which made him even

more anxious. He dialed the Beaufort Street number.

Elizabeth picked up the receiver so quickly that she must have been

sitting by the phone waiting for him to call.

"I've lost myjob," she said.

"What?" said Simon, unable to comprehend.

"I've been made redundant-isn't that the modem term meant to lessen the

blow? The hospital governors have been instructed by the Department of

Health and Social Security to make cutbacks, and three of us in gy-

necology have lost our jobs. I go at the end of the month."

"Darling, I'm sorry," he said, knowing how inadequate his words must

sound.

"I didn't mean to bother you, but I just wanted someone to talk to," she

said. "Everyone else is allowed to complain to their MP, so I thought it

was my turn."

"Normally what I do in these circumstances is to put the blame on the

Labour Party." Simon was relieved to hear Elizabeth laugh.

"Thanks for ringing me back so quickly, darling. See you tomorrow," she

said and put the phone down.

Simon returned to his group and explained that he had to leave for London

immediately. He took a taxi to the airport and caught the next shuttle

to Heathrow. He was back at Beaufort Street within three hours.

"I didn't want you to come home," Elizabeth said contritely when she saw

him on the doorstep.

"I've come back to celebrate," Simon said. "Let's

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open the bottle of champagne that Ronnie gave us when he closed the deal

with Morgan Grenfell."

"Whv9"

"Because Ronnie taught me one thing. You should always celebrate

disasters, not successes."

Simon hung up his coat and went off in search of the champagne. When he

returned with the bottle and two glasses Elizabeth asked, "What's your

overdraft looking like nowadays?"

"Down to sixteen thousand pounds, give or take a pound." "Well, that's another problem then-I won't be giving any pounds in the

future, only taking."

Simon embraced his wife. "Don't he silly. Someone will snap you up."

"It won't be quite that easy," said Elizabeth.

"Why not?" asked Simon, trying to sound cheerful.

"Because I had already been warned about whether I wanted to be a

politician's wife or a doctor."

Simon was stunned. "I had no idea," he said. "I'm so sorry."

"It was my choice, darling, but I will have to make one or two decisions

if I want to remain in medicine, especially if you're going to become a

Minister."

"You mustn't be allowed to give up being a doctor. It's every bit as

important as wanting to be a Minister. Shall I have a word with Gerry

Vaughan? As Shadow Minister of Health he might-"

"Certainly not, Simon. If I am to get another job, it'll be without

anyone doing you or me a favor."

Raymond's first trip to the States was at the behest of

the Secretary of

State for Trade. He was asked to present the country's export and import

assessment to the International Monetary Fund, following up a loan

granted to Britain the previous November. His civil servants went

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over the prepared speech with him again and again, emphasizing to their

Minister the responsibility that had been placed on his shoulders.

Raymond's speech was scheduled for Wednesday morning. He flew into

Washington on the Sunday before and spent Monday and Tuesday listening

to the problems of other nations' trade ministers while trying to get

used to the dreadful earphones and the female interpreters.

The night before he was to deliver his speech, Raymond hardly slept. He

continued to rehearse each crucial phrase and repeated the salient points

that needed to be emphasized until he almost knew them by heart. At three

o'clock in the morning he dropped his speech on the floor beside his bed

and phoned Kate to have a chat before she went to work. "I'd enjoy hearing your speech at the conference," she told him.

"Although I don't suppose it would be much different from the thirty

times I've listened to it in the bedroom."

All the homework and preparation proved to be worthwhile. By the time he

turned the last page Raymond couldn't be certain how convincing his case

had been, but he knew it was the best speech he had ever delivered. When

he looked up, the smiles all around the oval table

assured him that his

contribution had been a triumph. As the British ambassador pointed out

to him when he rose to leave, any signs of emotion at these gatherings

were almost unknown.

At the end of the afternoon sessions Raymond walked out into the clear

Washington air and decided to make his way back to the Embassy on foot.

He was exhilarated by the experience of dominating an international

conference. He quickened his pace. Just the closing day to go, followed

by the official banquet, and he would be back home by the weekend.

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When he reached the Embassy the guard had to double-check. they weren't

used to Ministers arriving on foot and without a bodyquard. Raymond was

allowed to proceed down the tree-lined drive toward the massive Lutyens

Building. He looked up to see the British flag flying at half-mast and

wondered which distinguished American had died.

"Who has died?" he asked the tailcoated butler who opened the door for

him.

"One of your countrymen, sir, I'm sorry to say. The Foreign Secretary."

"Anthony Crosland? But I had lunch with him only last week," said

Raymond. He hurried into the Embassy to find it abuzz with telexes and

messages.

Raymond sat alone in his room for several hours and later, to the horror

of the security staff, slipped out for a solitary dinner at the Mayflower Hotel.

Raymond returned to the conference table at nine o'clock the next morning

to hear the closing speeches. He was savoring the thought of the official

banquet at the White House to be held that evening when he was tapped on

the shoulder by Sir Peter Ramsbotham, who indicated they must have a word

in private.

"The Prime Minister wants you to return on the midmorning Concorde," said

Sir Peter. "It leaves in an hour. On arrival in Britain you're to go

straight to Downing Street."

"What's this all about?"

"I have no idea. That's the only instruction I've received from Number

Ten, " confided the ambassador.

Raymond returned to the conference table and made his apologies to the

chairman, left the room and was driven immediately to the waiting plane.

"Your bags will follow, sir," he was assured.

He was back on English soil three hours and forty-one minutes later. The

purser ensured that he was the first to

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disembark. A car waiting by the side of the plane whisked him to Downing

Street. He arrived just as the Prime Minister was going into dinner

accompanied by an elderly African statesman.

"Welcome home, Ray," said the Prime Minister, leaving the African leader.

"I'd ask you to join us, but as you can see I'm tied up here. Let's have

a word in my study."

Once Raymond had settled into a chair opposite the Prime Minister, Mr.

Callaghan wasted no time. "Because of Tony's tragic death, I have had to

make a few changes which will include moving the Secretary of State for

Trade. I was hoping you would be willing to take over from him."

Raymond sat up straighter. "I should be honored, Prime Minister."

"Good. You've earned the promotion, Raymond. I also hear you did us proud

in America, very proud."

"Thank you."

"You'll be appointed to the Privy Council immediately and your first

Cabinet meeting will be at ten o'clock tomorrow morning. Now if you'll

excuse me, I must catch up with Dr. Banda."

Raymond was left standing in the hall.

He asked his driver to take him back to the flat. On the journey he

reflected with satisfaction that he was the first from his intake to be

made a Cabinet Minister. All he wanted to do was to tell Kate the news.

When he arrived, the flat was empty; then he remembered she wasn't

expecting him back until the next day. He phoned her home, but after

twenty continuous rings he resigned himself to the fact that she was out.

"Damn," he said out loud and after pacing around phoned Joyce to let her

know the news. Once again there was no reply.

He went into the kitchen and checked to see what was

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in the fridge: a piece of curled-up bacon, some halfeaten Brie and

three eggs. He couldn't help thinking about the banquet he was missing

at the White House.

The Right Honorable Raymond Gould, QC, MP, Her Britannic Majesty's

Principal Secretary of State for Trade, sat on the

kitchen stool,

opened a tin of baked beans and devoured them with a fork.

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-P-ART FOUR

The Labour Cabinet

1977-1978

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CHARLES CLOSED THE FILE. It had taken him a month to gather all the proof

he needed. Albert Cruddick, the private investigator Charles had selected

from the yellow pages, had been expensive but discreet, Dates, times,

places were all fully chronicled. The only name was that of Alexander

Dalglish, the same rendezvous, lunch at Prunier's followed by the Stafford

Hotel. They hadn't stretched Mr. Cruddick's imagination, but at least the

private detective had spared Charles the necessity of standing in the

entrance of the Economist Building once, sometimes twice a week, for hours

on end.

Somehow he had managed to get through that month without giving himself

away. He had also made his own notes of the dates and times Fiona claimed

she was going to be in the constituency. He had then called his campaign

manager in Sussex Downs and, after veiled questioning, elicited answers

that corroborated Mr. Cruddick's findings.

Charles saw as little of Fiona as possible during this time, explaining

that the Finance Bill was occupying his every moment.

His lie had at

least a semblance of credi-

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bility for he had worked tirelessly on the remaining clauses left for

debate, and by the time the watereddown bill had become law he had just

about recovered from the disaster of the Government's successful retention

of Clause 110.

Charles placed the file on the table by the side of his chair and waited

patiently for the call. He knew exactly where she was at that moment and

just the thought of it made him sick to his stomach. The phone rang.

"The subject left five minutes ago," said a voice.

"Thank you," said Charles and replaced the receiver, He knew it would

take her about twenty minutes to reach home.

"Why do you think she walks home instead of taking a taxi?" he had once

asked Mr. Cruddick.

"Gets rid of any smells," Mr. Cruddick had replied quite matter-of-factly.

Charles shuddered. "And what about him? What does he do?" He never could

refer to him as Alexander, or even Dalglish-never as anything but "him."

"He goes to the Lansdowne Club, swims ten lengths or plays a game of

squash before returning home. Swimming and squash both solve the

problem, " Mr. Cruddick explained cheerily.

The key turned in the lock. Charles braced himself and picked up the

file. Fiona came straight into the drawing room and was visibly shaken

to discover her husband sitting in an armchair with a smaH suitcase by

his side.

She recovered quickly, walked over and kissed him on the check. "What

brings you home so early, darling? The Labourites taken the day off?" She

laughed nervously at her joke.

"This," lie said, standing up and holding the file out to her.

She took off her coat and dropped it over the sofa. Then she opened the

buff folder and started to read. He

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watched her carefully. First the color drained from her cheeks, then her

legs gave way and she collapsed onto the sofa. Finally she started to sob.

"It's not true, none of it," she protested.

"You know very well that every detail is accurate."

"Charles, it's you I love, I don't care about him, you must believe that."

"You're no longer someone I could live with," said Charles.

"Live with? I've been living on my own since the day you entered

Parliament."

"Perhaps I might have come home more often if you had shown some interest

in starting a family."

"And do you imagine I am to blame?" she said.

Charles ignored the comment and continued. "In a few moments I am going to

my club, where I shall spend the night. I expect you to be out of this

house within seven days. When I return I want there to be no sign of you or

any of your goods or chattels, to quote the ofiginal agreement."

"Where will I go?" she cried.

"You could try your lover first, but no doubt his wife might object.

Failing that, you can camp at your father's place."

"What if I refuse to go?" said Fiona, turning to defiance.

"Then I shall throw you out, as one should a whore, and cite Alexander

Dalglish in a very messy divorce case."

"Give me another chance. I'll never look at him again," begged Fiona,

starting to cry once more.

"I seem to remember your telling me that once before, and indeed I did give

you another chance. The results have been all too plain to see. He pointed

to the file where it had fallen to the floor.

Fiona stopped weeping when she realized that Charles remained unmoved.

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"I shall not see you again. We shall be separated for at least two years,

when we will carry through as quiet a divorce as possible in the

circumstances. If you cause me any embarrassment I shall drag you both

through the mire. Believe me."

"You'll regret your decision, Charles. I promise you'll regret it."

She knew she had to plan the whole operation so that her husband would

never find out. She sat alone in the house considering the several

alternative ways in which she could deceive him. After hours of

unproductive thought the idea finally came in a flash. She went over the

problems and repercussions again and again until she was convinced that

nothing could go wrong. She leafed through the Yellow Pages and made an

appointment for the next morning.

The saleslady helped her to try on several wigs, but only one was

bearable.

"I think it makes madam look most elegant, I must say."

She knew that it didn't-it made madam look awful-but she hoped it would

serve its purpose.

She then applied the eye makeup and lipstick she had acquired at Harrods,

and pulled out from the back of her closet a floral print dress she had

never liked. She stood in front of the mirror and checked herself. Surely

no one would recognize her in Sussex, and she prayed that if he found out

he would be forgiving.

She left and drove slowly toward the outskirts of London. How would she

explain herself if she was caught? Would he remain understanding when he

discovered the truth? When she reached the constituency she parked the

car in a side road and walked up and down the High Street. No one showed

any sign of recognition, which gave her the confidence to go through with

it. And then she saw him.

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car.

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She had hoped he'd be in the city that morning. She held her breath as he

walked toward her. As he passed she said, "Good morning." He turned and

smiled, replying with a casual "Good morning," as he might to any

constituent. Her heartbeat returned to normal and she went back to find her

She drove off completely reassured she could now get away with it. She went

over once again what she was going to say. Then all too suddenly she had

arrived. She parked the car outside the house opposite, got out and bravely walked up the path.

As Raymond stood outside the Cabinet room, several of his colleagues came

over to congratulate him. At exactly ten o'clock the Prime Minister walked

in, bade everyone good morning and took his place at the center of the

oblong table, while the other twenty-one members of the Cabinet filed in

behind him and took their seats. The Leader of the House, Michael Foot, sat

on his left, while the Chancellor of the Exchequer and the Foreign Secre-

tary were placed opposite him. Raymond was directed to a seat at the end of

the table between the Secretary of State for Wales and the Minister for the Arts.

"I would like to start the meeting," said the Prime Minister, "by welcoming

David Owen as Foreign Secretary and Raymond Gould as Secretary of State for

Trade." The other twenty-one Cabinet members murmured "Hear, hear" in a

discreetly conservative way. David Owen smiled slightly; Raymond lowered

his eyes.

"Perhaps, Chancellor, you would be kind enough to start us off."

Raymond sat back and decided that today he would only listen.

When Charles returned home he knew at once Fiona had left. He felt an

immediate sense of relief. After a week at his club, he was glad the

charade was over,

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a clean, irrevocable break. He strolled into the drawing room and stopped:

something was wrong. It took him a few moments before he realized what she

had done.

Fiona had removed every one of the family paintings. No Wellington above the fireplace, no Victoria behind

the sofa. Where the

two Turners and the Constable had hung, there were nothing more than thin

dusty outlines indicating the size of each picture she had removed. He

walked to the library: the Van Dyck, the Murillo and the two small

Rembrandts were also missing. Charles ran down the hall. It couldn't be

possible, he thought, as he threw open the dining-room door. It was. He

stared at the blank wall where only the previous week the Holbein

portrait of the first Earl of Bridgewater had hung. Charles scrabbled in the back of his pocket diary for the number and

dialed it frantically. Mr. Cruddick listened to the story in silence.

"Remembering how sensitive you are about publicity, Mr. Hampton, there

are two avenues of approach," he began in his normal level tone and

sounding unperturbed. "You can grin and bear it, or the alternative is

one I have used often in the past . . . "

Because of the demands of his new job Raymond saw less of Kate, and

almost nothing of Joyce apart from his twice monthly visits to Leeds. He

worked from eight in the morning until he fell asleep at night.

"And you love every minute of it," Kate reminded him whenever he

complained. Raymond had also become aware of the subtle changes that had

taken place in his life since he had become a member of the Cabinet-4he

way he was treated by other people, how quickly his slightest whim was

granted, how flattery fell from almost every tongue. He

began to enjoy the change

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in status, although Kate reminded him that only the Queen could afford to

get used to it.

At the Party conference that year he was nominated for a place on the

national executive board of the Labour Party. Although he failed to be

elected, he managed to finish ahead of several other Cabinet Ministers and

polled only a few votes less than Neil Kinnock, who was fast becoming the

new darling of the unions.

Jamie Sinclair and he had what was becoming their traditional lunch

together on the third day of the Party conference. Jamie told Raymond of

his distress at the Party's continued drift to the left. "If some of those resolutions on defense are passed, my life will be made

impossible," he said, slicing into an end cut of roast beef.

"The hotheads always put up resolutions that are never allowed more than a

token discussion."

"Token discussion be damned. Some of their mad ideas are beginning to gain

credence, which, translated, could become Party policy."

"Any particular resolution worrying you?" asked Raymond.

"Yes, Tony Benn's latest proposal that members must be reelected before

every election. His idea of democracy and accountability."

"Why should you fear that?"

"If your management committee is taken over by half a dozen Reds they can

reverse a decision fifty thousand voters have previously agreed on."

"You're overreacting, Jamie."

"Raymond, if we lose the next election I can see a split in the Party that

will be so great we may never recover."

"They've been saying that in the Labour Party since the day it was

founded."

"I hope you're right, but I fear times have changed,"

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said Jamie. "Not so long ago it was you who envied me." That can change

again." Raymond abandoned the beef, waved his hand and asked the waitress

to bring two large brandies.

Charles picked up the phone and dialed a number he had not needed to look

up. The new young Portuguese maid answered.

"Is Lady Fiona at home?"

"Lady no home, sir."

"Do you know where she is?" asked Charles, speaking slowly and clearly.

"Go down to country, expect back six o'clock. Take message please?"

"No, thank you," said Charles. "I'll call this evening." He replaced the receiver.

As always, the reliable Mr. Cruddick was proved right about Fiona's

movements. Charles called him immediately. They agreed to meet as planned

in twenty minutes.

He drove into the Boltons, parked on the far side of the road a few yards

from his father-in-law's house and settled down to wait. A few minutes later a large anonymous moving van came around the corner

and stopped outside number 36. Mr. Cruddick jumped out from the driver's

seat. He was dressed in long brown overalls and a flat cap. He was joined

by a young assistant who unlocked the back of the van.

Mr. Cruddick

nodded to Charles before proceeding up the steps to the front door.

The Portuguese maid answered when he pressed the bell.

"We have come to collect the goods for Lady Hampton."

"No understand," said the maid.

Mr. Cruddick removed from an inside pocket a long

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typewritten letter on Lady Hampton's personal stationery. The Portuguese

maid was unable to read the words of a letter her mistress had addressed to

Hurlingham Croquet Club agreeing to be their Ladies' President, but she

immediately recognized the letterhead and the signature, Fiona Hampton. She

nodded and opened the door wider. All Mr. Cruddick's carefully laid plans

were failing into place.

 $\mbox{Mr.}$ Cruddick tipped his hat, the sign for $\mbox{Mr.}$ Hampton to join them. Charles

got out of the car cautiously, checking both ways before he crossed the

road. He felt uncomfortable in brown overalls, and he hated the cap Mr.

Cruddick had supplied for him. It was a little small and Charles was

acutely conscious how strange he must look, but the Portuguese maid

apparently didn't notice the incongruity between his aristocratic mien and

his workingman's overalls. It did not take long to discover the whereabouts

of the paintings, Many were stacked up in the hall, and only one or two had

already been hung.

Forty minutes later the three men had located and loaded in the van all but

one of them. The Holbein portrait of the first Earl of Bridgewater was

nowhere to be found.

"We ought to be on our way," suggested Mr. Cruddick a little nervously, but

Charles refused to give up the search. For another thirty-five minutes Mr.

Cruddick sat tapping the wheel of the van before Charles finally conceded

that the painting must have been taken elsewhere. Mr. Cruddick tipped his

hat to the maid while his partner locked up the back of the van.

"A valuable picture, Mr. Hampton?" he inquired.

"A family heirloom that would fetch two million at auction," said Charles

matter-of-factly before returning to his car.

"Silly question, Albert Cruddick," said Mr. Cruddick

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to himselfas he pulled out from the curb and drove toward Eaton Square. When

they arrived, the locksmith had replaced all three locks on the front door

and was waiting on the top step impatiently.

"Strictly cash, guv'nor. No receipt. Makes it possible for the missus and

me to go to Ibiza each year, tax free."

By the time Fiona had returned to the Boltons from her trip to Sussex,

every picture was back in its place at Eaton Square with the exception of

Holbein's first Earl of Bridgewater. Mr. Cruddick had left clutching a

large check and uttering the mollifying view that Mr. Hampton would

probably have to grin and bear it.

"I'm delighted," said Simon, when he heard the news.

"And at Pucklebridge

General Hospital?"

"Yes, I answered an advertisement in the medical journal for the post of $% \left\{ 1\right\} =\left\{ 1\right\} =\left$

general consultant in the maternity section."

"Our name must have helped there."

"Certainly not," said Elizabeth vehemently.

"How come?"

"I didn't apply as Dr. Kerslake. I filled out the application form in my

maiden name of Drummond."

Simon was momentarily silenced. "But they would have recognized you," he protested.

"I had the full frontal treatment from Est6e Lauder to insure they didn't.

The final effect fooled even you."

"Don't exaggerate," said Simon.

"I walked straight past you in Pucklebridge High Street, and said 'Good

morning, ' and you returned the greeting."

Simon stared at her in disbelief. "But what will happen when they find

out?"

"They already have," replied Elizabeth sheepishly. "As soon as they offered

me the post I went down to see

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the senior consultant and told him the truth. He hasn't stopped telling

everyone since."

"He wasn't cross?"

"Far from it. In fact, he said I nearly failed to be offered the post

because he felt I wouldn't be safe let loose on the unmarried doctors."

"What about this married politician?"

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2.1

WHEN QUEEN ELIZABETH ii opened the new underground extension to Heathrow

Airport on December 16, 1977, Raymond was the Minister commanded to be

present. Joyce made one of her rare trips down to London, as they were

invited to join the Queen for lunch after the ceremony. When Joyce selected her new dress from Marks and Spencer, she stood in

the little cubicle behind a drawn curtain to make sure it was possible

for her to curtsey properly. "Good morning, Your Majesty," she practiced

with a slight wobble, to the bernusement of the shop assistant waiting

patiently outside.

By the time she had returned to the flat, Joyce was confident that she

could carry out her part in the proceedings as well as any courtier. As

she prepared for Raymond's return from the morning Cabinet meeting, she

hoped he would be pleased with her efforts. She had given up any hope of

being a mother, but she still wanted him to believe she was a good wife.

Raymond had forewarned her that he would have to change as soon as he

arrived at the flat to be sure of being at Green Park before the Queen arrived. After

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they had accompanied an entourage to Heathrow on the new extension, ajourney

that would take thirty minutes, they were to return to Buckingham Palace for

lunch. Raymond had already come in contact with his monarch on several

occasions in his official capacity as a Cabinet Minister, but for Joyce it

was to be the first time she had been presented.

Once she had had her bath and dressed-she knew Raymond would never forgive

her if she made him late-she began to lay out his clothes. Tailcoat, gray

pinstriped trousers, white shirt, stiff collar and a silvergray tie, all

hired that morning from Moss Brothers. All that he still needed was a clean

white handkerchief for his top pocket, just showing in a straight line,

like the Duke of Edinburgh always wore his.

Joyce rummaged around in Raymond's chest of drawers, admiring his new

shirts as she searched for a handkerchief. When she first saw the scribbled

note peeking out of the breast pocket of a pink shirt lying near the bottom

of the pile, she assumed it must be an old cleaning bill. Then she spotted

the word "Darling." She felt suddenly sick as she looked more closely.

Darling Red,

If you ever wear this one I might even agree to marry you.

KA TE

Joyce sank on the end of the bed as the tears trickled down her face. Her

perfect day was shattered. She knew at once what course of action she must

take. She replaced the sbirt and closed the drawer, after first removing

the note, and then sat alone in the drawing room waiting for Raymond to

He arrived back at the flat with only a few minutes to spare and was

delighted to find his wife changed and ready.

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return.

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"I'm running it a bit close," he said, going straight into the bedroom.

Joyce followed and watched him don his morningdress suit. When he had

straightened his tie in the mirror, she faced him.

"What do you think?" he asked, not noticing the slight paleness in her

cheeks.

She hesitated. "You look fantastic, Raymond. Now come along or we'll be

late, and that would never do."

In 1978, the House passed a resolution allowing the proceedings in the

Commons to be broadcast on the radio.

Simon had supported the motion on broadcasting, putting forward the

argument that radio was a further extension of democracy, as it showed

the House at work and allowed the voters to know exactly what their

elected representatives were up to. Simon listened carefully to a number

of his supplementary questions and realized for the first time that he

had spoke a little too quickly when he had a Minister on the run.

Raymond, on the other hand, did not support the motion, as he suspected

that the cries of "Hear, hear," and the heckling of the Prime Minister

would sound to listeners like schoolchildren in a playground squabble.

Overhearing the words with only one's imagination to set the scene would,

he believed, create a false impression about the many aspects of a

member's daily duties. When one evening Raymond heard a parliamentary de-

bate in which he had taken part, he was delighted to discover that the

force of his arguments carried so much conviction.

Charles found the morning program an excellent way of catching up with

any proceedings he missed the previous day. As he now woke each morning

alone, "Yesterday in Parliament" became his constant companion. He

hadn't been aware how upper class he sounded until the time he followed Tom

Carson. He had no intention of changing for the radio.

When Ronnie Nethercote invited him to lunch at the Ritz, Simon knew things

must be looking up again. After a drink in the lounge, they were ushered to

a corner table overlooking the park in the most palatial dining room in

London. Scattered around the other tables were men who were household names

in Ronnie's world as well as in Simon's.

When the head waiter offered them menus Ronnie waved his hand and said,

"Order the country vegetable soup, followed by beefoff the trolley, take $\ensuremath{\mathsf{m}} \ensuremath{\mathsf{y}}$

word for it."

"Sounds like a safe bet," said Simon.

"Unlike our last little venture." Ronnie grunted. "How much are you still

in hock because of the collapse of Nethercote and Company?"

"Fourteen thousand three hundred pounds when I last looked, but I'm making

inroads slowly. It's paying the interest before you can cut down on the

capital that really hurts."

"How do you imagine I felt when we were overdrawn seven mill, and then the

bank decided to pull the rug from under my feet without any warning?"

"As two of the buttons on your waistcoat can no longer reach the holes they

were originally tailored for, Ronnie, I must assume those problems are now

a thing of the past."

"You're right." He laughed. "Which is why I invited you to lunch. The only

person who ended up losing money on that deal was you.

If you'd stayed on

as the other directors did, with your whack of five grand a year the

company would still owe you eleven thousand pounds of earned income."

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Simon groaned.

The carver wheeled the trolley of beef up to their table.

"Wait a moment, my boy, I haven't even begun. Morgan Grenfell wants me

to change the structure of the new company and will be injecting a large

amount of cash. At the moment Whitechapel Properties-I hope you approve

of the name-is still a one-hundred-pound off-the-shelf company. I own

sixty percent and the bank's got forty. Now before the new agreement is

signed, I'm going to offer you-"

"Would you like it well done, as usual, Mr. Nethercote?"
"Yes, Sam," said Ronnie, slipping the carver a pound
note.

"I am going to offer you----"

"And your guest, sir?" the carver said, glancing at Simon.

"Medium, please."

"Yes, sir."

"I am going to offer you one percent of the new company, in other words

one share."

Simon didn't comment, feeling confident Ronnie still hadn't finished.

"Aren't you going to ask?" said Ronnie.

"Ask what?" said Simon.

"You politicians get dumber by the minute. If I am going to offer you a

share, how much do you think I am going to demand in return?"

"Well, I can't believe it's going to be one pound," said Simon grinning.

"Wrong," said Ronnie. "One percent of the company is yours for one pound."

"Will that be sufficient, sir?" said the carver, putting a plate of beef

in front of Simon.

"Hold it, Sam," said Ronnie before Simon could

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reply. "I repeat I'm offering you one percent of the company for one pound;

now ask your question again, Sam."

"Will that be sufficient, sir?" repeated the carver.

"It's most generous," said Simon.

"Did you hear that, Sam?"

"I certainly did, sir."

"Right, Simon, you owe me a pound."

Simon laughed, removed his wallet from his inside pocket, took out a pound

note and handed it over.

"Now the purpose of that little exercise," said Ronnie, turning back to the

carver and pocketing the note, "was to prove that Sam here isn't the only

person who could make a quid for himself this afternoon." Sam smiled,

having no idea what Mr. Nethercote was talking about, and placed a large

plate of well-done beef in front of him.

Ronnie took out an envelope from his inside pocket and passed it to Simon.

"Do I open it now?" asked Simon.

"Yes-I want to see your reaction."

Simon opened the envelope and studied its contents: a certificate for one

share in the new company with a true value of over ten thousand pounds.

"Well, well, what do you say?" asked Ronnie.

"I'm speechless," said Simon.

"First politician I've known who's ever suffered from that problem."

Simon laughed. "Thank you, Ronnie. It's an incredibly generous gesture."

"No it's not. You were loyal to the old company-so why shouldn't you

prosper with the new one?"

"That reminds me, does the name Archie Millburn mean anything to you?"

Simon asked suddenly.

Ronnie hesitated. "No, no, should it?"

"Only that I thought he might be the man who con-275

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vinced Morgan Grenfell that you were worth bailing out." "No, that name doesn't ring any bells with me. Mind you, Morgan Grenfell

has never admitted where they obtained their information from, but they

knew every last detail about the old company. But if I come across the

name Millburn I'll let you know. Enough of business.

Fill me in on what's

happening in your world. How's your lady wife?"

"Deceiving me."

"Deceiving you?"

"Yes, stie's been putting on wigs and dressing up in strange clothes."

Finally, Charles knew he had to discuss with his lawyer, Sir David

Napley, what could be done about the stolen Holbein. Six weeks and eight

hundred pounds later, he was told that if he sued, the Holbein might

eventually be returned, but not before the episode had been on the front

page of every newspaper. Charles had Albert Cruddick's opinion confirmed:

"Grin and bear it."

Fiona had been out of touch for well over a year when the letter came.

Charles immediately recognized her hand and ripped open the envelope.

Only one glance at her handwriting was enough to make him tear up the

missive and deposit the little pieces in the wastepaper basket by his

desk. He left for the Commons in a rage.

All through the day he thought of the one word he had taken in from the

scrawled words: Holbein. When Charles returned from the Commons after the

ten o'clock division, he searched for the remains of the letter, which

the cleaning woman had conscientiously deposited in the dustbin. After

rummaging among potato peelings, eggshells, and empty cans Charles spent

over an hour taping the little pieces of paper together. Then he read the letter carefully.

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36 The Boltons London SW10 October 11, 1978 Dear Charles, Enough time has nowpassed for us to try and treat each other in a

civilized way. Alexander and I wish to marry and Veronica Dalglish has

agreed to an immediate divorce and has not insisted we wait two years

to establish legal separation.

"You'll have to wait every day of statutory two years, you bitch," he said out loud. Then he came to the one sentence for which he was searching.

I realize this might not immediately appeal to you, but !fyoufeel able

tofall in with our plans I would be happy to return the Holbein

immediately.

Yours ever, FIONA

He crumpled up the paper in the ball of his hand before dropping it on the fire.

Charles remained awake into the early hours considering

his reply.

The Labour Government struggled on toward the Christmas of 1978 through

a session dubbed by the press as "The Winter of Discontent." Trying to

get bills through the House, losing a clause here and a clause there, it

was only too delighted to reach the recess in one piece. Raymond spent a cold Christmas in Leeds with Joyce. He returned to London

early in the new year sadly aware it could not be long before the

Conservatives felt

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assured enough to call for a vote of no confidence in the Labour

Grovernment.

The debate, when it came, caused a day of intense excitement, not least

because a strike had caused the Commons bars to run dry, and thirsty

members were huddled together in the lobbies, the tearoom, the smoking

room and the dining rooms. Harassed whips rushed hither and thither

checking lists, ringing up hospitals, boardrooms and even great-aunts in

their efforts to track down the last few elusive members.

When Mrs. Thatcher rose on April seventh to address a packed House the

tension was so electric that the Speaker had considerable difficulty

keeping control. She addressed the House in firm, strident tones which

brought her own side to their feet when she resumed her place. The

atmosphere was no different when it was the turn of the Prime Minister

to reply. Both Leaders made a gallant effort to rise

above the petulance

of their adversaries but it was the Speaker who had the last word:

THE AYES TO THE MGM,, 311
THE NOSTO THE LEFT, 310
THE AYES HAVE IT, THE AYES HAVE IT,

Pandemonium broke out. Opposition members waved their agenda papers in

triumph, knowing that James Callaghan would now have to call a General

Election. He immediately announced the dissolution of Parliament, and

after an audience with the Queen, Election Day was set for May 3, 1979.

At the end of that momentous week, those few members left at Westminster

were stunned by an explosion in the members' parking lot. Airey Neave,

the Shadow spokesman on Northern Ireland, had been blown up by Irish

terrorists as he was driving up the exit ramp to leave the Commons. He

died on the way to the hospital. 278 FIRST AMONG EQUALS

Members hurried back to their constituencies. Raymond found it hard to

escape from his department at such short notice, but Charles and Simon were

out in their respective High Streets shaking hands with the voters by the

morning following the Queen's proclamation.

For three weeks the arguments about who was competent to govern went back

and forth, but on May 3 the British people elected their first woman Prime

Minister and gave her party a comfortable majority of forty-three in the Commons.

Raymond's vote in Leeds was slightly reduced, while Joyce won the office

pool for predicting most accurately what her husband's majority would be.

He was beginning to reali7e that she knew more about the constituency than

he ever would.

A few days later, when Raymond returned to London, Kate had never seen him

so depressed, and decided to hold off telling him her own news once he

said, "God knows how many years it will be before I can be of some use again."

"You can spend your time in Opposition making sure the Government doesn't

dismantle all your achievements."

"With a majority of forty-three they could dismantle me if they wanted to,"

he told her. He placed the red leather box marked "Secretary of State for

Trade" in the comer, next to the ones marked "Minister of State at the

Department of Trade" and "Parliamentary Under Secretary at the Department

of Employment."

"They're only your first three," Kate tried to reassure him.

Simon increased his majority at Pucklebridge to 19,461, notching up another record, after which he and

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Elizabeth spent the weekend in their cottage with the children, waiting

for Mrs. Thatcher to select her team.

Simon was surprised when the Prime Minister phoned personally and asked

if he could come up to see her in Downing Street: that was an honor

usually afforded only to Cabinet Ministers. He tried not to anticipate

what she might have in mind.

He duly traveled up from the country and spent thirty minutes alone with

the new Prime Minister. When he heard what Mrs. Thatcher wanted him to

do, he was impressed that she had taken the trouble to see him in person.

She knew that no member ever found it easy to accede to such a request

but Simon accepted without hesitation. Mrs. Thatcher added that no

announcement would be made until he had had time to talk his decision

over with Elizabeth. Simon was touched by her personal consideration.

Simon thanked her and traveled back to his cottage in Pucklebridge.

Elizabeth sat in silence as she listened to Simon's account of his

conversation with the Prime Minister.

"Oh, my God," she said, when he had finished. "She offered you the chance

to be Minister of State, but in return we'll have no certainty of peace

for the rest of our lives."

"I can still say no," Simon assured her.

"That would be the act of a coward," said Elizabeth, "and you've never

been that."

"Then I'll phone the Prime Minister and tell her I accept."

"I ought to congratulate you," she said. "But it never crossed my mind

for one moment...."

Charles's was one of the few Tory seats in which the majority went down.

A missing wife is hard to explain, especially when it is common knowledge that she is liv-

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ing with the former chairman of the adjoining

constituency.

Charles had faced a certain degree of embarrassment with his local

committee and he made sure that the one woman who couldn't keep her mouth

shut was told his version of the story "in strictest confidence." Any

talk of removing him had died when it was rumored that Charles would

stand as an independent candidate if replaced.

When the vote was counted, Sussex Downs still returned Charles to

Westminster with a majority of 20,176. He sat alone itt Eaton Square over

the weekend, but no one contacted him. He read in the Monday Telegraph

the full composition of the new Tory team.

The only surprise was Simon Kerslake's appointment as Minister of State

for Northern Ireland.

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"WELL, SAY SOMETHING."

"Very flattering, Kate. What reason did you give for turning the offer

down?" asked Raymond, who had been surprised to find her waiting for him at

the flat.

"I didn't need a reason."

"How did they feel about that?"

"You don't seem to understand. I accepted their offer." Raymond removed his glasses and tried to take in what Kate was saying. He

steadied himself by holding on to the mantelpiece.

Kate continued. "I had to, darting."

"Because the offer was too tempting?"

"No, you silly man. It had nothing to do with the offer as such, but it

gives me the chance to stop letting my life drift. Can't you see it was

because of you?"

"Because of me you're going to leave London and go back

to New York?"

"To work in New York and start getting my life in perspective. Raymond,

don't you realize it's been five years?"

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"I know how long it is and how many times I've asked you to many me."

"We both know that isn't the answer; Joyce can't be brushed aside that

easily. And it might even end up being the single reason you fail in your

career."

"Given time, we can overcome that problem," Raymond reasoned.

"That sounds fine now, until the Party wins the next election and lesser

men than you are offered the chance to shape future policy."

"Can't I do anything to make you change your mind?"
"Nothing, my darling. I've handed Chase my resignation and begin my new

job with Chemical Bank in a month."

"Only four weeks," said Raymond.

"Yes, four weeks. I had to hold off telling you until I had severed all

the bonds, had resigned and could be sure of not letting you talk me out

of it."

"Do you know how much I love you?"

"I hope enough to let me go before it's too late."

Charles would not normally have accepted the invitation. Lately he had

found cocktail parties to consist of nothing but silly little bits of

food, never being able to get the right drink and rarely enjoying the

trivial conversation. But when he glanced on his mantelpiece and saw an

invitation from Lord Carrington, the Foreign Secretary, he felt it might

be an amusing break from the routine he had fallen into since Fiona had

left. He was also keen to discover more about the rumored squabbles in

the Cabinet over expenditure cuts. Charles checked his tie in the mirror,

removed an umbrella from the hat stand and left Eaton Square for Ovington

Square.

He and Fiona had been apart for nearly two years.

Charles had heard from

several sources that his wife had now moved in with Dalglish on a

permanent basis de-

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spite his unwillingness to co-operate in a divorce. He had remained

discreetly silent on his wife's new life except for one or two tidbits he

dropped selectively in the ears of well-chosen gossips. That way he had

elicited for himself sympathy from every quarter while remaining the

magnanimous loyal husband.

Charles had spent almost all of his spare time in the Commons, and his

most recent budget speech had been well received by both the House and

the national press. During the committee stage of the Finance Bill he had

allowed himself to be burdened with a lot of the donkey work. Clive

Reynolds had been able to point out discrepancies in some clauses of the

bill, which Charles passed on to a grateful Chancellor. Then Charles re-

ceived praise for saving the Government from any unnecessary

embarrassment. At the same time, he disassociated himself from the "wets"

as the Prime Minister referred to those of her

colleagues who did not

unreservedly support her monetarist policies. If he could keep up his

work output, he was confident he would be preferred in the first

reshuffle.

By spending his mornings at the bank and his afternoons and evenings in

the Commons, Charles managed to combine both worlds with minimum

interruption from his almost nonexistent private life. He arrived at Lord Carrington's front door a little after six forty-five.

A maid answered his knock, and he walked straight through to a drawing

room that could have held fifty guests and very nearly did.

He even managed to be served with the right blend of whiskey before

joining his colleagues from both the Upper and Lower Houses. He saw her

first over the top of Alec Pimkin's balding head. "Who is she?" asked Charles, not expecting Pimkin to

"Amanda Wallace," said Pimkin, glancing over his shoulder. "I could tell you a thing or twoBut 284

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Charles had already left his colleague in mid-sentence. The sexuality of

the woman was attested to by the fact that she spent the entire evening

surrounded by attentive men like moths around a candle. If Charles had not

been one of the tallest men in the room he might never have seen the

flame.

It took him another ten minutes to reach her side of the room, where

Julian Ridsdale, a colleague of Charles's in the Commons, introduced

them, only to be dragged away moments later by his wife. Charles was left staring at a woman who would have

looked beautiful in

anything from a ballgown to a towel. Her slim body was encased in a white

silk dress, and her fair hair touched her bare shoulders. It had been

years since he had found it so hard to make conversation.

"I expect you already have a dinner engagement?" Charles asked her in the

brief interval before the vultures closed in again.

"No," she replied and smiled encouragingly. She agreed to meet him at

Walton's in an hour's time. Charles dutifully began to circulate around

the room, but it was not long before he found his eyes drawn back to her.

Every time she smiled, he found himself responding, but Amanda didn't

notice because she was always being flattered by someone else. When he

left, an hour later, he smiled directly at her, and this time he did win

a knowing grin-

Charles sat alone at a comer table in Walton's for another hour. He was

just about to admit defeat and return home when she was ushered to the

table. The anger that had developed from being kept waiting was forgotten

the moment she smiled and said, "Hello, Charlie."

He was not surprised to learn that his tall, elegant companion earned her

living as a model. As far as Charles could see, she could have modeled

anything from toothpaste to stockings. So enchanting were her fair curls

and large blue eyes that he hardly noticed that

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her conversation rarely strayed beyond the world's gossip columns.

"Shall we have coffee at my place?" Charles asked after

an unhurried

dinner. She nodded her assent and he called for the bill, not checking the

addition as he normally did.

He was delighted, if somewhat surprised, when she rested her head on his

shoulder in the cab on the way back to Eaton Square. By the time they had

been dropped off at Eaton Square, most of Amanda's lipstick had been

removed. The cabbie thanked Charles for his excessive tip and couldn't

resist adding, "Good luck, sir. ~1

Charles never did get around to making the coffee.

When he woke in the morning, to his surprise he found her even more

captivating, and for the first time in weeks he quite forgot to turn on

"Yesterday in Parhament."

Elizabeth listened carefully as the man from Special Branch explained how

the safety devices worked. She tried to make Peter and Lucy concentrate on

not pressing the red buttons that were in every room and would bring the

police at a moment's notice. The electrician had already wired every room

in Beaufort Street and now he had nearly finished at the cottage.

At Beaufort Street a uniformed policeman stood watch by the front door

night and day. In Pucklebridge, because the-cottage was so isolated, they

had to be surrounded by arc lamps that could be switched on at a moment's notice.

"It must be damned inconvenient," suggested Archie Millburn during dinner.

Upon his arrival at the cottage he had been checked by security patrols

with dogs before he was able to shake hands with his host.

"Inconvenient is putting it mildly," said Elizabeth.

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"Last week Peter broke a window with a cricket ball and we were

immediately lit up like a Christmas tree."

"Do you get any privacy?" asked Archie.

"Only when we're in bed. Even then you can wake up to find you're being

licked; you sigh and it turns out to be an Alsatian." Archie laughed. "Lucky Alsatian."

Each morning when Simon was driven to work, he was accompanied by two

detectives, a car in front and another to the rear. He had always thought

there were only two ways from Beaufort Street to Westminster. For the

first twenty-one days as Minister, he never traveled the same route

twice.

Whenever he was due to fly to Belfast, he was not informed of either his

departure time or from which airport he would be leaving. While the

inconvenience drove Elizabeth mad, the tension had the opposite effect

on Simon. Despite everything, it was the first time in his life he didn't

feel it was necessary to explain why he'd chosen to be a politician to

anyone but Lucy.

"Why can't the North and South be friends?" she had asked her father.

"Because," replied Simon, "most of the people in the South are Catholics,

while in the North they are nearly all Protestants."

"And that stops them from liking each other?" said Lucy in disbelief.

"Yes, because the Protestants in the North fear that if they separated

from Britain, as the Catholics are demanding, and became part of a United

Ireland, they would lose all their rights. And then the

Catholics would

be in control."

"I thought you told me that Christians believed all men were equal in the

eyes of God."

Simon had no reply.

Inch by inch he worked to try to bring the Catholics

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and Protestants together. Often after a month of inches he would lose a

yard in one day, but he never displayed any anger or prejudice except

perhaps, as he told Elizabeth, "a prejudice for common sense." Given time,

Simon believed, a breakthrough would be possible-if only he could find on

both sides a handful of men of good will.

During the all-party meetings in Northern Ireland, both factions began

to treat him with respect and-privately-with affection. Even the

Opposition spokesman at Westminster openly acknowledged that Simon Kers-

lake was turning out to be an excellent choice for the "dangerous and

thankless Ministry."

"This is the third time in five years," said the doctor, trying not to $\ensuremath{\text{to}}$

sound disapproving.

"I may its well book into the same clinic as before," said Amanda

matter-of-factly.

"Yes, I suppose so," said the doctor. "Is there any chance the father

would want you to have this child?"

"I can't be certain who the father is," said Amanda, looking shamefaced

for the first time.

The doctor made no comment other than to say, "I estimate that you are

at least six weeks pregnant, but it could be as much as ten."

"The end of one affair and the beginning of another," said Amanda under

her breath.

The doctor looked down at the confidential file. "Have you considered

giving birth to the child and then bringing it up yourself? "

"Good heavens, no," said Amanda. "I make my living as a model, not as a

mother."

"So be it," sighed the doctor, closing the file. "I'll make all the -_- $\,$

she avoided saying "usual"-"necessary arrangements. Perhaps you could

give me a call in about a week rather than make the trip down again."

Amanda nodded and said, "Could you let me know 288 FIRST AMONG EQUALS

what the chnic is going to charge this time? I'm sure it's suffering from

inflation like the rest of us."

Somehow the doctor managed to check her temper as she showed Amanda to

the door. Once Amanda had left, the doctor picked up the confidential

file from her desk, walked over to the cabinet and flicked through S, T,

U, until she found the right slot for Wallace. She paused and wondered

if having the child might change the patient's whole cavalier attitude

to life.

Peter and Lucy had certainly changed her whole life far more than she had ever anticipated.

Raymond drove Kate to Heathrow. He was wearing the pink shirt she had

chosen for him; she was wearing the little red box. He had so much to

tell her on the way to the airport that he hardly spoke

at all. The last

four weeks had gone by in a flash. It was the first time he had been

grateful for being in Opposition.

"It's all right, Red. Don't fuss. We'll see each other whenever you come

to New York."

"I've only been to America once in my life," he said. She tried to smile.

Once she had checked her eleven bags in at the counter, a process that

seemed to take forever, she was allocated a seat.

"Flight BA one hundred seven, Gate fourteen, boarding in ten minutes,"

she was informed.

"Thank you," she said and rejoined Raymond, who was sitting on the end

of an already crowded tubular settee. He had bought two cups of coffee

while Kate had been checking in. They were both already cold. They sat

and held hands like children who had met on a summer holiday and now had

to return to separate schools.

"Promise me you won't start wearing contact lenses the moment I've gone."

"Yes, I can promise you that," said Raymond, touching the bridge of his glasses.

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"I've so much I still want to tell you," she said. He turned toward her. "Vice-presidents of banks shouldn't cry," he said,

brushing a tear from her cheek. "The customers will realize you're a soft

touch."

"Neither should future Prime Ministers," she replied.

"AN I wanted to say

is that if you really feel . . . " she began.

"Hello, Mr. Gould."

They both looked up to see a broad smile spread across

the face of

someone whose tan proved that he had just arrived from a sunnier climate.

"I'm Bert Cox," he said, thrusting out his hand, "I don't suppose you

remember me." Raymond let go of Kate's hand and shook Mr. Cox's.

"We were at the same primary school in Leeds, Ray. Mind you, that was a

million light years ago. You've come a long way since then."

How can I get rid of him? wondered Raymond desperately. "This is the missus," Bert Cox continued obliviously, gesturing at the

silent woman in a flowery dress by his side. She smiled but didn't speak.

"She sits on some committee with Joyce, don't you, love?" he said, not

waiting for her reply.

"This is the final call for Flight BA one hundred seven, now boarding at

Gate fourteen."

"We always vote for you, of course," continued Bert Cox.
"The rnissus--"

he pointed to the lady in the flowered dress again--thinks you'll be

Prime Minister. I always say---"

"I must go, Mr. Gould," said Kate, "or I'll miss my flight."

"Can you excuse rne for a moment, Mr. Cox?" said Raymond.

"Delighted. I'll wait, I don't often get a chance to have a word with my MP."

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Raymond walked with Kate toward the gate. "I am sorry about this, I'm $\,$

afraid they're all like that in Leeds--hear-ts of gold, but never stop

talking. What were you going to say?"

"Only that I would have been happy to live in Leeds,

however cold it is.

I never envied anyone in my life, but I do envy Joyce." She kissed him

gently on the cheek and walked toward the security barrier before he

could reply. She didn't look back.

"Are you feeling all right, madam?" asked an airport official as she went

through the gate.

"I'm fine," said Kate, brushing aside her tears. She walked slowly toward

Gate 14, happy that he had worn the pink shirt for the first time. She

wondered if he had found the note she had left in the breast pocket. If

he had asked herjust one more time ...

Raymond stood alone and then turned to walk aimlessly toward the exit.

"An American lady, I would have guessed," said Mr. Cox rejoining him.

"I'm good on accents."

"Yes," said Raymond, still alone.

"A friend of yours?" he asked.

"My best friend," said Raymond.

Charles returned home after the debate feeling pleased with himself. He

had received praise for his latest speech from every wing of the party,

and the Chief Whip had made it quite clear that Charles's efforts on the

Finance Bill had not gone unnoticed.

As he drove back to Eaton Square he wound down the car window and let the

fresh air rush in and the cigarette smoke out. His smile widened at the

thought of Amanda sitting at home waiting for him. It had been a glorious

couple of months. At forty-eight, he was experiencing realities he had

never dreamed of in fantasy. As each day passed, he expected the

infatuation to wear off, but

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instead it only grew more intense. Even the memory the day after was better

than anything he had experienced in the past.

Once the Holbein had been restored to his dining room wall, he would be

willing to grant Fiona her divorce. Charles then planned to talk to Amanda

about their future. He parked the car and took out his latchkey, but she

was already there opening the front door to throw her arms around him.

"Let's go straight to bed," she said. "I feel in the mood."

Charles would have been shocked had Fiona uttered such feelings even once

in all their years of married life, but Amanda made it appear quite

natural. She was already lying naked on the bed before Charles could get

his vest off. After they had made love and she was settled in his arms,

Amanda told him she would have to go away for a few days.

"Why?" said Charles, puzzled.

"I'm pregnant," she said matter-offactly. "I can always go to a clinic.

Don't worry, I'll be as right as rain in no time."

"But why don't we have the baby?" said a delighted Charles, looking down

into her blue eyes. "I've always wanted a son."

"Don't be silly, Charlie. There's years ahead of me for that."

"But if we were married?"

"You're already married. Besides, I'm only twentysix."

"I can get a divorce in a moment and life wouldn't be so bad with me, would

it?"

"Of course not, Charlie. You're the first man I've ever really cared for."

Charles smiled hopefully. "So you'll think about the idea?"

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Amanda looked into Charlie's eyes anxiously. "If I had a child I would

hope he had blue eyes like yours."

"Will you marry me?" he asked.

-IT think about it. In any case, you may have changed your mind by morning."

When ten days had passed and Elizabeth had not yet heard from Miss

Wallace, she decided the time had come to phone her. Elizabeth flicked

through her patients file and noted the latest number Amanda Wallace had given.

Elizabeth dialed the number. It was some time before it was answered.

"9712. Charles Hampton speaking." There was a long silence. "Is anyone

there?"

Elizabeth couldn't reply. She replaced the phone and felt her whole body

come out in a cold sweat. She closed Amanda Wallace's file, and returned it to the cabinet.

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SIMON HAI) SPENT nearly a year preparing a White Paper entitled "A Genuine

Partnership for Ireland, " for consideration by the House. The Government's

aim was to bring North and South together for a period of ten years, at

the end of which a more permanent arrangement could be considered. During

the ten years both sides would remain under the direct rule of Westminster

and Dublin. Both Protestants and Catholics had

contributed to "the

Charter, " as the press had dubbed the complex agreement. With considerable

skill and patience Simon had convinced the political leaders of Northern

Ireland to append their names to the final draft when and if it was

approved by the House.

He admitted to Elizabeth that the agreement was only a piece of paper,

but he felt it was a foundation stone on which the House could base an

eventual settlement. On both sides of the Irish sea, politicians and

journalists alike were describing the Charter as a genuine breakthrough.

The Secretary of State for Northern Ireland was to present the White

Paper to the Commons when Irish business was next scheduled on the

parfiamentary calen-

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dar. Simon, as the architect of the Charter, had been asked to deliver the

final speech on behalf of the Government. He knew that if the House backed

the concept of the document he might then be allowed to prepare a

parliamentary bilI and thus overcome a problem so many other politicians

had failed to solve before him. If he succeeded, Simon felt that all his

efforts would prove worthwhile.

When Elizabeth sat down to read through the final draft in Simon's study,

even she admitted for the first time that she was pleased that he had

accepted the Irish appointment.

Peter rushed in the front door covered with mud. "We won four to three.

When's dinner? I'm starving."

Both Simon and Effizabeth laughed.

"As soon as you've had a bath," she said to her retreating son. "Now,

embryonic statesman, "Elizabeth continued, turning back to Simon, "are

you also ready for your dinner like every normal human being at this time

in the evening9"

"I certainly am, and I haven't won four to three yet." Simon moved his

copy of the one hundred and twentynine page Charter onto his desk,

planning to go over it again once he had finished dinner.

Peter came bounding down the stairs a few minutes later.

"I scored the

winning goal, Dad."

"During the half-time interval, no doubt?"

"Very funny, Dad. No, I was on the right wing when I ...

"Damn," they both heard Elizabeth say from the kitchen.

"What is it?" asked Simon.

"I'm out of milk."

"I'R go and buy some, " Simon volunteered.

"Can I come with you?" said Peter. "Then I can tell you about my goal."

"Of course you can, son."

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The two policemen on the door were chatting when Simon and Peter came out.

"Come on, one of you, my wife needs a carton of milk, so affairs of state

must be held up for the time being."

"I'm sorry, Minister," said the sergeant. "When I was told you would be in

for the rest of the evening I allowed the official car to go off duty. But

Constable Barker can accompany you."

"That's no problem," said Simon. "We can take my wife's car. Peter, run

back and pick up Mum's car keys, and while you're at it, find out where

she's parked the damned thing."

Peter disappeared back inside.

"Been in the force long9" Simon asked Constable Barker as they waited on

the doorstep for Peter to return.

"Not that long, sir. Started on the beat just over a year ago-"

"Are you married, Constable?"

"Fine chance on my salary, sir."

"Then you won't have encountered the problem of being milkless."

"I don't think they've ever heard of milk in the police canteen, sir."

"You should try the House of Commons sometime," said Simon. "I don't

imagine you'd find it any betterthe food, that is, not to mention the

salary."

The constable laughed as Peter returned, jangling the car keys.

"Off we go, Constable, but I warn you, you'll have to suffer a running

commentary on my son's school football match. He scored the winning goal,"

said Simon, winking at the policeman.

"I was going down the right wing," said Peter, oblivious to his father's

sarcasm, "and first I dodged past my opposite number, then I flicked the $\,$

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ball to my captain

before running flat out back into the center." Peter paused to make sure

both men were following the details with rapt attention. Satisfied, he

continued. "The captain passed the ball back to me and I took it on the full

toss with my left leg, blocked it, controlled it and then shot at the far

corner of the goal mouth." Peter paused again.

"Don't keep us in suspense," said Simon as they reached the car.

"The goalie dived full length, his finger touching the ball," said Peter as

Simon opened the car door, "but it was too late. I . . " Like everyone else in Beaufort Street, Elizabeth heard the explosion, but

she was the first to realize what it must be. She ran out of the front door

in search of the duty policeman. She saw him running down the road and

quickly followed.

The little red car was scattered all over the side street, the glass from

its windows making the pavement look as though there had been a sudden

hailstorm.

When the sergeant saw the severed head, he pulled Elizabeth back. Two other

forms lay motionless in the road.

Within minutes, six police cars and an ambulance had arrived and Special

Branch officers had cordoned off the area with white ribbon. The job of

picking up the remains of the police constable needed a very resolute man.

Elizabeth was taken to Westminster Hospital in a police car, where she

learned that both her husband and son were in critical condition. When she

told the surgeon in charge that she was a doctor, he was more forthcoming

and answered her questions candidly. Simon was suffering from multiple

fractures and lacerations, a dislocated hip, and a severe loss of blood.

The doctors were attempting to remove a piece of glass lodged only inches

from Peter's heart.

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She sat alone outside the operating room waiting for any scrap of news.

Hour after hour went by, and Elizabeth kept recalling Simon's words: "Be

tolerant. Always remember there are still men of good will in Northern

Ireland." She found it almost impossible not to scream, to think of the

whole lot of them as murderers. Her husband had worked tirelessly on their

behalf. He wasn't working as a Catholic or a Protestant, just as a man try-

ing to do an impossible task. Her son only wanted to get back home and tell

her about his goal. And in the back of her mind was the knowledge that she

had been the intended target.

Another hour passed. She watched a policeman steer reporters-who were

arriving by the minute-into an anteroom off the main entrance. Finally a

tired, grayfaced man came out into the corridor through the flapping rubber

doors. "Your husband's still hanging on, Dr. Kerslake. He has the

constitution of an ox; most people would have let go by now. We'll know

more about your son's condition as soon as the operation is over. All $\ensuremath{\mathsf{I}}$

know is, they have managed to remove the piece of glass." He smiled. "Can

I find you a room so that you can get some sleep?"
"No, thank you," Elizabeth replied. "I'd prefer to be near them." She added

in a distracted way, "I want to hear about the winning goal."

She did not notice the doctor's puzzled look.

Elizabeth phoned home to check how Lucy was coping.

Elizabeth's mother

answered the phone. She had rushed over the moment she had heard and was

keeping Lucy away from the radio and the television.

"How are they?" she

asked.

Elizabeth told her mother all she knew and then spoke to Lucy.

"I'm taking care of Grandmother," Lucy promised her. Elizabeth couldn't hold back the tears. "Thank you,

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darling," she said and quickly replaced the receiver. She returned to the

bench outside the operating room, kicked off her shoes, curled her legs

under her body and tried to snatch some sleep.

She woke with a start in the early morning. Her back hurt and her neck

was stiff. She walked slowly up and down the corridor in her bare feet

stretching her aching limbs, searching for anyone who could tell her some

news. Finally a nurse who brought her a cup of tea assured her that her

husband and son were both still alive. What did "still alive" mean?

She stood and watched the grim faces coming out of the two operating

rooms and tried not to recognize the telltale signs of despair. The

surgeon told her she ought to go home and rest. They could tell her

nothing definite for at least twenty-four hours.

Elizabeth didn't move from the corridor for another day and another

night, and she didn't return home until the surgeon told her the news.

When she heard she fell on her knees and wept.

Simon would live; they had saved her husband's life. She continued to

weep. Her son Peter had died a few minutes before. They had tried everything.

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24.

"GOT TIME FOR A QUICK ONET' asked Alexander Dalglish.

"If you press me," said Pimkin.

"Fiona," shouted Alexander. "It's Alec Pimkin; he's dropped in for a

dfink."

Fiona came in to join them. She was dressed in a bright yellow frock and

had allowed her hair to grow down to her shoulders.

"It suits you," said Pimkin, tapping his bald head.

"Thank you," said Fiona. "Why don't we all go through to the drawing

room?"

Pimkin happily obeyed and had soon settled himself into Alexander's

favorite chair.

"What will you have?" asked Fiona, as she stood by the bar cabinet.

"A large gin with just a rumor of tonic."

"Well, how's the constituency faring since my resignation?" asked

Alexander.

"It ticks along, trying hard to survive the biggest sex scandal since

Profumo, " chuckled Alec.

"I only hope it hasn't harmed you politically," said Alexander.

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"Not a bit of it, old fellow," said Pimkin, accepting the large

Beefeater-and-tonic Fiona handed him. "On the contrary, it's taken their

minds off me for a change."

Alexander laughed.

"In fact," continued Pimkin, "interest in the date of your wedding has been

eclipsed only by that of Charles and Lady Di. Gossips tell me," he

continued, clearly enjoying himself, "that my Honorable friend, the Member

for Sussex Downs, made you wait the full two years before you could place

an announcement in The Times."

"Yes that's true," said Fiona. "Charles didn't even answer my letters

during that period, but lately, when any problem's arisen, he's been almost

friendly."

"Could that be because he also wants to place an announcement in The

Times?" said Pimkin, downing his gin quickly in the hope of being offered

a second.

"What do you mean?"

"The fact that he has lost his heart to Amanda Wallace."

"Amanda'?" said Fiona in disbelief. "Surely, he's got

more sense than

that."

"I don't think it has much to do with sense," said Pimkin, holding out his

glass. "More to do with sexual attraction."

"But he's old enough to be her father. Besides, Amanda is hardly his type."

"That may well be the case, but I am informed by a reliable source that

marriage is being proposed."

"You can't be serious," said Fiona flatly.

"The subject has most certainly been broached, for she is undoubtedly

pregnant and Charles is hoping for a son," said Pirakin in triumph as he

accepted his second double gin.

"That's not possible," said Fiona. "I can assure you---2' She caught

herself and stopped.

"And I can assure you that some of the more ungener-301

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ous of our brethren are already suggesting the names of several candidates

for the role of father."

"Alec, you're incorrigible."

"My dear, it is common knowledge that Amanda has slept with half the

Cabinet and a considerable cross section of

backbenchers."

"Stop exaggerating," said Fiona.

"And what's more," continued Pimkin as if he hadn't heard her, "she has

only stopped short of the Labour front bench because her mother told her

they were common and she might catch something from them."

Alexander laughed, "But surely Charles hasn't fallen for the pregnancy

trick?"

"Hook, line and sinker. He's like an Irishman who's been locked into a

Guinness brewery over a weekend. Dear Amanda has my Honorable friend

uncorking her at every opportunity."

"But she's just plain stupid," said Alexander. "The only time I met her

she assured me that David Frost was turning out to be an excellent

chairman of the Conservative Party."

"Stupid she may be, but plain she is not. I'm told they are updating the

Kama Sutra together."

"Enough, Alec, enough," said Fiona, laughing.

"You're right," said Pimkin, aware that his glass was nearly empty once

again. "A man of my impeccable reputation cannot afford to be seen

associating with people living in sin. I must leave immediately,

darlings," he said, rising to his feet. Pimkin put his glass down and

Alexander accompanied him to the front door.

As it closed, Alexander turned to Fiona. "Never short of useful

information, our member, " he said.

"I agree," said Fiona. "So much gleaned for such a small investment in

Beefeater."

As Alexander walked back into the drawing room he added, "So what have

you done about the Holbein?"

"I signed the final documents this morning, after we

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both agreed that at last Charles had come to his senses. He even wanted to

rush the proceedings through."

"And now we know why," said Alexander. "So I see no reason why we should

fall in so conveniently with his little plan."

"What do you have in mind?" asked Fiona.

"Have you seen this'?" he asked, passing her a copy of Sotheby's latest

catalogue of Old Master paintings.

Three weeks after the bombing, Simon left the Westminster Hospital on

crutches, Elizabeth by his side. His fight leg had been so shattered that

he had been told he would never walk properly again. As he stepped out onto

Horseferry Road, a hundred cameras flashed to meet editors' demands to

capture the tragic hero. None of the photographers asked Simon and

Elizabeth to smile. Normally cynical journalists were moved by the simple

dignity with which both the Minister and his wife conducted themselves. The

pictures the press carried the next day showed clearly they had lost their

only son.

After a month of complete rest, Simon returned to his Irish Charter against

doctor's orders, knowing the document was still due to be debated in the

House in only two weeks' time.

The Secretary of State and the Under Secretary for Northern Ireland visited

Simon at home on several occasions, and it was agreed that the Under

Secretary would take over Simon's responsibilities temporarily and deliver

the winding-up speech. During his absence the whole

Northern Ireland office

came to realize just how much work Simon had put into the Charter, and no

one was complacent about taking his place.

The attempt on Simon's life and the death of his son had turned the special

debate on the Charter into a national media event, the BBC scheduling a

broadcast of the entire proceedings on Radio Four from three-thirty to the

vote at ten o'clock.

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On the afternoon of the debate, Simon sat up in bed, listening to every

word on the radio as if it were the final episode in a dramatic serial,

desperate to learn the outcome. The speeches opened with a clear and

concise presentation of the Charter by the Secretary of State for Northern

Ireland, which left Simon feeling confident that the whole House would

support his plan. The Opposition spokesman followed with a fair-minded

speech, raising one or two queries about the controversial Patriots' Clause

with its special rights for Protestants in the South and Catholics in the

North, and about how it would affect the Catholics unwilling to register in

Northern Ireland. Otherwise, he reassured the House that the Opposition

supported the Char-ter and would not call for a division vote.

Simon began to relax for the first time as the debate continued, but his

mood changed as some back-bench members started to express more and more

anxiety over the Patriots' Provision. One or two of them were even

insisting that the Charter should not be sanctioned by

the House until the

need for the Patriots' Provision was fully explained by the Government.

Simon realized that a few narrow-minded men were simply playing for time in

the hope the Charter would be held up and in later months forgotten. For

generations such men had succeeded in stifling the hopes and aspirations of

the Irish people while they allowed bigotry to undermine any real progress

toward peace. Elizabeth came in and sat on the end of the bed.

"How's it going?" she asked.

"Not well," said Simon. "It will now all depend on the Opposition

spokesman." They both listened intently.

No sooner had the Opposition spokesman risen than Simon realized that this

man had misunderstood the real purpose of the Patriots' Provision and that

what Simon had agreed to with both sides in Dublin and Belfast was not

being accurately explained to the House. There was

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no malice in the speech. The man was clearly following what had been agreed

to through the usual channels, but Simon could sense that his lack of

conviction was sowing doubts in the minds of members. A division vote might

be called after all.

After one or two members raised further questions about the Patriots'

Clause, the Shadow Minister finally suggested, "Perhaps we should wait

until the Minister of State is fully recovered and able to report to the

House himself."

Simon felt sick. He was going to lose the Charter if it didn't get through

the House tonight. All the hard work and good will would count for nothing.

His son's death would count for nothing. Simon made a decision. "I'd love

a hot cup of cocoa," he said, trying to sound casual.

"Of course, darling. I'll just go and turn the kettle on. Would you like a

biscuit while I'm up7"

Simon nodded, Once the bedroom door was closed, he slipped quietly out of

bed and dressed as quickly as he could. He picked up his blackthorn stick,

a gift from Dr. Fitzgerald, the Irish Prime Minister, which had been among

the dozens of presents sent to his home awaiting his return from the

hospital. Then he hobbled silently down the stairs and across the hall,

hoping Elizabeth and Lucy would not hear him. He eased the front door open.

When the policeman on duty saw him, Simon put a finger to his lips and

closed the door very slowly behind him. He made his way laboriously up to

the police car, lurched into the back and said, "Switch on the radio,

please, and drive me to the House as quickly as possible."

Simon continued to listen to the Opposition spokesman as the police car

weaved in and out of the traffic on a route he hadn't traveled before. They

arrived at the St. Stephen's entrance to the Commons at nine twenty-five.

Visitors stood to one side as they might for royalty. But Simon didn't

notice. He hobbled on as quickly as he 305 FIRST AMONG EQUALS

could through the central lobby, oblivious to the awkwardness of his gait,

turning left past the policeman and on toward the entrance of the House.

He prayed he would reach the chamber before the

Government spokesman rose

to deliver his winding-up speech. Simon passed an astonished chief

doorkeeper and arrived at the bar of the House as the new digital clock

showed 9:29.

The Opposition spokesman was resuming his place on the front bench to

muffled cries of "Hear, hear." The Speaker rose, but before he had time

to call upon the Minister of State to reply, Simon stepped slowly forward

onto the green carpet of the Commons. For a moment there was a stunned

silence; then the cheering began. It had reached a crescendo by the time

Simon arrived at the front bench. His blackthorn stick fell to the floor

as he clutched the dispatch box. The Speaker called out his name sotto

voce.

Simon waited for the House to come to complete silence. "Mr. Speaker, I must thank the House for its generous welcome. I return

this evening because, having listened to every word of the debate on the

radio, I feel it necessary to explain to Honorable Members what was

behind my thinking on the Patriots' Provision. This was not some

superficial formula for solving an intractable problem, but an act of

good faith to which the representatives from all sides felt able to put

their names. It may not be perfect, since words can mean different things

to different people-as lawyers continually demonstrate to us."

The laughter broke the tension that had been building in the House.

"But if we allow this opportunity to pass today, it will be another

victory for those who revel in the mayhem of Northern Ireland, whatever

their reason, and a defeat for all men of good will." The House was silent as Simon went on to explain in 306 FIRST AMONG EOUALS

detail the theory behind the Patriots' Provision and the effect it would

have on both Protestants and Catholics in North and South. He also covered

the other salient clauses in the Charter, answering the points that had been

raised during the debate until, in glancing up at the clock above the

Speaker's chair, he realized he had less than a minute left.

"Mr. Speaker, we in this great House, who have in the past decided the fate

of nations, are now given an opportunity to succeed today where our

predecessors have failed. I ask you to support this Charter-not unreserv-

edly, but to show the bombers and the murderers that here in Westminster we

can cast a vote for the children of tomorrow's Ireland. Let the

twenty-first century be one in which the Irish problem is only a part of

history. Mr. Speaker, I seek the support of the whole House."

The motion on the Charter was agreed to without a division.

Simon immediately returned home, and on arrival silently crept upstairs. He

closed the bedroom door behind him and fumbled for the switch. The light by

the side of the bed went on, and Elizabeth sat up.

"Your cocoa's gone cold and I've eaten all the

biscuits," she said

brightly, "but thank you for leaving the radio on. At least I knew where

you were."

Simon started to laugh.

Elizabeth started to cry.

"What's the matter, darling?" said Simon, coming to her side.

"Peter would have been so proud of you."

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25

CHARLES AND AMANDA were married at the most inconspicuous registry office

in Hammersmith. They then departed for a long weekend in Paris. Charles

had told his bride that he preferred not to let anyone learn of the

marriage for at least another week. He didn't want Fiona to find a further

excuse for not returning the Hotbein. Amanda readily agreed, and then she

remembered; but surely Alec Pirnkin didn't count? When they arrived on Friday night at the PlazaAth6n6e, they were escorted

to a suite overlooking the courtyard. Later, over dinner, Amanda

astonished the waiters with her appetite as well as the cut of her dress.

Paris turned out to be fun, but when Charles read in the Herald Tribune

the next day that Mrs. Thatcher was considering a reshuffle that very

weekend, he cut their honeymoon short and returned to London on Sunday,

two days earlier than planned. Amanda was not overjoyed. Her husband

spent Saturday evening and the whole of Sunday at Eaton Square next to

a phone that never tang.

That same Sunday evening the Prime Minister called for Simon Kerslake and told him that he was to be made

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a Privy Councillor and would be moved from the Northern Ireland Office to

the Foreign Office as Minister of State.

He had started to protest, but Mrs. Thatcher forestalled any discussion. "I

don't want any more dead heroes, Simon," she said sharply. "Your family has

been through enough."

Elizabeth was relieved when she heard the news--although Simon doubted if

she would ever fully recover from the ordeal. Whereas his scars were

visible for all to see, hers, he suspected, were deeper-grained.

Mrs. Thatcher finally called Charles Hampton on Tuesday morning while he

was waiting in Eaton Square for the return of the Holbein. His lawyers had

agreed with Fiona's that the first Earl of Bridgewater should he back at

Charles's home by eleven that morning. Only the Queen or Mrs. Thatcher

could have kept Charles from being there to receive it. The Prime

Minister's call came long after he thought the reshuffle was over.

Charles took a taxi to Downing Street and was quickly ushered into the

Prime Minister's study. Mrs. Thatcher began by complimenting him on the

work he had carried out on successive finance bills in Opposition and in

Government. She then invited him to join the front-bench team as a Minister

of State at the Treasury.

Charles accepted gracefully, and after a short policy discussion with the

Prime Minister drove back to Eaton Square to celebrate both his triumphs.

Amanda met him at the door to tell him the Holbein had been returned. Fiona

had kept her part of the bargain: the painting had been delivered at eleven

o'clock sharp.

Charles strode confidently into his drawing room, delighted to find the

bulky package awaiting him. He was by no means so pleased to be followed by

Amanda, a cigarette in one hand and a glass of gin in the other-, but this

was not a day for quarrels, he decided. He told her 309 FIRST AMONG EQUALS

of his appointment, but she didn't seem to take in its significance until

her husband opened a bottle of champagne.

Charles poured out two glasses and handed one to his bride.

"A double celebration. What fun," she said, first finishing her gin.

Charles took a quick sip of the champagne before he began to untie the

knots and tear away the smart red wrapping paper that covered his

masterpiece. Once the paper had been removed he pulled back the final

cardboard covers. Charles stared with delight at the portrait.

The first Earl of Bridgewater was back home. Charles picked up the gold

frame he knew so well to return it to its place in the dining room, but

he noticed that the picture had come a little loose. "Damn," he said.

"What's the matter?" asked Amanda, still leaning against the door,

"Nothing important, only I shall have to get the frame fixed. I'll drop

it at Oliver Swann's on the way to the bank. I've waited nearly three

years-another couple of days won't make any difference."
Now that Charles had accepted the post of Minister of
State at the

Treasury he knew there was one little arrangement he had to clear up

before the appointment became public knowledge. With that in mind, he

drove to the bank and summoned Clive Reynolds to his office. It was clear

from Reynolds's manner that the news of Charles's Ministerial appointment

had not yet become public.

"Clive--" Charles called him that for the first time-"I have a

proposition to put to you."

Clive Reynolds remained silent.

"The Prime Minister has offered me a post in the Government."

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"Congratulations," said Reynolds, "and well deserved, if I may say so."

"Thank you," said Charles. "Now-I'm considering offering you the chance

to stand in for me as chairman during my absence." Clive Reynolds looked surprised.

"On the clear understanding that if the Conservatives were to return to

Opposition or I were to lose my appointment in Government, I would be

reinstated as chairman immediately."

"Naturally," said Reynolds. "I should be delighted to fill the

appointment for the interim period."

"Good man," said Charles. "It can't have escaped your notice what

happened to the last chairman in the same situation."

"I shall make certain that will not happen again."

"Thank you," said Charles. "I shall not forget your loyalty when I $\,$

return."

"And I shall also endeavor to carry on the traditions of the bank in your

absence, " said Reynolds, his head slightly bowed.

"I feel sure you will, " said Charles,

The board accepted the recommendation that Clive Reynolds be appointed

as temporary chairman, and Charles vacated his office happily to take up

his new post at the Treasury.

Charles considered it had been the most successful week of his life, and

on Friday evening on the way back to Eaton Square he dropped into Oliver

Swann's gallery to pick up the Holbein.

"I'm afraid the picture didn't quite fit the frame," said Mr. Swann.

"Oh, I expect it's worked loose over the years," Charles said.

"No, Mr. Hampton, this frame was put on the portrait quite recently," said Swann.

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"That's not possible," said Charles. "I remember the frame as well as I

remember the picture. The portrait of the first Earl of Bridgewater has

been in my family for over four hundred years."

"Not this picture," said Swann.

"What (to you mean?" said Charles, beginning to sound anxious.

"This picture came up for sale at Sotheby's about three weeks ago."

Charles went cold as Swann continued.

"It's the school of Holbein, of course," he said.

"Probably painted by

one of his pupils around the time of his death. I should think there are

a dozen or so in existence."

"A dozen or so," repeated Charles, the blood quite drained from his face.

"Yes, perhaps even more. At least it's solved one mystery for me," said

Swann, chuckling.

"What's that?" asked Charles, choking out the words.

"I couldn't work out why Lady Fiona was bidding for the picture, and then

I remembered that your family name is Bridgewater."

"At least this wedding has some style," Pimkin assured Fiona between

mouthfuls of sandwiches at the reception after her marriage to Alexander

Dalglish. Pimkin always accepted wedding invitations as they allowed him

to devour mounds of smoked-salmon sandwiches and consume unlimited

quantities of champagne. "I particularly enjoyed that short service of

blessing in the Guards' Chapel; and Claridge's can always be relied on

to understand my little proclivities." He peered around the vast room and

only stopped to stare at his reflection in a chandelier. Fiona laughed. "Did you go to Charles's wedding9"
"My darling, I'm told that only Amanda was invited,

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and even she nearly found she had another engagement. With her doctor, I believe."

"And he certainly can't afford another divorce?"

"No, not in Chafles's present position as Her Majesty's
Minister of

State. One divorce might go unnoticed but two would be considered

habit-forming, and all diligent readers of the gossip columns have been

able to observe that consummation has taken place."
"But how long will Charles be able to tolerate her behavior?"

"As long as he still believes she has given him a son who will inherit

the family title. Not that a marriage ceremony will prove legitimacy, $\mbox{"}$

added Pimkin.

"Perhaps Amanda won't produce a son?"

"Perhaps whatever she produces will be obviously not Charles's

offspring," said Pimkin, falling into a chair that had been momentarily

vacated by a large buxom lady.

"Even if it was, I can't see Amanda as a housewife."

"No, but it suits Amanda's current circumstances to be thought of as the

loving spouse."

"Time may change that too," said Fiona.

"I doubt it," said Pimkin. "Amanda is stupid; that has been proven beyond

reasonable doubt-but she has a survival instinct second only to a

mongoose's. So while Charles is spending all the hours of the day

advancing his glittering career, she would be foolish to search publicly

for greener pastures. Especially when she can always he in them

privately."

"You're a wicked old gossip," said Fiona.

"I cannot deny it, " said Pimkin.

"Fhank you for such a sensible wedding present," said Alexander, joining

his wife of two hours. "You selected my favorite claret."

"Giving a dozen bottles of the finest claret serves two purposes," said

Pimkin, his hands resting lightly on his

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stomach. "First, you can always be assured of a decent wine when you invite

yourself to dine."

"And second?" asked Alexander.

"When the happy couple split up you can feel relieved that they will no

longer have your present to quarrel over."

"Did you give Charles and Amanda a present?" asked

"No," said Pimkin, deftly removing another glass of champagne from a

passing waiter. "I felt your return of the bogus Earl of Bridgewater was

quite enough for both of us."

"I wonder where he is now9" said Alexander.

"The Earl no longer resides in Eaton Square," said

Pirnkin with the air of

one who has divulged a piece of information which can only guarantee

further rapt attention.

"Who would want the phony Earl?"

"We are not aware of the provenance of the buyer, as he emanates from one

of Her Majesty's former colonies, but the seller. .."
"Stop teasing, Alec. Who?"

"None other than the Honorable Mrs. Amanda Hampton." "Amanda?"

"Yes. Amanda, no less. The dear, silly creature retrieved the false Earl

from the cellar, where Charles had buried him with full military honors."

"But she must have realized it was a fake?"

"My dear, Amanda wouldn't know the difference between a Holbein and an Andy

Warhol, but she still happily accepted ten thousand pounds for the imper-

sonation. I am assured that the dealer who purchased this fabricated

masterpiece made what I think vulgar people in the city describe as 'a

quick turn.' "

"Good God," said Alexander. "I only paid eight thousand for it myself"

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"Perhaps you should get Amanda to advise you on these matters in the

future, " said Pimkin. "In exchange for my invaluable piece of

information, I'm bound to inquire if the real Earl of Bridgewater is to

remain in hiding9"

"Certainly not, Alec. He is merely awaiting the right moment to make a

public appearance," said Fiona, unable to hide a smile.
"And where is Amanda now?" asked Alexander, obviously
wanting to change

the subject.

"In Switzerland, producing a baby, which we can but hope will bear

sufficient resemblance to a white Caucasian to convince one of Charles's

limited imagination that he is the father."

"Where do you get all your information from?" asked Alexander.

Pimkin sighed dramatically. "Women have a habit of pouring their hearts

out to me, Amanda included."

"Why should she do that?" asked Alexander.

"She lives safe in the knowledge that I am the one man she knows who has

no interest in her body." Pimkin drew breath, but only to devour another smokedsalmon sandwich.

Charles phoned Amanda every day while she was in Geneva. She kept

assuring him all was well, and that the baby was expected on time. He had

considered it prudent for Amanda not to remain in England advertising her

pregnancy, a less than recent occurrence to even the most casual

observer. She for her part did not complain. With ten thousand pounds

safely tucked away in a private Swiss account, there were few little

necessities she could not have brought to her, even in Geneva.

It had taken a few weeks for Charles to become accustomed to Government

after such a long break. He enjoyed the challenge of the Treasury and quickly fell in

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with its strange traditions. fie was constantly reminded that his was the

department on which the Prime Minister kept her closest eye, making the

challenge even greater. The civil servants, when asked their opinion of

the new Minister of State, would reply variously: able, competent,

efficient, hardworking-but without any hint of affection in their voices.

When someone asked Charles's driver, whose name Charles could never re-

member, the same question, he proffered the view, "He's the sort of

Minister who never remembers your name. But I'd still put a week's wages

on Mr. Hampton becoming Prime Minister."

Amanda produced her child in the middle of the ninth month. After a week

of recuperation, she was allowed to return to England. She discovered

that traveling with the brat was a nuisance, and by the time she arrived

at Heathrow she was more than happy to turn the child over to the nanny

Charles had selected.

Charles had sent a car to pick her up from the airport. He had an

unavoidable conference with a delegation of Japanese businessmen, he

explained, all of them busy complaining about the new Government tariffs

on imports.

At the first opportunity to be rid of his Oriental guests, he bolted back

to Eaton Square. Amanda was there to meet him at the door. Charles had

almost forgotten how beautiful his wife was, and how long she had been

away.

"Where's my child?" he asked, after he had given her a long kiss.

"In a nursery that's more expensively furnished than our bedroom," she

replied a little sharply.

Charles ran up the wide staircase and along the passage. Amanda followed.

He entered the nursery he had spent so much time

preparing in her absence and stopped in his tracks as he stared at the future Earl of

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Bridgewater. The little black curls and deep brown eyes came as something

of a shock.

"Good heavens," said Charles, stepping forward for a closer examination.

Amanda remained by the door, her hand clutching its handle.

She had a hundred answers ready for his question.

"He's the spitting image of my great-grandfather. You skipped a couple

ot'generations, Harry," said Charles, lifting the boy high into the air,

"but there's no doubt you're a real Hampton."

Amanda sighed with inaudible relief. The hundred answers she could now

keep to herself.

"It's more than a couple of generations the little bastard has skipped,"

said Pimkin. "It's an entire continent." He took another sip of

christening champagne before continuing. "This poor creature, on the

other hand, "he said, staring at Fiona's firstborn, "bears a striking

resemblance to Alexander. Dear little girl should have been given a

kinder legacy with which to start her life."

"She's beautiful," said Fiona, picking her daughter up from the cradle

to check her diaper.

"Now we know why you needed to be married so quickly," added Pimkin

between gulps. "At least this child made wedlock, even if it was a close

race."

Fiona continued as if she hadn't heard his remark. "Have

you actually

seen Charles's son?" she asked.

"I think we should refer to young Harold as Amanda's child," said Pimkin.

"We don't want to be in violation of the Trade Description Act."

"Come on, Alec, have you seen Harry?" she asked, refusing to fill his empty glass.

"Yes, I have. And I am afraid he also bears too striking a resemblance

to his father for it to go unnoticed in later life."

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"Anyone we know?" asked Fiona, probing.

"I am not a scandalmonger," said Pimkin, removing a crumb from his

waistcoat. "As you well know. But a certain Brazilian fazendeiro who

frequents Cowdray Park and Ascot during the summer months has obviously

maintained his interest in the English fillies." Pimkin confidently held out his glass.

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ON A SLEEPY THURSDAY in April 1982 Argentina attacked and occupied two

small islands whose eighteen hundred British citizens were forced to lower

the Union Jack for the first time in over a hundred years.

Mrs. Thatcher immediately dispatched a task force halfway around the

globe to recapture the sovereign islands. Her fellow countrymen followed

every scrap of news so intently that London theaters found themselves

empty at the height of the season.

Simon felt exhilarated to be a member of the Foreign Office at such an

historic moment, and Elizabeth didn't begrudge him those days when he

left before she had awakened, and arrived home after she had fallen

asleep. By the end of the two long months that proved necessary for the

British forces to recapture the Falklands, Simon looked well placed to

join the Cabinet if Mrs. Thatcher won the next election.

Under less public scrutiny but almost equal pressure, Charles beavered

away at the Treasury addressing the economic problems that had previously

eroded his Prime Minister's popularity. After the April budget had

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been presented, he spent day after day in the House helping to put the

Government's case. Like Simon, he found he could only snatch moments to

be at home, but unlike Elizabeth, his wife remained in bed until midday.

When Charles did manage to slip away from the department, he spent all his

spare time with Harry, whose progress he followed with delighted interest.

At the time when the Union Jack was raised once again in the Falklands,

the budget became an act.

Charles also considered he would be a contender for a Cabinet seat if the

Conservatives won a second term.

Raymond approved of Mrs. Thatcher's resolute stance on the Falklands,

despite its damping effects on his own political hopes. So greatly did

her personal popularity increase when the islands were reoccupied that

Raymond knew there was little chance for the Labour

Party to win the next

General Election.

When James Callaghan had been replaced by Michael Foot as Labour Leader

two years before, the Party had drifted even more to the left. Some of

the more moderate members had deserted Foot to join the newly formed

Social Democratic Party. Raymond himself was never tempted, as he

believed Michael Foot would be quickly replaced after the next election.

When Foot had invited Raymond to continue with the Shadow Trade

portfolio, Raymond had accepted the assignment with as much enthusiasm

as he could muster.

Raymond hated not being able to share his frustrations with Kate, as one

after another of her predictions became Party policy-not least, the

process of electing a Leader at the annual Party conference. In the

beginning she had phoned once a week, and then it became once a month;

she always sounded so happy that he refused to admit how much he missed

her. Lately, he found he only contacted her on rare occasions.

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A year after the recapture of the Falklands, Mrs.

Thatcher found that her

lead in the opinion polls remained at its all-time high. Although it was a

year earher than necessary, she called a General Election.

Once the date had been announced, Charles realized he could no longer avoid

introducing Amanda to the constituency. He had explained to those who

inquired that his wife had had rather a bad time of it

after the birth, and

had been told by her doctors not to participate in anything that might

raise her blood pressure-though one or two constituents considered that the

Sussex Downs Conservatives would find it hard to raise the blood pressure

of a ninety-year-old with a pacemaker.

The annual garden party held in the grounds of Lord Sussex's country home

seemed to Charles to be the ideal opportunity to show off Amanda, and he

asked her to be certain to wear something appropriate.

He was aware that designerjeans had come into fashion, and that his

clothes-conscious wife never seemed to dress in the same thing twice. He

also knew that liberated women didn't wear bras. But he was nevertheless

shocked when he saw Amanda in a nearly seethrough blouse and jeans so tight

that the outline of her underwear could be seen. Charles was genuinely

horrified.

"Can't you find something a little more ... conservative?" he suggested.

"Like the things that old frump Fiona used to wear9" Charles couldn't think of a suitable reply. "The garden party will be

frightfully dull," said Charles desperately. "Perhaps I should go on my

Amanda turned and looked him in the eye. "Are you ashamed of me, Charles?"

He drove his wife silently down to the constituency, and every time he

glanced over at her he wanted to make an excuse to turn back. When they

arrived at Lord Sussex's home, his worst fears were confirmed. Neither

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own."

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the men nor the women could take their eyes off Amanda as she strolled

around the lawns devouring strawberries. Many of them would have used the

word "hussy" if she hadn't been the member's wife.

Charles might have escaped lightly had it only been the one risqu6 joke

Amanda told-to the Bishop's wife--or even her curt refusal to judge the

baby contest or to draw the raffle; but he was not to be so lucky. The

chairman of the Ladies' Advisory Committee had met her match when she was

introduced to the member's wife.

"Darling," said Charles, "I don't think you've met Mrs. Blenkinsop."

"No, I haven't," said Amanda, ignoring Mrs. Blenkinsop's outstretched

hand.

"Mrs. Blenkinsop," continued Charles, "was awarded the OBE for her

services to the constituency."

"OBET' Amanda asked innocently.

Mrs. Blenkinsop drew herself up to her full height.

"Order of the British

Empire, she said.

"I've always wondered," said Amanda, smiling. "Because my dad used to

tell me it stood for 'other buggers' efforts.' "

Amanda didn't accompany her husband throughout the election campaign, but

it made little difference to Charles's vast majority in Sussex Downs.

Simon was surprised by the huge 144 majority the Conservatives gained in

the Commons, while Raymond resigned himself to another five years in

Opposition and began to turn more of his attention to his practice at the

bar and a new round of time-consuming cases. When the Attorney General

offered him the chance to become a High Court judge, with a place in the

House of Lords, Raymond gave the matter considerable thought before

finally asking Joyce for her opinion.

"You'd be bored to tears in a week," she told him. 322

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"No more bored than I am now."

"Your turn will come."

"Joyce, I'm nearly fifty, and all I have to show for it is the

chairmanship of the Select Committee on Trade and Industry. If the Party

fails to win next time, I may never hold office again. Don't forget that

on the last occasion we lost this badly we were in Opposition for

thirteen years. ~9

"Once Michael Foot has been replaced, the Party will take on a new look,

and I'm sure you'll be offered one of the senior Shadow jobs."

"That'll depend on who's our next Leader," said Raymond.
"And I can't see

a great deal of difference between Neil Kinnock, who looks unbeatable,

and Michael Foot. I fear they are both too far left to win a General

Election."

"Then why not run yourself?" asked Joyce.

"It's too early for me," said Raymond. "I'll be a serious candidate next

time."

"Then why don't you at least wait until we know who's going to be Leader

of the Party?" said Joyce. "You can become a judge anytime."

When Raymond returned to his chambers on Monday he followed Joyce's

advice, let the Attorney General know that he was not interested in being

a judge for the foreseeable future, and settled down to keep a watchful

eye on the new Secretary of State for Trade and

Industry.

Only a few days later Michael Foot announced that he would not be running

again for Leader when the Party's annual conference took place. That left

Neil Kinnock and Roy Hattersley the frontrunners. During the weeks

leading up to the Labour Party's conference, several trade unionists and

time."

As Raymond had predicted, Kinnock won handily. Hattersley was elected his deputy.

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After the conference Raymond returned to Leeds for the weekend, still

confident that he would be offered a major post in the Shadow Cabinet

despite the fact that he hadn't supported the winner. Having completed his

Leeds office hours, he hung around the house waiting for the new Leader to

call him. When Neil Kinnock eventually phoned late that evening Raymond was

shocked by his offer and replied without hesitation that he was not

interested. It was a short conversation.

Joyce came into the drawing room as he sank back into his favorite

armchair.

"Well, what did he offer you?" she asked, facing him.

"Transport. Virtually a demotion."

"What did you say?"

"I turned him down, of course."

"Who has he given the main jobs to?"

"I didn't ask, and he didn't volunteer, but I suspect we'll only have to

wait for the morning papers to find out. Not that I'm that interested," he

continued, staring at the floor, "as I intend to take the first place that

comes free on the legal bench. I've wasted too many years already."

"So have I," said Joyce quietly-

"What do you mean?" asked Raymond, looking up at his wife for the first

time since she had come into the room.

"If you're going to make a complete break, I think it's time for me to do

so as well."

"I don't understand, " said Raymond.

"We haven't been close for a long time, Ray," said Joyce, looking straight

into her husband's eyes. "If you're thinking of giving up the constituency

and spend even more time in London, I think we should part." She turned away.

"Is there someone else?" asked Raymond, his voice cracking.

"No one special."

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"But someone?"

"There is a man who wants to marry me," said Joyce, "if that's what you

mean. We were at school in Bradford together. He's an accountant now and

has never married."

"But do you love him?"

Joyce considered the question. "No, I can't pretend I do. But we're good

friends, he's very kind and understanding, and, more important, he's

there."

Raymond couldn't move.

"And the break would at least give you the chance to ask Kate Garthwaite

to give up her job in New York and return to London." Raymond gasped.

"Think about it and let me know what you decide." She

left the room

quickly so that he could not see her tears.

Raymond sat alone in the room and thought back over his years with

Joyce-and Kate-and knew exactly what he wanted to do, now that the whole

affair was out in the open.

Harry Hampton's third birthday party was attended by all those

three-year-olds in the vicinity of Eaton Square whom his nanny considered

acceptable. Charles managed to escape from a departmental meeting accom-

panied by a large box of paint and a red tricycle. As he parked his car

in Eaton Square he spotted Fiona's old Volvo driving away toward Sloane

Square. He dismissed the coincidence. Harry naturally wanted to ride the

tricycle around and around the dining-room table.

Charles sat watching

his son and couldn't help noticing that he was smaller than most of his

friends. Then he remembered that Great-grandfather had only been five

feet eight inches tall.

It was the moment after the candles had been blown out, and nanny had

switched the light back on, that Charles was first aware that something

was missing. It was like the game children play with objects on a tray:

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everyone shuts his eyes, nanny takes one object away and then you all have

to guess which it was.

It took Charles some time to realize that the missing object was his

small gold cigar box. He walked over to the sideboard and studied the

empty space. He continued to stare at the spot where the small gold box

left to him by his great-grandfather had been the previous night. Now all

that was left in its place was the matching lighter.

He immediately asked Amanda if she knew where the heirloom was, but his

wife seemed totally absorbed in lining up the children for a game of

musical chairs. After checking carefully in the other rooms, Charles went

into his study and phoned the Chelsea police.

An inspector from the local precinct came around immediately and took

down all the details. Charles was able to supply the police officer with

a photograph of the box, which carried the initials C.G.H. He stopped

just short of mentioning Fiona by name.

Raymond caught the last train to London the same evening because he had

to be in court to hear a verdict by ten o'clock the next morning. In the

flat that night he slept intermittently as he thought about how he would

spend the rest of his new life. Before he went into court the next

morning he ordered a dozen red roses via Interflora. He phoned the

Attorney General. If he was going to change his life, he must change it

in every way.

airport.

When the verdict had been given and the judge had passed sentence,

Raymond checked the plane schedules. Nowadays you could be there in such

a short time. He booked his flight and took a taxi to Heathrow. He sat

on the plane praying it wasn't too late and that too much time hadn't

passed. The flight seemed endless, as did the taxi drive from the

When he arrived at her front door she was astonished.

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"What are you doing here on a Monday afternoon?" she asked.

"I've come to try and win you back," said Raymond.

"Christ, that sounds

comy, " he added.

"It's the nicest thing you've said in years," she said as he held her in

his arms; over Joyce's shoulder Raymond could see the roses brightening up the drawing room.

Over a quiet dinner, Raymond told Joyce of his plans to accept the Attorney

General's offer to join the Bench, but only if she would agree to live in

London. They had a second bottle of champagne.

When they arrived at home a little after one, the phone was ringing.

Raymond opened the door and stumbled toward it while Joyce groped for the

light switch.

"Raymond, I've been trying to get you all night," a lilting Welsh voice said.

"Have you now9" Raymond said thickly, trying to keep his eyes open.

"You sound as if you've been to a good party."

"I've been celebrating with my wife."

"Celebrating9 Before you've heard the news?"

"What news?" said Raymond, collapsing into the armchair.

"I've been juggling the new team around all day and I was hoping you would

agree to join the Shadow Cabinet as..."

Raymond sobered up very quickly and listened carefully to Neil Kinnock.

"Can you hold the line?"

"Of course," said the surprised voice at the other end.

"Joyce," said Raymond, as she came out of the kitchen clutching two mugs of

very black coffee. "Would you agree to five with me in London if I don't

become a judge?"

A wide smile spread over Joyce's face with the realiza-327

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tion that he was seeking her approval. She nodded several times.

"I'd be delighted to accept," he said.

"Thank you, Raymond. Perhaps we could meet at my office in the Commons

tomorrow and talk over policy in your new field."

"Yes, of course," said Raymond. "See you tomorrow." He dropped the phone on

the floor and fell asleep in the chair, grinning.

Joyce replaced the phone and didn't discover until the following morning

that her husband was the new Shadow Secretary of State for Defense.

Charles had heard nothing for three weeks about the missing gold box and

was beginning to despair when the inspector phoned to say that the family

heirloom had been found.

"Excellent news," said Charles. "Are you able to bring the box around to

Eaton Square?"

"It's not quite as simple as that, sir," said the policeman.

"What do you mean?"

"I would prefer not to discuss the matter over the phone. May I come and

see you, sir?"

"By all means," said Charles, slightly mystified. He waited impatiently for the inspector to arrive, although the policeman

was at the front door barely ten minutes later. His first question took

Charles by surprise.

"Are we alone, sir?"

"Yes," said Charles. "My wife and son are away visiting my mother-in-law in

Wales. You say you've found the gold box," he continued, impatient to hear

the inspector's news.

"Yes, sir."

"Well done, Inspector. I shall speak to the commis-328

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sioner personally," he added, guiding the officer toward the drawing room.

"I'm afraid there's a complication, sir."

"How can there be when you've found the box?"

"We cannot be sure there was anything illegal about its disappearance in

the first place."

"What do you mean, Inspector?"

"The gold case was offered to a dealer in Grafton Street for twenty-five

hundred pounds."

"And who was doing the selling?" asked Charles impatiently.

"That's the problem, sir. The check was made out to Amanda Hampton and the

description fits your wife," said the inspector. Charles was speechless.

"And the dealer has a receipt to prove the transaction." The inspector

passed over a copy of the receipt. Charles was unable to steady his shaking

hand as he recognized Amanda's signature.

"Now, as this matter has already been referred to the Director of Public

Prosecutions, I thought I ought to have a word with you in private, as I am

sure you would not want us to press charges."

"Yes, no, of course, thank you for your consideration, Inspector," said

Charles flatly.

"Not at all, sir. The dealer has made his position clear: he will be only

too happy to return the cigar box for the exact sum he paid for it. I don't

think that could be fairer."

Charles made no comment other than to thank the

inspector again before showing him out.

He returned to his study, phoned Amanda at her mother's house and told her

to return immediately. She started to protest, but he'd already hung up.

Charles remained at home until they all arrived back at Eaton Square late

that night. The nanny and Harry were immediately sent upstairs.

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It took Charles about five minutes to discover that only a few hundred

pounds of the money was left. When his wife burst into tears he struck

her across the face with such force that she fell to the ground. "If

anything else disappears from this house, "he said, "you will go with it,

and I will also make sure you spend a very long time in jail." Amanda ran

out of the room sobbing uncontrollably.

The following day Charles advertised for a full-time governess. He also

moved his own bedroom to the top floor so that he could be close to his

son. Amanda made no protest.

Raymond gave up his flat in the Barbican, and he and Joyce moved into a

small Georgian house in Cowley Street, only a few hundred yards from the

House of Commons.

Raymond watched Joyce decorate his study first, then she set about the

rest of the house with the energy and enthusiasm of a newlywed. Once

Joyce had completed the guest bedroom, Raymond's parents came down to

spend the weekend. Raymond burst out laughing when he greeted his father

at the door clutching a bag marked "Gould the Family Butcher."

"They do have meat in London, you know," said Raymond.
"Not like mine, son," his father replied.

Over the finest beef dinner Raymond could remember, he watched Joyce and

his mother chatting away. "Thank God I woke up in time," he said out

loud.

"What did you say?" asked Joyce.

"Nothing, my dear. Nothing."

Alec Pimkin threw a party for all of his Tory colleagues who had entered

the House in 1964, "To celebrate the first twenty years in the Commons," as he

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described the occasion in an impromptu after-dinner speech.

Over brandy and cigars the corpulent, balding figure sat back and surveyed

his fellow members. Many had fallen by the way over the years, but of those

that were left, he believed only two men now dominated the intake.

Pimkin's eyes first settled on his old friend Charles Hampton. Despite

studying him closely, he was still unable to spot a gray hair on the

Treasury Minister's head. From time to time Pimkin still saw Amanda, who

had returned to being a fulltime model and was rarely to be found in

England nowadays. Charles, he suspected, saw more of her on magazine covers

than he ever did in his home at Eaton Square. Pimkin had been surprised by

how much time Charles was willing to put aside for little Harry. Charles

was the last man he would have suspected of ending up a

doting father.

Certainly the coals of his ambitions had in no way dimmed, and Pimkin

suspected that only one man remained a worthy rival for the Party

Leadership.

Pimkin's eyes moved on to someone for whom the responsibility of high

office seemed to hold no fears. Simon Kerslake was deep in animated

conversation about his work on the proposed disarmament talks between

Thatcher, Chernenko and Reagan. Pimkin studied the Foreign Office Minister

intently. He considered that if he himself had been graced with such looks,

he would not have had to fear for his dwindling majority.

Rumors of some financial crisis had long since died away, and Kerslake now

seemed well set for a formidable future.

The party began to break up as one by one his contemporaries came over to

thank him for such a "splendid memorable," "worthwhile" evening.

When the last one had departed and PJmkin found himself alone,

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he drained the drop of brandy that remained in his balloon and stubbed out

the dying cigar. He sighed as he speculated on the fact that he could now

never hope to be made a Minister.

He therefore determined to become a kingmaker, for in another twenty

years there would be nothing left on which to speculate.

Raymond celebrated his twenty years in the House by taking Joyce to the

Ivy Restaurant off Berkeley Square for dinner. He admired the long

burgundy dress his wife had chosen for the occasion and even noticed that

once or twice women gave it more than a casual glance throughout their $% \left(1\right) =\left(1\right) +\left(1\right) +\left($

meal.

He too reflected on his twenty years in the Commons, and he told Joyce

over a brandy that he hoped he would spend more of the next twenty years

in Government. Nineteen eighty-four was not turning out to be a good year

for the Conservatives, and Raymond was already forming plans to make 1985

as uncomfortable for the Government as possible.

The winter of 1985 brought further rises in unemployment and the level

of inflation, which only increased the Labour Party's lead in the polls.

For a short period after the Chancellor had brought in an emergency

budget, Tory popularity fell to its lowest point in five years.

Mrs. Thatcher took that as a cue to introduce new blood into her Cabinet,

and announced the names of those who would be formulating policy in the

run-up to the next General Election. The average age of the Cabinet fell

by seven years, and the press dubbed it "Mrs. Thatcher's new-lamps-for-old reshuffle."

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PART FIVE

The Conservative Cabinet

1985-1988

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RAYMOND WAS ON HIS WAY to the House of Commons when he heard the first

reports on his car radio. There had been no mention of the news in the

morning papers so it must have happened during the night. It began with a

news flash-just the bare details. HMS Broadsword, a type T.K. 22 frigate,

had been passing through the Gulf of Surt between Tunis and Benghazi when

she was boarded by a group of mercenaries, posing as coast guard officials,

who took over the ship in the name of Libya's Colonel Muammar Qaddafi. The

newscaster went on to say that there would be a more detailed report in

their ten o'clock bulletin.

Staying near a radio most of the morning, Raymond learned that HMS

Broadsword was now in the hands of over a hundred guerrillas. They were

demanding the freedom of all Libyan prisoners in British jails in exchange

for the two hundred and seventeen-strong crew of the Broadsword, who were

being held hostage in the engine room.

By lunch time the ticker-tape machine in the members' corridor was

surrounded by members with craning

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necks, and the dining rooms were so full that many of them had to go without lunch.

The Palace of Westminster was already packed and buzzing with each new

snippet of information. Political correspondents waited hawklike in the

members' lobby seeking opinions on the crisis from any senior politicians

as they passed to and from the chamber. Few were rash enough to say

anything that might be reinterpreted the next day. At three twenty-seven the Prime Minister, followed by

the Foreign Secretary

and the Secretary of State for Defense, filed into the House and took her

place on the front bench. All three looked suitably somber.

At three-thirty the Speaker rose and called for order. "Statements to the House," he announced in his crisp, military style.

"There will be two statements on HMS Broadsword before the House debates

Welsh affairs." The Speaker then called the Secretary of State for Defense.

Simon Kerslake rose ftorn the ftont bench and placed a prepared statement

on the dispatch box in front of him.

"Mr. Speaker, with your permission and that of the House, I would like to

make a statement concerning Her Majesty's frigate Broadsword. At

seven-forty GMT this morning, HMS Broadsword was passing through the Gulf

of Surt between Tunis and Benghazi when a group of guerrillas, posing as

official coast guards, boarded the ship and seized her captain, Commander

Lawrence Packard, and placed the crew under arrest. The guerriflas,

claiming to represent the Libyan Peoples Army, have since placed Commander

Packard and the crew in the engine room of the ship. As far as it is

possible to ascertain from our Embassy in Tripoli, no lives have been lost.

There is no suggestion that Broadsword was other than going about her

lawful business. This barbaric act must be looked upon as piracy under the

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Geneva Convention on the High Seas. The guerrillas are demanding the release

of all Libyan prisoners in British prisons in exchange for the return of HMS

Broadsword and her crew. My Right Honorable friend, the Home Secretary,

informs me there are only four known Libyans in British prisons at the

present time, two of whom have been sentenced to three months for persistent

shoplifting, while the other two were convicted on more serious drug

charges. Her Majesty's Government cannot and will not interfere with the due

process of law and has no intention of releasing these men."

Loud "Hear, hears" came from all sections of the House. "My Right Honorable friend, the Foreign Secretary, has made Her Majesty's

Government's position clear to the Libyan Ambassador, in particular that

Her Majesty's Government cannot be expected to tolerate this sort of

treatment of British subjects or of British property. We have demanded and

expect immediate action from the Libyan government.,, Simon sat down to loud and prolonged cheers before Raymond Gould rose from

his place. The House went silent as everyone wanted to discover what the

Labour Party line would be.

"Mr. Speaker," began Raymond, "we in the Labour Party also look upon this

barbaric act as one of piracy on the high seas. But can I ask the Secretary

for Defense if he has any plans at this early stage for the recovery of

Broadsword?"

Simon rose again. "We are, Mr. Speaker, at present seeking a diplomatic

solution, but I have already chaired a meeting of the Joint Chiefs, and I

anticipate making a further statement to the House tomorrow."

Raymond rose again from his place on the front bench. "But can the Right

Honorable Gentleman tell the House how long he will allow negotiations to

continue when it is well known throughout the diplomatic

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world that Qaddaft is a master of procrastination, especially if we are to

rely on the United Nations to adjudicate on this issue?" From the noise that

greeted Raymond's inquiry, it seemed that his views were shared by the

majority of the House.

Simon rose to answer the question. "I accept the point the Honorable

Gentleman is making, but he will know, having been a Minister in the last

Government himself, that I am not in a position to divulge any information

which might imperil the safety of Broadsword. - Raymond nodded his

acquiescence.

Question after question came at Simon. He handled them with such confidence

that visitors in the Strangers' Gallery would have found it hard to believe

that he had been invited to join the Cabinet only five weeks before.

At four-fifteen, after Simon had answered the last question the Speaker was

going to allow, he sank back on the front bench to listen to the statement

from the Foreign Office. The House fell silent once again as the Foreign

Secretary rose from his place and checked the large double-spaced sheets in

front of him. All eyes were now on the tall, elegant man who was making his

first official statement since his appointment.

"Mr. Speaker, with your permission and that of the House, I too would like

to make a statement concerning HMS Broadsword. Once news had reached the

Foreign Office this morning of the plight of Her Majesty's ship Broadsword,

my office immediately issued a strongly worded statement to the government

of Libya. The Libyan ambassador has been called to the Foreign Office and

I shall be seeing him again immediately after this statement and the

questions arising from it have been completed."

Raymond looked up at the Strangers' Gallery from his place on the

Opposition front bench. It was one of the ironies of modem diplomacy that

the Libyan ambassador was in Parliament making notes while the For338

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eign Secretary delivered his statement. He couldn't imagine Colonel

Qaddafi inviting the British ambassador to take notes while he sat in his

tent addressing his followers. Raymond was pleased to see an attendant ask

the ambassador to stop writing; the prohibition dated from the time when

the House had jealously guarded its secrecy. Raymond's eyes dropped back

to the front bench, and he continued to listen to Charles Hampton.

"Our ambassador to the United Nations has presented a resolution to be

debated by the General Assembly this afternoon, asking representatives

to back Britain against this flagrant violation of the 1958 Geneva

Convention on the High Seas. I confidently expect the support of the free

world. Her Majesty's Government will do everything in its power to insure

a diplomatic solution, bearing in mind that the lives of two hundred and

seventeen British servicemen are still at risk."

The Shadow Foreign Secretary rose and asked at what point the Foreign

Secretary would consider once again breaking off diplomatic relations

with Libya.

"I naturally hope it will not come to that, $Mr.\ Speaker$, and I expect the

Libyan government to deal quickly with their own mercenaries." Charles

continued to answer questions from all sections of the House but could

only repeat that there was little new intelligence to offer the House at

the present time.

Raymond watched his two contemporaries as they displayed over twenty

years of parliamentary skill in presenting their case. He wondered if

this episode would make one of them Mrs. Thatcher's obvious successor.

At four-thirty the Speaker, realizing nothing new had been said for some

time, announced that he would allow one further question from each side

before returning to the business of the day. He shrewdly called Alec

Pimkin, who sounded to Raymond like "the very model of a modem

major-general, " and then Tom Carson, who

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suggested that Colonel Qaddafi was often misrepresented by the British

press. Once Carson had sat down, the Speaker found it easy to move on to other business.

The Speaker rose again and thanked the Honorable Gentleman, the member

for Leeds North, for his courtesy in informing him that he would be

making an application under Standing Order Number 10 for an emergency

debate. The Speaker said he had given the matter careful thought but he

reminded the House that, under the terms of the Standing Order, he did

not need to divulge the reasons for his decision-merely whether the

matter should have precedence over the orders of the day. He ruled that

the matter was not proper for discussion within the terms of Standing

Order Number 10.

Raymond rose to protest, but as the Speaker remained standing, he had to

resume his seat.

"This does not mean, however," continued the Speaker, "that I would not

reconsider such a request at a later date."

Raymond realized that Charles Hampton and Simon Kerslake must have

pleaded for more time, but he was only going to allow them twenty-four

hours. The clerkat-the-table rose and bellowed above the noise of members

leaving the chamber, "Adjournment." The Speaker called the Secretary of

State for Wales to move the adjournment motion on the problems facing the

Welsh mining industry. The chamber emptied of all but the thirty-eight

Welsh MPs who had been waiting weeks for a full debate on the

principality's affairs.

Simon made his way back to the Ministry of Defense to continue

discussions with the Joint Chiefs of Staff, while Charles was driven

immediately to the Foreign Office.

When Charles reached his office, he was told by the Permanent Under

Secretary that the Libyan ambassador awaited him.

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Charles stubbed out his cigarette and stood by the

[&]quot;Does he have anything new to tell us?" asked Charles.

[&]quot;Frankly, nothing."

[&]quot;Send him in."

mantelpiece below a

portrait of Palmerston. Having taken over at the Foreign Office only five

weeks previously, Charles had never met the ambassador before.

Mr. Kadir, the dark-haired immaculately dressed five-foot-one ambassador

for Libya entered the room.

"Foreign Secretary?" began Mr. Kadir. Charles was momentarily taken aback

when he noticed the ambassador's Etonian tie. He recovered quickly.

"Her Majesty's Government wishes to make it abundantly clear to your

government, began Charles, not allowing the ambassador to continue,

"that we consider the act of boarding and holding Her Majesty's ship

Broadsword against her will as one of piracy on the high seas."

"May I say-T' began Mr. Kadir again.

"No, you may not," said Charles. "And until our ship has been released,

we shall do everything in our power to bring pressure, both diplomatic

and economic, on your government."

"But may I just say--T' Mr. Kadir tried again.

"My Prime Minister also wants you to know that she wishes to speak to

your Head of State at the soonest possible opportunity, so I shall expect

to hear back from you within the hour."

"Yes, Foreign Secretary, but may I-T'

"And you may further report that we will reserve our right to take any

action we deem appropriate if you fail to secure the release into safe

custody of HMS Broadsword and tier crew by twelve noon tomorrow, GMT. Do

I make myself clear?"

"Yes, Foreign Secretary, but I would like to ask---2'

"Good day, Mr. Kadir."

After the Libyan ambassador was shown out, Charles couldn't help

wondering what it was he had wanted to say.

"What do we do now?" he asked when the Permanent Under Secretary

returned, having deposited Mr. Kadir in the elevator.

"We act out the oldest diplomatic game in the world." "What do you mean?" said Charles.

"Our sit-and-wait policy. We're awfully good at it," said the Permanent

Under Secretary, "but then we've been at it for nearly a thousand years."

"Well, while we sit let's at least make some phone calls. I'll start with

Secretary of State Kirkpatrick in Washington and then $\ensuremath{\text{I'd}}$ like to speak

to Gromyko in Moscow."

When Simon arrived back at the Ministry of Defense from the C ommons he

was told that the Joint Chiefs were assembled in his office waiting for

him to chair the next strategy meeting. As he entered the room to take

his place at the table, the Joint Chiefs rose.

"Good afternoon, gentlemen," Simon said. "Please be seated. Can you bring

me up to date on the latest situation, Sir John?"

Admiral Sir John Fieldhouse, Chief of the Defense staff,
pushed up the

half-moon glasses from the end of his nose and checked the notes in front of him.

"Very little has changed in the last hour, sir," he began. "The Prime

Minister's office has still had no success in contacting Colonel Qaddafi.

I fear we must now treat the capture of Broadsword as a blatant act of

terrorism, rather similar to the occupation seven years ago of the

American Embassy in Iran by students who backed the late

Ayatollah

Khomeini. In such circumstances we can either 'jaw-jaw or war-war,' to

quote Sir Winston. With that in mind, this committee will have

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formed a detailed plan by the early evening for the recapture of HMS

Broadsword, as we assume the Foreign Office is better qualified to prepare

for jaw-jaw." Sir John looked toward his Minister.

"Are you in a position to give me a provisional plan that I could place

in front of the Cabinet for their consideration?"
"Certainly, Minister," said Sir John, pushing up his
glasses again before

opening a large blue file in front of him.

Simon listened intently as Sir John went over his provisional strategy.

Around the table sat eight of the senior-ranking staff officers of the

army, the navy and the air force, and even the first draft plan bore the

stamp of their three hundred years of military experience. Simon couldn't

help remembering that his call-up status was still that of a 2nd

Lieutenant. For an hour he asked the Joint Chiefs questions that ranged

from the elementary to those that demonstrated a clear insight into their

problems. When Simon left the room to attend the Cabinet meeting at

Number 10, the Joint Chiefs were already updating the plan.

Simon walked slowly across Whitehall from the Department of Defense to

Downing Street, his private detective by his side.

Downing Street was

thronged with people curious to see the comings and goings of Ministers

involved in the crisis. Simon was touched that the crowd applauded him

all the way to the front door of Number 10, where the journalists and $\ensuremath{\mathsf{TV}}$

crews awaited each arrival. The great television arc fights were switched

on as he reached the door, and a microphone was thrust in front of him,

but he made no comment. Simon was surprised by how many of the normally

cynical journalists called out, "Good luck," and "Bring our boys home."

The front door opened and he went straight through to the corridor

outside the Cabinet room, where twenty343 FIRST AMONG EQUALS

two of his colleagues were already waiting. A moment later, the Prime

Minister walked into the Cabinet room and took her seat in the center of

the table, with Charles and Simon opposite her.

Mrs. Thatcher began by telling her colleagues that she had been unable

to make any contact with Colonel Qaddafi and that they must therefore

decide on a course of action that did not involve his acquiescence. She

invited the Foreign Secretary to brief the Cabinet first.

Charles went over the actions in which the Foreign Office was involved

at the diplomatic level. He reported his meeting with Ambassador Kadir,

and the resolution which had been proposed at the UN and which was al-

ready being debated at an emergency session of the General Assembly. The

purpose of asking the United Nations to back Britain on Resolution 12/40,

he said, was to capture the diplomatic initiative and virtually quarantee

international sympathy. Charles went on to tell the Cabinet that he

expected a vote to take place in the General Assembly that evening which

would demonstrate overwhelming support for the United Kingdom's

resolution and which would be regarded as a moral victory by the whole

world. He was delighted to be able to report to the Cabinet that the

foreign ministers of both the United States and Russia had agreed to back

the UK in her diplomatic endeavors as long as she launched no retaliatory

action. Charles ended by reminding his colleagues of the importance of

treating the whole affair as an act of piracy rather than as an injury

at the hands of the Libyan government itself.

A legal nicety, thought Simon as he watched the faces of his colleagues

around the table. They were obviously impressed that Charles had brought

the two superpowers together in support of Britain. The Prime Minister's

face remained inscnitable. She called upon Simon to air his views.

He was able to report that Broadsword had, since the 344 FIRST AMONG EQUALS

last meeting of the Cabinet, been towed into the Bay of Surt and moored,

there was no hope of boarding her except by sea.

Commander Packard and his

crew of two hundred and seventeen remained under close arrest in the engine

room on the lower deck of the ship. From confirmed reports Simon had

received in the last hour, it appeared that the ship's company were bound

and gagged, and that the ventilation systems had been turned off. "I

therefore suggest," said Simon, "that we have no choice but to mount a

rescue operation in order to avoid a protracted negotiation that can only

end in grave loss of morale for the entire armed forces. The longer we put

off such a decision, the harder our task will become. The Joint Chiefs are

putting the final touches to a plan code-named 'Shoplifter,' which they feel

must be carried out in the next forty-eight hours if the men and the ship

are to be saved." Simon added that he hoped diplomatic channels would be

kept open while the operation was being worked out, in order that out rescue

team could be assured of the greatest element of surprise.

"But what if your plan fails?" interrupted Charles. "We would risk losing

not only Broadsword and her crew but also the good will of the free world."

"There is no serving officer in the British navy who will thank us for

leaving Broadsword in Libyan waters while we negotiate a settlement in

which, at best, our ship will be returned when it suits the querrillas-to

say nothing of the humiliation of our navy. Qaddafi can laugh at the United

Nations while he has captured not only one of our most modem frigates but

also the headfines of the world press. Unlike the St. James's Square siege,

he has the initiative this time. These headlines can only demoralize our

countrymen and invite the sort of election defeat Carter suffered at the

hands of the American people after the Iranian Embassy debacle."

"We would be foolish to take such an unnecessary 345 FIRST AMONG EQUALS

risk while we have world opinion on our side, protested Charles. "Let us

at least wait a few more days."

"I fear that if we wait," said Simon, "the crew will be transferred from

the ship to a military prison, which would only result in our having two

targets to concentrate on, and then Qaddafi can sit around in the desert

taking whatever amount of time suits him."

Simon and Charles weighed argument against counterargument while the

Prime Minister listened, taking note of the views of her other colleagues

around the table to see if she had a majority for one course or the

other. Three hours later, when everyone had given his opinion, she had

"14-9" written on the pad in front of her.

"I think we have exhausted the arguments, gentlemen," she said, "and

having listened to the collective views around this table I feel we must

on balance allow the Secretary of State for Defense to proceed with 'Op-

eration Shoplifter.' I therefore propose that the Foreign Secretary, the

Defense Secretary, the Attorney General and myself make up a

subcommittee, backed up by a professional staff, to consider the Joint

Chiefs' plan. The utmost secrecy will be required from us at all times,

so the subject will not be raised again until the plan is ready for

presentation to a full meeting of the Cabinet.

Therefore, with the

exception of the subcommittee, all Ministers will return to their

departments and carry on with their normal duties. We must not lose sight

of the fact that the country still has to be governed. Thank you,

gentlemen." The Prime Minister asked Charles and Simon to join her in the study.

As soon as the door was closed she said to Charles, "Please let me know

the moment you hear the results of the vote in the

General Assembly. Now

that the Cabinet has favored a military initiative, it is important that

you are seen to be pressing for a diplomatic solution." "Yes, Prime Minister," said Charles without emotion. 346 FIRST AMONG EQUALS

Mrs. Thatcher then turned to Simon. "When can I have a rundown on the

details of the Joint Chiefs, plan?"

"We anticipate working on the strategy through the night, Prime Minister,

and I should be able to make a full presentation to you by ten tomorrow."

"No later, Simon," said the Prime Minister. "Now our next problem is

tomorrow's proposed emergency debate. Raymond Gould will undoubtedly put in

a second request for a full debate under Standing Order Number Ten, and the

Speaker gave the House a clear hint today that he will allow it. Anyway, we

can't avoid making a policy statement without an outcry from the Opposition

benches~-and I suspect our own-so I have decided that we will grasp the

nettle and no doubt get stung."

The two men looked at each other, united for a moment in exasperation at

the thought of having to waste precious hours in the Commons.

"Charles, you must be prepared to open the debate for the Government, and

Simon, you will wind up. At least the debate will be on Thursday afternoon;

that way some of our colleagues may have gone home for the weekend, though

frankly I doubt it. But with any luck we will have secured a moral victory

at the United Nations, and we can keep the Opposition minds concentrating

on that. When you sum up, Simon, just answer the questions put during the

debate. Do not offer any new initiative." She then

added, "Report any news

you hear directly to me. I shan't be sleeping tonight." Charles walked back to the Foreign Office, thankful at least that Amanda

was off somewhere in South America.

Simon returned to the Joint Chiefs to find a large map of Libyan

territorial waters pinned to a blackboard. Generals, admirals and air

marshals were studying the contours and ocean depths like so many children

preparing for a geography test.

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They all stood again when Simon entered the room. They looked at him in

anticipation, men of action who were suspicious of talk. When Simon told

them the Cabinet's decision was to back the Ministry of Defense, the

suggestion of a smile came over the face of Sir John. "Perhaps that battle

will turn out to be our hardest," he said, just loud enough for everyone to

hear.

"Take me through the plan again," said Simon, ignoring Sir John's comment.

"I have to present it to the Prime Minister by ten o'clock tomorrow."

Sir John placed the tip of a long wooden pointer on a model of HMS

Broadsword in the middle of a stretch of water in a well-protected bay.

When Charles reached his office, the international telegrams and telexes of

support for a diplomatic solution were piled high on his desk. The

Permanent Under Secretary reported that the debate in the United Nations

had been so onesided that he anticipated an overwhelming majority when they

came to vote. Charles feared his hands were tied; he had to be seen to go

through the motions, even by his own staff, although he had not yet given

up hopes of undermining Simon's plan. He intended the whole episode to end

up as a triumph for the Foreign Office and not for those warmongers at the

Ministry of Defense. After consulting the Permanent Under Secretary,

Charles appointed a small "Libyan task force" consisting of some older

Foreign Office mandarins with experience of Qaddafi and four of the

department's most promising "high fliers."

Oliver Milas, the former ambassador to Libya, had been dragged out of

retirement from his comfortable Wilshire home and deposited in a tiny room

in the upper reaches of the Foreign Office so that Charles could call on

his knowledge of Libya at any time, day or night, throughout the crisis.

Charles asked the Permanent Under Secretary to link

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him up with Britain's ambassador at the United Nations. "And keep trying to raise Qaddafi."

Simon listened to Sir John go over the latest version of Operation

Shoplifter. Thirty-seven men from the crack Special Boat Service, a branch

of the SAS regiment which had been involved in the St. James's Square siege

in April 1984, were now in Rosyth on the Scottish coast, preparing to board

HMS Brilliant, the sister ship to Broadsword.

The men were to be dropped from a submarine a mile outside Rosyth harbor

and swim the last mile and a half underwater until they reached the ship.

They would then board Brilliant and expect to recapture her from a mock

Libyan crew in an estimated twelve minutes. Brilliant would then be sailed

to a distance of one nautical mile off the Scottish coast. The operation

was to be completed in sixty minutes. The SBS planned to rehearse the

procedure on Brilliant three times before first light the following

morning, when they hoped to have the entire exercise down to the hour.

Simon had already confirmed the order to send two submarines from the

Mediterranean full steam in the direction of the Libyan coast. The rest of

the fleet was to be seen to be conspicuously going about its normal busi-

ness, while the Foreign Office appeared to be searching for a diplomatic solution.

Simon's request to the Joint Chiefs came as no surprise and was granted

immediately. He phoned Elizabeth to explain why he wouldn't be home that

night. An hour later the Secretary of State for Defense was strapped into

a helicopter and on his way to Rosyth.

Charles followed the proceedings at the United Nations live in his office.

At the end of a brief debate a vote was called for. The Secretary General

announced 147-3 349

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in Great Britain's favor, with twenty-two abstentions. Charles wondered if

such an overwhelming vote would be enough to get the Prime Minister to

change her mind over Kerslake's plan. He checked over the voting list

carefully. The Russians, along with the Warsaw Pact countries and the

Americans, had kept their word and voted with the UK. Only Libya, South

Yemen and Djibouti had voted against. Charles was put through to Downing

Street and passed on the news. The Prime Minister, although delighted with

the diplomatic triumph, refused to change course until she had heard from

Qaddafi. Charles put the phone down and asked his Permanent Under Secretary

to call Ambassador Kadir to the Foreign Office once more. "But it's two o'clock in the morning, Foreign Secretary.
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"I am quite aware what time it is but I can see no reason why, while we are

all awake, he should be having a peaceful night's sleep."

When Mr. Kadir was shown into the Foreign Office it annoyed Charles to see

the little man still looking fresh and dapper. It was obvious that he had

just shaved and put on a clean shirt.

"You called for me, Foreign Secretary?" asked Mr. Kadir politely, as if he

had been invited to afternoon tea.

"Yes," said Charles. "We wished to be certain that you are aware of the

vote taken at the United Nations an hour ago supporting the United

Kingdom's Resolution 12/40.9'

"Yes, Foreign Secretary."

"In which your government was condemned by the leaders of ninety percent of

the people on the globe"---a fact the Permanent Under Secretary had fed to

Charles a few minutes before Mr. Kadir had arrived.

"Yes, Foreign Secretary."

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"My Prime Minister is still waiting to hear from your head of state."

"Yes, Foreign Secretary."

"Have you yet made contact with Colonel Qaddafi?"

"No, Foreign Secretary."

"But you have a direct telephone link to his headquarters."

"Then you will be only too aware, Foreign Secretary, that I have been

unable to speak to him, " said Mr. Kadir with a wry smile.

Charles saw the Permanent Under Secretary lower his eyes. "I shall speak to

you on the hour every hour, Mr. Kadir, but do not press my country's

hospitality too far. 1)

"No, Foreign Secretary."

"Good night, Ambassador," said Charles.

"Good night, Foreign Secretary.

Mr. Kadir turned and left the Foreign Office to be driven back to his

embassy. He cursed the Right Honorable Charles Hampton. Didn't the man

realize that he hadn't been back to Libya, except to visit his mother,

since the age of four? Colonel Qaddafi was ignoring his ambassador every

bit as much as he was the British Prime Minister. He checked his watch: it read 2:44.

Simon's helicopter landed in Scotland at two fortyfive. He and Sir John

were immediately driven to the dockside and then ferried out to HMS

Brilliant through the misty night.

"The first Secretary of State not to be piped on board in living memory,"

said Sir John as Simon made his way with difficulty, his blackthorn stick

tapping on the gangplank. The captain of the Brilliant couldn't disguise

his surprise when he saw his uninvited guests, and he escorted them quickly

to the bridge. Sir John whispered something in the

captain's ear which Simon missed.

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"When is the next raid due?" asked Simon, staring out from the bridge but

unable to see more than a few yards in front of him. "They leave the sub at three hundred hours," said the captain, "and

should reach Brilliant at approximately three-twenty. They hope to have

taken command of the ship in eleven minutes and be a mile beyond

territorial waters in under the hour."

Simon checked his watch: it was five to three. He thought of the SBS

preparing for their task, unaware that the Secretary of State and the

Chief of the Defense Staff were on board Brilliant waiting for them. He

pulled his coat collar up. Suddenly, he was thrown to the deck, a black

and oily hand clamped over his mouth before he could protest. He felt his

arms whipped up and tied behind his back as his eyes were blindfolded and

he was gagged. He tried to retaliate and received a sharp elbow in the

ribs. Then he was dragged down a narrow staircase and dumped on a wooden

floor. He lay trussed up like a chicken for what he thought was about ten

minutes before he heard the ship's engines revving up and felt the

movement of the ship below him. The Secretary of State could not move for

another fifteen minutes.

"Release them," Simon heard a voice say in distinctly Oxford English. The

rope around his arms was untied and the blindfold and gag removed.

Standing over the Secretary of State was an SBS frogman,

black from head

to toe, his white teeth gleaming in a wide grin. Simon was still slightly

stunned as he turned to see the commander of Her Majesty's forces also

being untied.

"I must apologize, Minister," said Sir John, as soon as his gag was

removed, "but I told the captain not to inform the submarine commander

we were on board. If I am going to risk two hundred and seventeen of my

men's lives, I wanted to be sure this rabble from the SBS knew what they

were up to." Simon backed away from

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the six foot two giant who towered over him still grinning,

"Good thing we didn't bring the Prime Minister along for the ride," said

"I agree, " said Simon, looking up at the SBS commando.

"She would have broken his neck." Everyone laughed except the frogman, who pursed his

lips.

Sir John.

"What's wrong with him?" said Simon.

"If he utters the slightest sound during these sixty minutes, he won't

be selected for the final team."

"The Conservative Party could do with some backbench members of

Parliament like that," said Simon. "Especially when I have to address the

House tomorrow and explain why I'm doing nothing."
By three forty-five Brilliant was once again beyond territorial waters.

The newspaper headlines that next morning ranged from "Diplomatic

Victory" in the Times to "Qaddafi the Pirate" in the

Mirror.

At a meeting of the inner Cabinet held at ten in the morning Simon

reported his first-hand experience of Operation Shoplifter to the Prime

Minister.

Charles was quick to follow him. "But after the overwhelming vote in our

favor at the UN, it must be sensible for us to postpone anything that

might be considered as an outright act of aggression." "If the SBS doesn't go tomorrow morning, we will never have as good a

chance, Prime Minister," said Simon, interrupting him. All eyes at the meeting of the inner Cabinet turned to Kerslake.

"WhY9" asked Mrs. Thatcher.

"Because Ramadan comes to an end today, and tomorrow the Moslems break

their daylight fasts. Traditionally it's a heavy feasting-day, which means

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tomorrow will be our best chance to catch the guerrillas off quard. I have

been over the entire operation in Rosyth and by now the SBS are well on

their way to the submarines and preparing for the assault. It's all so

finely tuned, Prime Minister, that I obviously don't want to throw away

such a good opportunity."

"That's good reasoning," she concurred. "With the weekend ahead of us we

must pray that this mess will be all over by Monday morning. Let's put

on our negotiating faces for the Commons this afternoon.

I expect a very

convincing performance from you, Charles."

When Raymond rose at three-thirty that Thursday

afternoon to ask a second

time for an emergency debate, the Speaker granted his request, directing

that the urgency of the matter warranted the debate to commence at seven

o'clock that evening.

The chamber emptied quickly as the members scuttled off to prepare their

speeches, although they all knew that less than 2 percent of them could

hope to be called. The Speaker departed the chamber and did not return

until five to seven when he took over the chair from his deputy.

By seven o'clock, when Charles and Simon had entered the House, all

thirty-seven SBS men were aboard Her Majesty's submarine Conqueror, lying

on the ocean bed about sixty nautical miles off the Libyan coast. A

second submarine, Courageous, was ten miles to the rear of her. Neither

had broken radio silence for the past twelve hours. The Prime Minister had still not heard from Colonel Oaddafi and they were

now only eight hours away from Operation Shoplifter. Simon looked around

the House. The atmosphere resembled budget day, and an eerie silence fell

as the Speaker called on Raymond Gould to address the House.

Raymond began by explaining, under Standing Order 354 FIRST AMONG EQUALS

Number 10, why the matter he had raised was specific, important and needed

urgent consideration. He quickly moved on to demand that the Foreign

Secretary confirm that if negotiations with Qaddafi failed or dragged on,

the Secretary of State for Defense would not hesitate to take the necessary

action to recover HMS Broadsword. Simon sat on the front bench looking glum

and shaking his head.

"Qaddafi's nothing more than a pirate," said Raymond.

"Why talk of

diplomatic solutions?"

The House cheered as each well-rehearsed phrase rolled off Raymond's

tongue. Simon listened intently, privately agreeing with his sentiments and

knew that, had their roles been reversed, it would have been no different.

When Raymond sat down, the cheers came from all parts of the chamber and it

was several minutes before the Speaker could bring the House back to order.

Mr. Kadir sat in the Distinguished Strangers' Gallery staring impassively

down, trying to memorize the salient points that had been made and the

House's reaction to them, so that-if he were ever given the chance-he could

pass them on to Colonel Qaddafi.

"The Foreign Secretary," called the Speaker, and Charles rose from his

place on the Treasury bench. He placed his speech on the dispatch box in

front of him and waited. Once again the House fell silent.

Charles opened his case by emphasizing the significance of the United

Nations vote as the foundation for a genuine negotiated settlement. He went

on to say that his first priority was to secure the lives of the two hun-

dred seventeen men on board HMS Broadsword, and that he intended to work

tirelessly to that end. The Secretary General was hoping to contact Qaddafi

personally and brief him on the strong feelings of his colleagues in the

General Assembly. Charles stressed that taking any other course at the

present time could

only lose the support and good will of the free world. When Charles sat

down, he realized that the rowdy House was not convinced. The contribution from the back benches confirmed the Prime Minister's and

Simon's belief that they had gauged the feelings of the nation correctly,

but neither of them allowed the slightest show of emotion to cross their

faces and give hope to those who were demanding military action.

By the time Simon rose to wind up for the Government at nine-thirty that

night, he had spent two and a half hours in the chamber listening to men

and women tell him to get on with exactly what he was already doing.

Blandly he backed the Foreign Secretary in his pursuit of a diplomatic

solution. The House became restive, and when the clock reached ten, Simon

sat down to cries of "Resign" from some of his own colleagues and the more

right wing of the Labour benches.

Raymond watched carefully as Kerslake and Hampton left the chamber. He

wondered what was really going on behind the closed door of Number 10 Dow

i g Street.

When Raymond arrived home after the debate, Joyce congratulated him on his

speech and added, "But it didn't evoke much of a response from Simon

Kerslake."

"He's up to something," said Raymond. "I only wish I was sitting in his

office tonight and could find out what it is."

When Simon arrived back in his office he phoned Elizabeth and explained

that he would be spending another night at the Ministry of Defense.

"Some women do lose their men to the strangest

mistresses, " said Elizabeth.

"By the way, your daughter wants to know if you will have time to watch her

play field hockey in her intramural final on Saturday."
"What's today?"

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"It's still Thursday," she said, "and to think you're the one in charge

of the nation's defenses."

Simon knew the rescue attempt would be all over one way or the other by

lunchtime the next day. Why shouldn't he watch his daughter play in a

field hockey match?

"Tell Lucy I'll be there," he said.

Although nothing could be achieved between midnight and six o'clock now

that the submarines were in place, none of the Joint Chiefs left the

operations room. Radio silence was not broken once through the night as

Simon tried to occupy himself with the bulging red boxes containing other

pressing matters which still demanded his attention. He took advantage

of the presence of the Joint Chiefs and had a hundred queries answered

in minutes that would normally have taken him a month. At midnight the first editions of the morning papers were brought to him.

Simon pinned up the Telegraph's headline on the operations board.

"Kerslake's in His Hammock Till the (ireat Armada Comes." The article

demanded to know how the hero of Northern Ireland could be so indecisive

while Britain's sailors lay bound and gagged in foreign waters, and ended

with the words "Captain, art thou sleeping there below?" "Not a wink,"

said Simon. "Resign" was the single-word headline of the Daily Express.

Sir John looked over the Minister's shoulder and read the opening $% \left(1\right) =\left(1\right) +\left(1\right) +$

paragraph.

"I shall never understand why anyone wants to be a politician," he said,

before reporting: "We have just heard from reconnaissance in the area

that both submarines Conqueror and Courageous have moved up into place."

Simon picked up the blackthorn stick from the side of his desk and left

the Joint Chiefs to go over to Downing

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Street. He passed the morning street cleaners on their way to work before

London woke up and started another day. They shouted "Morning, Simon" and

"Have You got our ship back yet?"

,,Ask me in three hours' time," he wanted to say but only smiled.

He found the Prime Minister sitting in the Cabinet room in her bathrobe.

"It's no use, I couldn't sleep," she said. Simon went over the final plan

with her in great detail, explaining that everything was ready and would

be over by the time most people were having their breakfasts.

"Let me know the moment you hear anything-however trivial," she

concluded, before returning to the latest gloomy study of the economy

from the Wynne Godley team, who were suggesting that the pound and the

dollar would be of equal parity by 1990. "One day you may have all these

problems onyour shoulders," she said.

Simon smiled and left her to walk slowly back to his office on the other

side of Whitehall. He stopped to stare at the statue of Montgomery that

stood on the grass in front of the Ministry of Defense and thought how

much the Field Marshal would have relished the skirmish that was about

to take place. A full moon shone like an arc light above Saint Paul's

Cathedral as he hurried back to his office.

At one, he joined the Joint Chiefs. None of them looked tired, although

they had all shared the lonely vigil with their comrades two thousand

miles away. They told stories of Suez and the Falklands and there was

frequent laughter. But it was never long before their eyes returned to

the clock.

As Big Ben struck one chime, Simon thought: three o'clock in Libya. He

could visualize the men falling backwards over the side of the boat and deep into the

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water before starting the long, slow swim toward Broadsword.

Simon returned to his desk for what was to be the longest hour of his life.

When the phone Yang, breaking the eerie silence like a fire alarm, Simon

picked it up to hear Charles Hampton's voice.

"Simon," he began, "I've finally gotten through to Oaddafi and he wants to

negotiate." Simon looked at his watch; the divers could only be a hundred

yards from Broadsword.

"It's too late," he said. "I can't stop them now."

"Don't be such a bloody fool-order them to turn back.

Don't you understand

we've won a diplomatic coup?"

"Qaddafi could negotiate for months and still end up humiliating us. No, I

won't turn back."

"We shall see how the Prime Minister reacts to your arrogance," said

Charles and slammed down the phone.

Simon sat by the phone and waited for it to ring. He wondered if he could

get away with taking the damn thing off the hook--the modem equivalent of

Nelson placing the telescope to his blind eye, he considered. He needed a

few minutes, only a few minutes, but the phone rang again only seconds

later. He picked it up and heard her unmistakable voice. "Can you stop them if I order you to, Simon?"

He considered lying. "Yes, Prime Minister," he said.

"But you would still like to carry it through, wouldn't you?"

"I only need a few minutes, Prime Minister."

"Do you understand the consequences if you fail, with Charles already

claiming a diplomatic victory?"

"You would have my resignation within the hour."

"I suspect mine would have to go with it," said Mrs.

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Thatcher. "In which case Charles would undoubtedly be Prime Minister by

this time tomorrow."

There was a moment's pause before she continued, "Qaddafi is on the other

line, and I am going to tell him that I am willing to negotiate." Simon

felt defeated. "Perhaps that will give you enough time, and let's hope

it's Qaddafi who has to worry about resignations at breakfast."

Simon nearly cheered.

"Do you know the hardest thing I have had to do in this entire

operation?"

"No, Prime Minister."

"When Qaddafi rang in the middle of the night, I had to pretend to be

asleep so that he didn't realize I was sitting by the phone."

Simon laughed.

"Good luck, Simon, I'll phone and explain my decision to Charles."

The clock said 2:30.

On his return the admirals were variously clenching their fists, tapping

the table or walking around, and Simon began to sense what the Israelis

must have been feeling as they waited for news from Entebbe.

The phone rang again. He knew it couldn't be the Prime Minister this

time, as she was the one woman in England who never changed her mind. It

was Charles Hampton.

"I want it clearly understood, Simon, that I gave you the news concerning

Qaddafi's desire to negotiate at two-twenty. That is on the record, so

there will be only one Minister handing in his resignation later this

morning-"

"I know exactly where you stand, Charles, and I feel confident that

whatever happens you'll come through your own mound of manure smelling

of roses," said Simon, slamming down the phone as three o'clock struck.

For no fathomable reason everyone in the room

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stood up, but as the minutes passed they sat back down again one by one.

At seven minutes past four radio silence was broken with the five words,

"Shoplifter apprehended, repeat Shoplifter apprehended." Simon watched the Joint Chiefs cheer like schoolchildren

reacting to the

winning goal at a football game. Broadsword was on the high seas in

neutral waters. He sat down at his desk and asked to be put through to

Number 10. The Prime Minister came on the line.

"Shoplifter apprehended,"

he told her.

insincere.

"Congratulations, continue as agreed," was all she said. The next move was to be sure that all the Libyan prisoners who had been

taken aboard Broadsword would be discharged at Malta and sent home

unharmed. Simon waited impatiently for radio silence to be broken again,

as agreed, at five o'clock.

Commander Lawrence Packard came on the fine as Big Ben struck five. He

gave Simon a full report on the operation. One Libyan guerrilla had been

killed and eleven injured. There had been no, repeat, no, British deaths

and only a few minor injuries. The thirty-seven SBS men were back on

board the submarines Conqueror and Courageous. HMS Broads-word was

sailing the high seas on her way home. God Save the Oueen.

Simon congratulated the commander and returned to Downing Street. As he

limped up the street, journalists with no idea of the news that was about

to be announced were already gathering outside Number 10. Once again

Simon answered none of their shouted questions. When he was shown into

the Cabinet room, he found Charles already there with the Prime Minister.

He told them both the latest news. Charles's congratulations sounded

It was agreed that the Prime Minister would make a statement at seven

o'clock. The draft was prepared and 361

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revised before Mrs. Thatcher stepped out onto Downing Street to give the

waiting press the salient details of what had happened during the previous

six hours.

Television arc lights were switched on and cameras flashed for several

minutes before Mrs. Thatcher was able to speak. As she read her

statement, Charles Hampton stood on her right and Simon Kerslake on her

left, now the undisputed contenders as her successor.

"I must admit that my opinion of Charles Hampton has gone up," said

Elizabeth in the car on the way to Lucy's field hockey match.

"What do you mean?" asked Simon.

"Hes just been interviewed on television. He said he had backed your

judgment all along while having to pretend to carry out pointless

negotiations. He had a very good line to the effect that it was the first

time in his life that he had felt honorable about lying."

Elizabeth didn't understand her husband's response.

"Smelling like

roses, " he said sharply.

It amused Simon to watch his daughter massacred in the mud while he stood

on the sidelines in the rain only hours after he had feared Qaddafi might

have done the same to him. "It's a walkover," he told the headmistress

when Lucy's team was down by four goals at halftime.

"Perhaps she'll be like you and surprise us all in the second half,"

replied the headmistress.

At eight o'clock on the following Saturday morning Simon

sat in his

office and heard the news that Broadsword had all engines on full speed

and was expected to reach Portsmouth by three o'clock--exactly one week

after his daughter had lost her match 0-8. They hadn't had a good second

half. Simon had tried to console the

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downcast Lucy, and might even have succeeded if she hadn't been the goalie.

He was smiling when his secretary interrupted his thoughts to remind him

that he was due at Portsmouth in an hour. As Simon reached the door, his

phone rang. "Explain to whoever it is I'm already late," he said.

His secretary replied, "I don't think I can, sir." Simon turned around, puzzled.

"Who is it?" he asked.

"Her Majesty the Queen."

Simon returned to his desk, picked up the receiver and listened to the

sovereign. When she had finished Simon thanked her and said he would pass

on her message to Commander Packard as soon as he reached Portsmouth.

During the flight down, Simon looked out of the helicopter and watched

a traffic jam that stretched from the coast to London with people who

were going to welcome Broadsword home. The helicopter landed an hour

later.

The Secretary of State for Defense stood on the pier and was able to pick

out the frigate through a pair of binoculars. She was about an hour away

but was already surrounded by a flotilla of small craft so that it was

hard to identify her.

Sir John told him that Commander Packard had signaled to ask if the

Secretary of State wished to join him on the bridge as they sailed into

port. "No, thank you," said Simon. "It's his day, not
mine."

"Good thing the Foreign Secretary isn't with us," said Sir John. A squad

of Tornadoes flew over, drowning Simon's reply. As Broadsword sailed into

port, the ship's company were all on deck standing to attention in full-

dress uniform. The ship itself shone like a Rolls-Royce that had just

come off the production line.

By the time the captain descended the gangplank a

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crowd of some five hundred thousand were cheering so loudly that Simon

could not hear himself speak. Commander Packard saluted as the Secretary

of State leaned forward and whispered the Queen's message in his ear:

"Welcome home, Rear Admiral Sir Lawrence Packard."

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IT WAS JOYCE who left a clipping from the Standard for him to read when he

returned from the Commons one night. She had scribbled across it: "This

could end up on the front page of every national paper." Raymond agreed with her.

Although he spent most of his time on the overall strategy for a future

Labour government, like all politicians he had pet anomalies that

particularly upset him. His had always been war widows' pensions, a

preoccupation that dated back to his living with his grandmother in Leeds.

He remembered the shock when he first realized, shortly after leaving the

university, that his grandmother had eked out an existence for thirty years

on a weekly widow's pension that wouldn't have covered the cost of a decent

meal in a London restaurant.

From the back benches he had always pressed for the redeeming ofwar bonds

and higher pensions for war widows. He even supported veterans' charities

that worked on their behalf. His weekly mail showed unequivocally j ust how

maj or a problem war widows' pensions had become. Over all his years in

Parliament, he had worked doggedly to achieve ever increasing, though

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small, rises, but be vowed that were he ever to become Secretary of State

for Defense he would enact something more radical.

With Joyce's clipping in his hand, he tried to press his view onto a

reluctant Shadow Cabinet, who seemed more interested in the planned series

of one-day strikes by the print unions than the case of Mrs. Dora Benson.

Raymond reread the story carefully and discovered that the case didn't

differ greatly from the many others he had looked into over the years,

except for the added ingredient of a Victoria Cross. By any standards, Mrs.

Dora Benson highlighted Raymond's cause. She was one of the handful of

surviving widows of the First World War, and her husband, Private Albert

Benson, had been killed at the Somme while leading an attack on a German

trench. Nine Germans had been killed before Albert Benson died, which was

why he had been awarded the Victoria Cross. His widow had worked as a

chambermaid in the King's Head at Barking for over fifty years. Her only

possessions of any value were her war bonds; with no redemption date, they

were still passing hands at only twenty-five pounds each. Mrs. Benson's

case might have gone unnoticed if in desperation she had not asked

Sotheby's to auction her husband's medal.

Once Raymond had armed himself with all the facts, he put down a question

to the Secretary of State for Defense asking if he would at last honor the

Government's long-promised pledges in such cases. A sleepy but packed House

heard Simon Kerslake reply that he was giving the program his consideration

and hoping to present a report on his findings to the Chancellor in the

near future. Simon settled back onto the green benches, satisfied that this

would pacify Gould, but Raymond's supplementary stunned him and woke up the House.

"Does the Right Honorable Gentleman realize that this eighty-three-year-old

widow, whose husband was killed 366 FIRST AMONG EQUALS

in action and won the Victoria Cross, has a lower income than a

sixteen-year-old cadet on his first day in the armed forces?"

Simon rose once more, determined to put a stop to the issue until he had

had more time to study the details of this particular case. "I was not

aware of this fact, Mr. Speaker, and I can assure the Right Honorable

Gentleman that I shall take into consideration all the

points he has mentioned."

Simon felt confident the Speaker would now move on to the next question.

But Raymond rose again, the Opposition benches spurring him on.

"Is the Right Honorable Gentleman also aware that an admiral, on an

index-linked income, can hope to end his career with a pension of over five

hundred pounds a week while Mrs. Dora Benson's weekly income remains fixed

at forty-seven pounds thirty-two?"

There was a gasp even from the Conservative benches as Raymond sat down.

Simon rose again, uncomfortably aware that he was unprepared for Gould's

attack and must stifle it as quickly as possible. "I was not aware of that

particular comparison either, but once again, I can assure the Right

Honorable Gentleman I will give the case my immediate consideration."

To Simon's horror Raymond rose from the benches for yet a third time. Simon

could see that Labour members were enjoying the rare spectacle of watching

him up against the ropes. "Is the Right Honorable Gentleman also aware that

the annuity for a Victoria Cross is one hundred pounds, with no extra

pension benefits? We pay our second-string soccer players more, while keep-

ing Mrs. Benson in the bottom league of the national income bracket."

Simon looked distinctly harassed when he in turn rose for a fourth time and

made an uncharacteristic remark that he regretted the moment he said it.

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"I take the Right Honorable Gentleman's point," he

began, his words

coming out a little too quickly. "And I am fascinated by his sudden

interest in Mrs. Benson. Would it be cynical of me to suggest that it has

been prompted by the wide publicity this case has enjoyed in the national

press?"

Raymond made no attempt to answer him but sat motionless with his arms

folded and his feet up on the table in front of him while his own

backbenchers screamed their abuse at Simon.

The national papers the next day were covered with pictures of the

arthritic Dora Benson with her bucket and mop alongside photos of her

handsome young husband in private's uniform. Many of the papers went on

to describe how Albert Benson had won his VC, and some of the tabloids

used considerable license. But all of them picked up Raymond's point.

It was an enterprising and unusually thorough journalist from the

Guardian who led her story on a different angle which the rest of the

national press had to turn to in their second editions.

It became known

that Raymond Gould had put down forty-seven questions concerning war

widows' pension rights during his time in the House and had spoken on the

subject in three budgets and five social-service debates from the back

benches. When the journalist revealed that Raymond gave five hundred

pounds a year to the Erskine Hospital for wounded soldiers, every member

knew that Simon Kerslake would have to retract his personal attack on the

Shadow spokesman and make an apology to the House.

At three-thirty the Speaker rose from his chair and told

a packed house

that the Secretary of State for Defense wished to make a statement

Simon Kerslake rose humbly from the front bench, and stood nervously at the dispatch box.

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"Mr. Speaker," he began. "With your permission and that of the House, I

would like to make a personal statement. During a question put to me

yesterday I impugned the integrity of the Right Honorable Gentleman, the

Member for Leeds North. It has since been brought to my attention that

I did him a gross injustice and I offer the House my sincere apologies

and the Right Honorable Gentleman the assurance that I will not question

his integrity a third time."

While newer members were puzzled by the reference, Raymond understood it

immediately. Aware of how rare personal statements were in anyone's

parliamentary career, members looked on eagerly to see how Raymond would

respond.

He moved slowly to the dispatch box.

"Mr. Speaker, I accept the gracious manner in which the Honorable

Gentleman has apologized and hope that he will not lose sight of the

greater issue, namely that of war widows' benefits, and in particular the

plight of Mrs. Dora Benson."

Simon looked relieved and nodded courteously.

The following morning, the Times editorial declared: "In an age of

militant demands from the left, Parliament and the Labour Party have

found a new Clement Attlee on their front bench. Britain

need have no

fear for human dignity or the rights of man should Raymond Gould ever

accede to the high office which that gentleman held."

Many Opposition members told Raymond he should have gone for Simon when

he was down. Raymond disagreed. It was enough to know that Simon Kerslake was fallible.

The Broadsword factor remained in the memories of the electorate for a

far shorter time than had the Falklands victory' and within six months

the Conservative lead in the opinion polls had dropped to only 3 percent.

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"The truth is," noted Raymond at a Shadow Cabinet meeting, "Mrs. Thatcher

has had nearly eight years at NumberTen, and no Prime Minister has served

two full terms in succession-let alone three-since Lord Liverpool at 1812."

Margaret Thatcher cared nothing for Lord Liverpool or historical precedent:

she called an election the following June-the month that had been a winner

for her in the past.

"It's time to let the nation choose who is to govern for the next five

years, " she declared on Panorama.

"Nothing to do with the fact she has regained a slight lead in the opinion

polls," said Joyce tartly.

"A lead that could well disappear during the next few weeks," said Raymond.

He returned to Yorkshire for only three days of the campaign because, as

one of the Party's leading spokesmen, he had to dash around the country

addressing meeting after meeting in marginal seats. Many

journalists went

as far as to suggest that were Raymond leading the Party, they would be in

a much stronger position to win the election.

Back in Leeds, however, he enjoyed his electioneering and felt completely

relaxed with his constituents for the first time in his life. He also felt

his age when he discovered that the new Tory candidate for Leeds North had

been born in 1964, the year he had first entered Parhament. When they met,

the only insult Raymond suffered at his young rival's hands was being

called "sir."

"Please call me by my Christian name," said Raymond.

"Raymond-" began the young man.

"No, Ray will do just fine."

The final result of the election did not become clear until four o'clock on

Friday afternoon. Only a few thousand votes determined the outcome:

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CONSERVATIVES 317

LABOUR 288

LIBERAL/SDP ALLIANCE 24

IRISH 17

SPEAKER AND OTHERS 4

Although Mrs. Thatcher did not have more seats than the other parties put

together, she still led the largest party in the House and remained at

Number 10. She made very few changes to her front-bench team, as she

clearly wished to leave an impression of unity. Charles moved to the Home

Office, while Simon became Foreign Secretary. The press dubbed it "The

Cosmetic Cabinet."

That post-election calm was to last a complete week before Tony Benn roUed

a thundercloud across the clear blue summer sky by announcing he would

contest the leadership of the Labour Party at the October conference.

Benn claimed that Kinnock's naive and gauche approach as Leader had been

the single reason that the Labour Party had not been returned to power.

There were many Labourites who agreed with this judgment, but they also

felt they would have fared considerably worse under Benn.

What his announcement did, however, was to make respectable the claims of

any other candidates who wished to run. Roy Hattersley and John Smith

joined Berm and Kinnock as nominees. Many members of Parliament,

trade-union leaders and constituency activists pressed Raymond to run for

the Leadership. Joyce was the most vociferous of all. "If you don't run now," she told him, "you'll have no chance in the

future."

"It's the future I'm thinking about," replied Raymond. 371

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"What do you mean?"

"I want to run for Deputy Leader. It's still the recognized number two

spot, and it won't stop me from holding a key Shadow Cabinet post. And,

most important, it will secure me a power base within the Party, which

would give me a better chance next time."

Raymond waited another week before he launched his candidacy. At a packed

Monday-morning press conference, he announced that the Lorry Union was

nominating him. Norman Edwards made the motion.

With four candidates in the field for the Leadership, everyone knew that

the first ballot would be inconclusive, although most prophets accepted

that Benn would lead. Kinnock confided to Raymond that if he came in

lower than second he would advise his supporters to vote for whichever

of the other moderates looked able to beat Benn in the second ballot.

The first round went exactly as predicted, with Benn coming in first. The

second ballot surprised everyone but Raymond. With Kinnock's supporters

voting for Benn's closest rival, the Party chairman was able to announce

a few hours later that Tony Benn had been soundly beaten. The Labour

Party had a new moderate Leader.

At eleven o'clock that same night the chairman announced that by a mere

3 percent Raymond Gould had defeated two other candidates to become the

newly elected Deputy Leader of the Labour Party. The unions had agreed

to allow their members to vote individually, rather than en bloc, but

after the vote had been announced, Raymond was pleased to acknowledge a

wink from Norman Edwards.

The new Leader immediately appointed Raymond Shadow Chancellor of the

Exchequer. Among the many letters and telegrams Raymond received was one

from Mrs. Kate Wilberhoff, which read: "Congratulations.

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But have you read Standing Order No. 5(4) of the Party Constitution?"

Raymond hadn't, and replied, "Hadn't. Have now. Let's hope it's an omen."

After nearly a decade of the lady from Grantham, Raymond sensed the mood

was for change. In their first twelve months, the new Labour team looked

fresh and innovative as Mrs. Thatcher began to look tired and out oftouch.

During the long, cold winter of 1988 the Conservatives lost several votes

on the floor of the House and many more upstairs in committee. The Prime

Minister seemed somewhat relieved to find herself spending Christmas at Chequers.

The relief did not last long, as two elderly Conservative members died

before the House convened in January. The press dubbed the Government the

"lame drake" administration. Both of the pending by-elections were held in

May, and the Conservatives fared far better than might have been expected

in holding on to one seat and just losing the other. For a fourth time,

Mrs. Thatcher plumped for a June election.

The monthly unemployment, inflation and import/export figures announced at

regular intervals during their fourth campaign all augured badly for the

Conservatives. The Prime Minister's reiterated plea that a government

shouldn't be judged on one month's figures began to sound unconvincing, and

by the final week, the only point of contention was whether the Labour

Party would end up with a large enough majority to govern.

Raymond collapsed into bed at four when the result was still unclear. He

was in the middle of a dream when he was abruptly wakened by Joyce's

screams from the kitchen.

"We've won. We've won."

He hadn't in his dream.

Raymond and Joyce toured the constituency that morning before joining

Raymond's parents for a late lunch. When they left the little butcher shop

that afternoon, awaiting Raymond on the pavement was a crowd of

well-wishers who cheered him all the way to his car.

Raymond and Joyce

traveled down to London and were back in Cowley Street in time to watch the

first Labour Prime Minister since 1979 emerge from Buckingham Palace with

the television cameras following him all the way back until he took up

residence at 10 Downing Street.

This time Raymond did not have long to wait for a telephone call because

the first appointment the new Prime Minister confirmed was Raymond's, as

his Chancellor of the Exchequer. Raymond and Joyce moved into Number I I

later that afternoon, instructing real estate agents to rent their Cowley

Street house on a shortterm lease. After all, the Labour Party had only won

by four seats.

Leaving the Home Office came as a great blow to Charles. He informed Amanda

over breakfast on the Monday after the election that he would be returning

to Hampton's Bank and that his salary would be sufficient for her allowance

to remain constant-as long as she behaved herself Amanda nodded and left

the breakfast table without comment, as Harry came in.

It was an important morning for Harry, as he was to be taken to his first

day of school at Hill House to begin the academic course mapped out for $\mathop{\text{him}}$

by his father. Though Charles tried to convince him that

it would be the start of a wonderful adventure, Harry looked apprehensive. Once he had deposited a tearful eight-year-old with his first headmaster, Charles continued on to the 374 FIRST AMONG EQUALS

City, cheerful at the prospect of returning to the world of banking.

When he arrived at Hampton's, he was met by Clive Reynolds's secretary, who

immediately took him through to the boardroom and asked him if he would

like a coffee.

"Thank you," said Charles, taking off his gloves, placing his umbrella in

the stand and settling himself in the chairman's seat at the head of the

table. "And would you tell Mr. Reynolds I'm in?" "Certainly," said the secretary.

Clive Reynolds joined him a few moments later.

"Good morning, Mr. Hampton. How nice to see you again after such a long

time," said Reynolds, shaking Charles by the hand.

"Good morning, Clive. It's nice to see you too. First I must congratulate

you on the manner in which you have conducted the bank's affairs in my

absence."

"It's kind of you to say so, Mr. Hampton."

"I was particularly impressed by the Distillers takeover; that certainly

took the City by surprise."

"Yes, quite a coup, wasn't it?" said Reynolds smiling.

"And there's another

one in the pipeline."

"I shall look forward to hearing the details."

"Well, I'm afraid it remains confidential at the moment," said Clive,

taking the seat beside him.

"Of course; but now that I have returned I had better be briefed fairly

soon."

'Tm afraid shareholders cannot be briefed until we are certain the deals

have been concluded. We can't afford any rumors harming our chances, can

we?"

"But I'm not an ordinary shareholder," said Charles sharply. "I am $\,$

returning as chairman of the bank."

"No, Mr. Hampton," said Reynolds quietly. "I am chairman of this bank."

"Do you realize whom you are addressing?" said Charles.

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"Yes, I think so. A former Foreign Secretary, a former Home Secretary, a

former chairman of the bank and a two percent shareholder."

"But you are fully aware that the board agreed to have me back as chairman

when the Conservatives went into Opposition?" Charles reminded him.

"The composition of the board has changed considerably since those days,"

said Reynolds. "Perhaps you've been too busy running the rest of the world

to notice minor comings and goings in Threadneedle Street."

"I shall call a board meeting."

"You don't have the authority."

"Then I shall demand an extraordinary general meeting," said Charles.

"And tell the shareholders what? That you had a standing order to return as

chairman when you felt like it? That won't sound like a former Foreign

Secretary."

"I'll have you out of this office in twenty-four hours," Charles continued,

his voice suddenly rising.

"I don't think so, Mr. Hampton. Miss Trubshaw has completed her five years

and has left us on a full pension, and it won't take you

long to discover

that I don't possess a Swiss bank account or have a wefl-compensated

mistress."

Charles went red in the face. "I'll get you removed. You don't begin to

understand how far my influence stretches."

"I hope I'm not removed, for your sake," said Reynolds calmly.

"Are you threatening me?"

"CertaiDly not, Mr. Hampton, but I would hate to have to explain how

Hampton's lost over five hundred thousand pounds on the Nethercote account

because of your personal whim to finish Simon Kerslake's career. It may

interest you to know that the only thing the bank gained from that fiasco

was good will, and we managed

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that because I recommended that Morgan Grenfell pick up the pieces."

"You two-timing crook. When I make that public it will finish you," said

Charles triumphantly.

"Perhaps," said Reynolds calmly. "But it will also stop you from becoming

Prime Minister."

Charles turned, picked up his umbrella, put on his gloves and walked away.

As he reached the door, a secretary walked in holding two cups of coffee.

"I'll only be needing one, Miss Bristow," said Reynolds. Charles passed her without a word and slammed the door.

"Don't vou know any other restaurants9"

"Yes, but they don't know me," replied Ronnie

Nethercote, as the two men

strolled into the Ritz for the first time in a couple of years. Heads

turned as people leaned forward and whispered Simon's

name to their quests.

"What are you up to nowadays? I can't believe Opposition fully occupies

you, " Ronnie said as they took their seats.

"Not really. I might almost be described as one of the four miHior,

unemployed, " replied Simon.

"That's what we're. here to talk about," said Ronnie, "but first I

recommend the country vegetable soup and the \dots "

"Beef off the trolley," intedected Simon.

"You remembered."

"It's the one thing you've always been right about."
Ronnie laughed more loudly than people normally did in the Ritz before

saying, "Now that you no longer have the entire armed forces at your

disposal or ambassadors to call you Your Eminence or however they address

you now, why don't you join the board of my new company?"

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"It's kind of you to ask, Ronnie, but the answer has to be no."

They broke off their conversation to give their orders.

"There's a salary of twenty-five thousand pounds a year that goes with it."

"I must admit it would help with Lucy's clothes allowance," said Simon,

laughing. "Since she's been up at Oxford, Lucy seems to have been to more

balls than tutorials."

"Then why not come in with us" "asked Ronnie.

"Because I'm a committed politician," said Simon, "and I no longer want to $\ensuremath{\mathsf{Simon}}$

involve myselfin any conimercial activities."

"That might stop you from becoming Prime Minister?"

Simon hesitated at the bluntness of Ronnie's question, then said, "Frankly,

yes. I've got a better- than -outside chance, and I'd be foolish to

lengthen the odds by becoming involved in anything else right now."

"But everyone knows that as soon as Margaret announces she's going to pack

up, you'll be the next Leader. It's as simple as that."

"No, Ronnie, it's never as simple as that."

"Then tell me, who could beat you?"

"Charles Hampton, for one."

"Hampton? He's a toffee-nosed prig," said Ronnie.

"He has a lot of friends in the Party, and his patrician background still

counts for something with the Tories."

"Oh, come on," said Ronnie. "You'll kill Hampton with every elected member

of the Party having a vote."

"Time will tell,' said Simon. "But what have you been up to?" he asked,

deliberately changing the subject.

"I've been working my backside off in preparation for the new company going

public, which is why I wanted you on the board."
"You never give up."

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"No, and I hope you haven't given up your one percerit of the company."

"Elizabeth has it locked away somewhere."

"Then you had better find the key."

"Why?" asked Simon.

"Because when I put out ten million shares on the market at three quid a

time, your one original share will be exchanged for one hundred thousand

shares of common stock. I know you weren't ever Chancellor, but that's

three hundred thousand pounds of anyone's money." Simon was speechless.

"Well, say something," said Ronnie.

"Frankly I'd forgotten the share existed," Simon finally managed.

"Well, I think I can safely say," said Ronnie, parodying one of Mrs.

Thatcher's favorite phrases, "that's not a bad investment for a pound, and one you will never regret."

As his first budget debate as Chancellor drew near, Raymond found

twenty-four hours each day were not enough, even without sleep. He went

over the budget changes he required with the Treasury mandarins, but it

became more obvious as each week passed that he would have to make

sacrifices. He was sick of being told that there would always be next year,

feeling he had waited far too long already.

As the weeks passed, compromises were reached and cutbacks agreed on, but

Raymond managed to cling to the changes about which he felt most

passionate. The morning before the budget, the mandarins handed him his

speech. It ran to one hundred and forty-three pages and they estimated it

would keep him at the dispatch box for two and a half hours.

At ten past three the next day Raymond appeared on

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the steps of Number 11 and held the famous battered budget box, first used

by Gladstone, high above his head. Dressed in a morning coat, he looked

elegant and relaxed as photographers took the traditional picture before

he was driven to the Commons.

By three-fifteen, the chamber had taken on the took of an opening night

in the West End, for what members were about to experience was pure

theater.

At three twenty-five Raymond entered the chamber to be greeted by cheers

from his own side. Every place in the Commons except his had been filled.

He looked up to see Joyce in the Strangers' Gallery, and smiled. At

three-thirty, when the Prime Minister had finished answering questions,

the Chairman of Ways and Means rose from his chair and called: "Budget

statement, Mr. Chancellor of the Exchequer."

Raymond rose and placed his speech in front of him. He addressed the

House for the first hour and a half without divulging any of the fiscal

changes that he would be making, so abiding by the tradition that no ir-

reversible decisions could be considered until the Stock Exchange had

closed. Raymond took a sip from the glass of water by his side when he

had turned page seventy-eight. He had finished with the theory and was

now rea~y to start on the practice.

"Old-age pensions will be raised to a record level, as will allowances

for single-parent families and disablement grants. War widows' pensions

will go up by fifty percent and war bonds will be honored at their full

face value."

Raymond paused and, taking a faded sheet from his inside pocket, read

from the first speech he had ever delivered in public.

"No woman whose

husband has sacrificed his life for his country shall be allowed to

suffer because of an ungrateful nation." The cheering after this

statement lasted for some considerable time, and Ray-

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mond turned over the last page of his prize-winning essay before returning

to his prepared speech.

Once the House had settled down again, he continued.

"Taxes on salaries of

more than thirty thousand pounds a year will be raised to eighty-five

percent, and capital-gairis tax to fifty percent."
Several Conservatives

looked glum. The Chancellor went on to announce an expansion program in the

regions to stimulate employment. He detailed his plan by region, to cheers

from different sections of the House.

fie ended his speech by saying, "Our purpose as the first Labour Government

in ten years is not to rob the rich and give to the poor, but rather to

make those who live in comparative ease pay taxes that will alleviate the

plight of those in genuine need. Let me tell those of you who sit on the

benches opposite that this is only a fifth of what we intend to achieve in

the lifetime of this Parliament, and t)y then Britain can hope to be a more

equal and just society. We intend to create a generation in which class is

as outdated as debtors' prison, a generation in which talent, hard work and

honesty are their own reward, a democratic society that is the envy of the

East as weli as the West. This budget., Mr. Speaker, is nothing more than

the architect's plan for that dream. I look for-ward to being given enough

time to build the reality."

When Rayniond resumed his seat after two hours and twenty minute&--the

length of time it takes to run a world-class marathon-he was greeted by

cheers and the waving of agenda papers from the benches behind him.

The Leader of the Opposition was faced with the almost impossible task of

an immediate response, and she couldn't hope to do ntore

than pick up one or two weaknesses in the Chancellor's philosophy. The House did not hang on her every word.

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"PART SIX

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Party

Leaders

1988-iqqo

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MARGARET THATCHER was the first to realize changes would have to he made

in the Shadow Cabinet after the success of Raymond Gould's first budget.

She moved Simon to tackle Home Affairs and Charles to counter the

formidable problems now raised by Raymond Gould at the Treasury.

Charles, as Shadow Chancellor, quickly gathered around him an impressive

young team of economists, bankers and accountants whom he recruited

mainly from the new intake on the back benches. Raymond soon discovered

that his task of pushing legislation through became that much harder.

Raymond's success continued, however, even if it was at a slower pace

than that for which he had hoped. Labour won the first two by-elections

occasioned by member deaths. The by-election results only started a fresh

round of rumors that Denis Thatcher was pressing his wife to retire.

The former Prime Minister sent a letter to the chairman of the 1922

Committee, letting him know that she would not seek reelection as Party

Leader. She explained that she would be over sixty-five

at the next

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election and had already led the party for fourteen years, the longest

period for any Conservative since Churchill, and that she now felt she was

ready to pass the Leadership on to new blood.

The moment everyone in the Party had said the usual phrases about the

retiring Leader being the greatest since Churchill, they proceeded to

look for the new Churchill. The political journalists predicted that only

two candidates had a real chance--Charles Hampton and Simon Kerslake.

Charles went about his campaign in the thorough manner in which he

approached everything, appointing lieutenants to covexeach intake of

new members since 1964. Simon had selected Bill Travers to organize his,

backup team. Travers, like any farmer, rose early each morning to gather

in his harvest.

Both Simon and Charles were nominated within the first twenty-four hours

of the necessary seven days, and by the weekend none of the rumored third

candidates had appeared in the lists, which convinced the press it would

be a two-horse race.

Profiles of both men appeared in all the Sunday papers along with

pictures of their wives. It was unfortunate for Charles that the only

photograph the press could find of Amanda and himself together had been

taken in 1981, when miniskirts were briefly the fashion, making them look

even more like father and daughter.

The profiles covered Simon's rise from a middle-class

Tory background to

winning a marginal seat in Coventry before being offered a junior post

at the Home Office. Then came his short period away from the Commons

before returning to the House to hold the post of Minister of State for

Northern Ireland, and subsequently Secretary ol'State for Defense, and

finally Foreign Affairs. The high points of Simon's career that were most

emphasized were the Irish Charter, which had subsequently become law, his miraculous escape and the 386

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tragedy ofhis son's death from an IRA bomb, and his firm stand over HMS

Broadsword

Charles was painted as the more traditional Tory. The younger twin of the

Earl of Bridgewater, he had entered the House after Eton and Oxford and

three years in the ghts of his career, in the Grenadier Guards Fhe highlig

press's opinion, had been his training in the Whip's office and his work as

a Treasury Minister, followed by a steady traditional role at the Foreign

Office, his firm stand on Broadsword, and now his competent, hardworking

foil to Raymond Gould's budget thrusts.

The Sunday Time,~ had gone one better than its rivals. Its political

editor, Peter Ridell, spent the whole week trying to contact the 257 Tory

members. He succeeded in reaching 228 of them and was able to report to his

readers that 101 had said they would vote for Simon Kerslake, 98 for

Charles Hampton, while 29 had refused to give any opinion. The article's

headline read "Slight Lead for Kerslake" and went on to point out that al-

though the two men were polite about each other in public, no one pretended

that they were friends.

"King Kerslake" ran the banner headline in the Monday editions of the Sun,

and its political editor predicted Simon would win by 130 to 127. Simon

suspected that they had done little more than divide the Sunday Times's

"don't-knows" down the middle. With eight days to go he was being quoted at

2-1 on with Charles 11-8 against by the veteran ex-Labour MP Lord Mikardo,

who had run a book on the last fourteen leadership contests irrespective of

party. When Elizabeth told him the odds, Simon remained skeptical, as he

knew from bitter experience that it never paid to underestimate the Right

Honorable Member for Sussex Downs. Elizabeth agreed and then pointed to a

small paragraph in the paper, which he had overlooked. Ronnie's new company

was going public, and the shares looked certain to be well oversubscribed.

"That's one pre-

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diction that's turned out to be accurate, " said Simon, smiling.

With twelve hours to go to the close of nominations, a new candidate

appeared in the lists, which came as a shock to everyone because until

that moment the general public had been entirely unaware of Alec Pirnkin.

Some of his colleagues even expressed surprise that he had beer, able to

find a proposer and a seconder. As it had been assumed that Pimkin's

supporters were all men who would have backed Charles,

it was considered

a blow to his cause, although most political pundits doubted if Pimkin

could scrape together more than seven or eight out of the two hundred and

fifty-seven votes to he cast,

Charles pleaded with Pimkin to withdraw, but he stubbornly refused,

admitting to Fiona that he was thoroughly enjoying his brief moment of

glory. He held a press conference in the Commons, gave endless interviews

to television, radio and the national press, and found he was receiving

considerable political attention for the first time in his life since the

Common Market debate. He even enjoyed the cartoon that appeared in the

Daily Telegraph of the three candidates on the starting line, which had

Charles portrayed as a string bean, Simon as a jumping bean, and Alec as

a has-been waddling in a long way behind the other two. But Alexander

Dalghsh remained puzzled as to what had made Pimkin place his name in the

lists in the first place.

"My majority in Littlehampton has plummeted from over twelve thousand to

three thousand two hundred since I was first elected, and frankly the

Social Democrats have been getting a little too close for comfort."

"But how many votes can you hope to pick up?" asked Fiona.

"Many more than those drunken scribblers realize. I have nine votes

already pledged, not including my 388 FIRST AMONG EQUALS

own, and I could well end up with as many as fifteen." "Why so inany9" asked

Fiona, immediately realizing how tactless the question must have sounded.

"Dear, simple creaitire," Pimkin replied. "There are some members of oui

Party who do not care to be led either by a middle-class pushy minor public

schoolboy or an aristocratic, arrogant snob. By voting for me they can

lodge their protest very clearly."

"But isn't that irresponsible of you?" asked Fiona, annoyed by the "simple" quip.

"Irresponsible it may be, but you can't begin to imagine the invitations I

have been receiving during the last few days. They should continue for at

least a year after the election is over, "

No one had thought Tom Carson would play a major role in the Leadership

of the Tory Party. But when he dropped hi,. bombshell, the elements of bad

luck and timing came together. On the Thursday before the Leadership

election the House was packed for questions to the Chancellor. Raymond and

Charles were having their usual verbal battles across the dispatch box.

Charles was coming out slightly on top and, as the Treasury wasn't his

portfolio, all Simon could do was sit with his legs up on the table and

listen while Charles scored points.

Tom Carson seemed to be extremely anxious to get in a supplementary on

almost any financial question that was down on the order paper. Between

two-thirty and five past three he had leaped up from his place no less than

a dozen times. The digital clock above the Speaker's chair had reached 3:12

when, out of exasperation, the Speaker called him on a seemingly innocuous

question on windfall profits.

With Prime Minister's questions just about to begin, Carson faced a packed

House and a full press gallery. He paused for a moment before phrasing his question. 389
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"What would be my Right Honorable friend's attitude to a man who invests

one pound in a company and, five years later, receives a check for three

hundred thousand pounds, despite not being on the board or appearing to

be involved in any way with that company?"

Raymond was puzzled; he had no idea what Carson was talking about. He did

not notice that Simon Kerslake had turned white.

Raymond rose to the dispatch box. "I would remind my Honorable friend

that I put capital-gains tax up to fifty percent, which might dampen his

ardor a little," he said. It was about the only attempt at humor Raymond

had made at the dispatch box that year, which may have been the reason

so few members laughed, As Carson rose a second time, Simon slipped a

note across to Raymond, -,xhich he hurriedly skimmed.

"But (toes the Chancellor consider that such a person would be fit to be

Prime Minister, or even Leader of the Opposition?"

Members started talking among themselves, trying to work out at whom the

question was directed, while the Speaker stirred restlessly in his seat,

anxious to bring a halt to such disorderly

supplementaries. Raymond re-

turned to the dispatch box and told Carson that the question was not

worthy of an answer. There the matter might have rested, had Charles not

risen to the dispatch box.

"Mr. Speaker, is the Chancellor aware that this personal attack is aimed

at my Right Honorable friend, the member for Pucklebridge, and is a

disgraceful slur on his character and reputation. The Honorable Member

for Liverpool Dockside should withdraw his allegation immediately."

The Conservatives cheered their colleague's magnanimity, while Simon

remained silent, knowing that Charles had successfully put the story on

the front page of every national paper. Tom Carson, arms folded, sat

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back looking, satisfied with himself. The Speaker quickly moved on to Prime

Minister's Questions.

Charles sat back, pleased with the effect he had caused. He didn't look at

Simon, who was visibly trembling.

Simon read the papers over breakfast on Friday morning. He had riot

overestimated the effect of Charles's bogus supplementary question. The

details of his transaction with Ronnie Nethercote were chronicled in the

fullest extent, and it did not read well that he had received three hundred

thousand pounds from a "property speculator" for a one-pound, investment.

Some of the papers felt "bound to ask" what Nethercote hoped to gain out of

the transaction. No one seemed to realize that Simon had been on the

previous company's board for five years, had invested sixty thousand pounds

of his own money in that company, and had only recently finished paying off

the overdraft, ending up with a small loss.

By Sunday Simon had made a full press statement to set the record straight,

and most of the papers had given him a fair hearing. However, the editor of

the Sunda~, Express didn't help matters with a comment in his widely read

"PM" column on the center page,

I would not suggest for one moment that Simon Kerslake has done anything

that might be described as dishonest, but with the spotlight turned so

fiercely on him, there may be some members of Parliament whojeel thej,

cannot risk going into a General Election withan accident-prone leader. Mr.

Hampton, on the other hand, has made hisposition abundantly clear. He did

not seek to return to hisfamily bank in Opposition while he wa v still

hoping to hold public of ,fice.

The Monday papers were reassessing the outcome of the ballot to take place the next day and were predicting

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that Hampton now had the edge. Some journalists went so far as to suggest

that Alec Pimkin might profit from the incident as members waited to see if

there would be a second chance to give their final verdict.

Simon had received several letters of sympathy during the week, including

one from Raymond Gouid. Raymond assured Simon that he had not been prepared

for the Carson supplementary and apologized for any embarrassment his first

answer might have caused.

"It never crossed my mind that he had," said Simon, as he passed Raymond's

letter over to Elizabeth.

"The Times was right," she said a few moments later. "He is a very fair

man."

A moment later Simon passed his wife another letter.

15 May 1989 Hampton's Bank 202 Cheapside London ECI

Dear Mr. Kerslake,

I write to correct one statement to which the press has continually referred. Charles Hampton, theformer chairman qj' this bank, did seek to return to Hampton's after the Conservatives went into Opposition. He hoped to continue as chairman on a salary of L40,000 a year.

The board of Hampton's did not fall In with his wishes.

Yours sincerely, CLIVE REYNOLDS

"Will you use it?" asked Elizabeth, when she had finished reading the letter through.

"No. It will only draw more attention to the issue." Elizabeth looked at her husband as he continued to read the letters and

remembered the file that she still possessed on Amanda Wallace. She would never reveal

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its contents to Simon; but perhaps the time had come to make Charles

Hampton sweat a little.

On Monday evening Simon sat on the front bench hstening to the Financial

Secretary moving those clauses of the short Finance Bill which were being

taken in Committee on the floor of the House. Charles never let any one

of Raymond Gould's team get away with a phrase, or even a comma, if he

could see a weakness in his case, and the Opposition were enjoying every

moment. Simon sat and watched the votes slipping away, knowing he could

do nothing to stop the process.

Of the three candidates, only Pimkin slept well the night before the

election.

Voting began promptly at nine o'clock the next day in the Grand Committee

room of the House of Commons, the party whips acting as tellers. It

became apparent that Mrs. Thatcher had decided to remain neutral, and by

three-ten all but one of those entitled to vote had done so. The Chief

Whip stood guard over the large black tin box until Big Ben struck four.

At four o'clock the box was removed to the Chief Whip's office, and the

little slips were tipped out and checked twice in less than fifteen

minutes. As the Chief Whip left his office he was followed, Pied

Piperlike, by lobby correspondents hoping to learn the result, but he had

no intention of divulging anything before he reached the 1922 Committee,

who were keenly awaiting him.

Comm-ittee room 14 was filled to overflowing with some 250 of the 257

Conservative members of Parliament present. The chairman of the 1922

Committee rose, faced the Conunittee, unfolded the piece of paper the

Chief Whip had handed him and pushed up his glasses. He hesitated as he

took in the figures.

"The result of the ballot carried out to select the leader of the

Parliamentary Party is as follows:

CHARLES HAMPTON 121 SIMON KERSLAKE 119 ALEC PIMKIN 16

There was a gasp, followed by prolonged chatter which lasted until members

noticed that the chairman remained standing as he waited for some semblance

of order to return among his colleagues.

"There being no outright winner," he continued, "a second ballot will take

place next Tuesday without Mr. Pimkin."

The national press surrounded Pimkin as he left the Commons that afternoon,

wanting to know whom he would advise his supporters to vote for in the

second ballot. Pivikin, obviously relishing every moment, declared a little

pompously that he intended to interview both candidates in the near future

and ask them one or two apposite questions. He was at once dubbed "King-

maker" by the press, and the phones at his home and office never stopped

finging. Whatever their private thoughts, both Simon and Charles agreed to

see Pimkin before he told his supporters how he intended to cast his vote.

Elizabeth checked the faded file that she had not looked at for so many

years. She sat alone at her desk willing herself to go through with it. She

sipped the brandy by her side that she had removed from the medicine

cabinet earlier that day. All her years of training and a total belief in

the Hippocratic oath went against what she felt she must now do. While

Simon slept soundly she had lain awake considering the consequences. She

had made her final decision. Simon's career canie first. She picked up the

phone, dialed the number and waited. Elizabeth nearly replaced the phone

when she heard his voice.

"9712. Charles Hampton speaking."

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She felt a shudder run through her body.

"It's Elizabeth Kerslake," she said, trying to sound confident. There was

a long silence in which neither of them spoke.

Once Elizabeth had taken another sip of brandy, she added, "Don't hang

up, Mr. Hampton, because I feel confident you'll be interested in what

I have to say."

Charles still didn't speak.

"Having watched you from a distance over the years, I am sure that your

reaction to Carson's question in the Common-last week was not

spontaneous."

Charles cleared his throat but still didn't speak.

"And if anything else happens this week that could cause my husband to

lose the election, be assured I shall not sit by and watch."

Charles still didn't speak.

"I have in front of me a file marked Miss Amanda Wallace, and if you wish

all its contents to remain confidential, I would advise you to avoid any

repetition of your antics, because it's packed with names Private Eye

would wallow in for months."

Charles still didn't speak.

Elizabeth's confidence was growing. "You needn't bother to inform me that

such an action would get me struck off the medical register. That would

be a small penalty for being allowed to watch you suffer the way my

husband has this past week." She paused. "Good day, Mr.

Hampton."

Elizabeth put the phone down and swallowed the remainder of the brandy

by her side. She prayed that she had sounded convincing, because she knew

she could never carry out such a threat.

Charles took Pimkin to dinner at White's-where Alec had always wanted to

be a member-and was escorted to a private room on the first floor.

Charles didn't wait long to ask, "Why are you going

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through with this charade? Don't you reaLize I would have won .0i that

first round if you hadn't stood?" Pirakin bridled. "I haven't had so

much fun in years." "But who the hell got you your seat in the first

place?"

0

"I well remember," said Pimkin. "And I remember the price you exacted for

it. But now it's my turn to call the tune, and this time I require

something quite different."

"What are you hoping for? Chancellor of the Exchequer in my first

administration, no doubt?" said Charles, barely able to keep the sarcasm

from his voice.

"No, no," said Pimkin, "I know my worth, for I am not a complete fool."

"So what do you want? Membership at White's? Perhaps I could fix tha!."

"Nothing so mundane. In return for putting you into Downing Street I

expect to be translated to the House of Lords."

Charles hesitated. He could always give Pimkin his word; and who other

than Pimkin would notice if he didn't carty it through?

"If you and your fifteen men vote for me next 'ruesday I'H put you in the

Lords, " said Charles. "You have my word on it."

"Good," said Pinikin. *'But one small thing, old chum "' he added as he

slowly folded his napkin.

"Christ -what do you want now?" asked Charles, exasperated.

"Like vou, I want the agreement in writing,"
Charles hesitated again. but this time he knew he was beaten. "I agree,"

he said.

"Good, then it's a deal," said Pimkin. Looking around for a waiter, he

added, "I rather think champagne is called for "
When Pim.kiii put forth the same proposition to Simon
two days later,

Simon Kerslake took some time

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before he answered. Then he said, "That's a question I would have to

consider on its merits at the time, if and when I become Prime Minister."

"So bourgeois," said Pimkin as he left Simon's office.
"I offer him the

keyi to Number Ten and he treats me like a locksmith."

Charles left the Commons that night having spent his time going around

to a large cross section of his supporters, and he was reassured to

discover they were standing firm. Wherever he went in the long Gothic

corridors, members singly or in groups came up to pledge their support.

It was true that Kerslake's windfall of three hundred thousand pounds was

fast becoming yesterday's news, but Charles felt enough blood had been

let from that wound to insure his final victory, even though he still

cursed Pimkin for holding up the result. One anonymous note, with all the

necessary details, sent to the right Labour member, had certainly proved

most effective. Charles cursed again as he realized Elizabeth Kerslake

had successfully stopped any further covert attacks on his rival.

When he arrived home, he was appalled to find Amanda waiting for him in

the drawing room. She was the last person he was in the mood to see at

the moment.

"I thought I told you to stay away until the middle of next week?"

"I changed my mind, Charlie, " said Amanda.

"Why?" be asked suspiciously.

"I think I've earned a little reward for being such a good wife."

"What do you have in mind?" he asked as he stood by the mantelpiece.

"Fair exchange."

"For what?"

"For the world rights to my life story."

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"Your what?" said Charles in disbelief. "Who is going to be the slightest

bit interested in you?"

"It's not me they're interested in, Charlie, it's you.

News o 'the World

has offered me one hundred thousand pounds for the unexpurgated story of

life with Charles Hampton." She added dramatically, "Or what it's like to

live with the second son of an earl who will go to any lengths to become

Prime Minister."

"You can't be serious," said Charles.

"Deadly serious. I've made quite a few notes over the years. How you got

rid of Derek Spencer but failed to pull the same trick

on Clive Reynolds.

The extremes you went to, trying to keep Simon Kerslake out of the House.

flow your first wife swapped the famous Holbein picture of the first Earl

of Bridgewater. But the story that will cause the moit interest is the one

in which the real father of young Harry Hampton is revealed, because his

dad's fife story was serialized in People a couple of years ago, and that

seems to be one episode they missed out."

"You bitch, you know Harry is my son," said Charles, advancing toward her.

But Amanda stood her ground.

"And perhaps I should include a chapter on how you assault vour wife behind

the closed doors of your pe~ceful Eat6n Square mansion." Charles came to a halt. "What's the deal?"

"I keep quiet for the rest of my life and you present me with fifty

thousand pounds now and a further fifty thousand when you become Leader."

"You've gone mad."

"Not me, Charlie, I've always been sane. You see, I don't have a paranoia

to work out on dear, harmless brother Rupert. News of the World will love

that part, now that he's the fifteenth earl. I can just see the picture of

him wearing his coronet and decked out in his ermine robes."

"They wouldn't print it."

"They would when they realize he is as queer as a

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three dollar note, and therefore our only son will collect the earldom

when he is not entitled to it."

"No one would believe it, and by the time they print the story it will

be too late to hurt me, " said Charles.

"Not a bit," said Ainanda. "I am assured by my agent that the true reason

behind the resignation of the Leader of the Conservative Party would he

an even bigger scoop than that of a one-tinie contestant."

Charles sank down into the nearest armchair.

"Twenty-five thousand," he said.

"Fifty," replied his wife. "It's only fair. After all, it's a double

deal: no story to the press and you become Leader of the Conservative

Party."

"All right," whispered Charles, rising to leave the room.

"Wait a moment, Charlie. Don't forget I've dealt with you in the past."

"What else are you hoping for?" said Charles, swinging around.

"Just the autograph of the next Tory Leader," she replied, producing a check.

"Where the hell did you get hold of that?" asked Charles, pointing to the slip of paper.

"From your checkbook," said Amanda innocently.

"Don't play games with me."

"From the top drawer of your desk."

Charles snatched it from her and nearly changed his mind. Then he thought

of his brother in the House of Lords, his only son not inheriting the

title, and he himself having to give up the Leadership. He took out his

pen and scribbled his name on the check before leaving his wife in the

drawing room holding fifty thousand pounds. She was checking the date and

the signature carefully.

Simon had received a tip from a friendly journalist that Pimkin would

come out in support of his old school 399 FIRST AMONG EQUALS

chum. He took Elizabeth down to the country for a quiet weekend while the photographers pitched camp in Eaton Square.

"A brilliant move," said Elizabeth over breakfast the next morning, looking

at the picture on the front page of the Observer.

"An ot her photo of Hampton telling us what he will do when he's Prime

Minister?" said Simon not looking up from the Sunday Times.

"No," said Elizabeth and passed her paper across the table. Simon stared at

the Holbein portrait of the first Earl of Bridgewater under the headline:

"A Gift to the Nation."

"Good God," said Simon. "Are there no depths he will sink to to win this election?"

"My dear, by any standards you have delivered the coup de grace," saia

Pimkin to Fiona over lunch that Sunday.

"I thought you would appreciate it," said Fiona pouring him another glass

of his own wine.

"I certainly did, and I particularly enjoyed the director of' the National

Gallery's comments-'That Charles's gesture of presenting the priceless

painting to the National was the act of a selfless man.' "

"Of course-once the story had been leaked to the press, Charles was left

with no choice, " said Alexander Dalglish.

"I redlize that," said Pimkin, leaning back, "and I would have given a

dozen bottles of my finest claret to have seen Charles's face the moment he

realized the first Earl of Bridgewater had escaped his clutches forever. If

he had denied giving the earl to the nation, the publicity that would have

followed would have certainly insured defeat in the election on Tuesday."

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"Win or lose next week," said Alexander, "he daren't then suggest it was

done without his approval."

"I love it, I love it, " said Pimkin. "I am told that Princess Diana will

be unveiling the portrait on behalf of the National at the official

ceremony, and rest assured I shall be there to bear witness."

"Ah, but will Charles?" asked Fiona.

On Monday morning Charles's brother phoned from Somerset to ask why he

had not been consulted about donating the Holbein to the nation.

"It was my picture to dispose of as I pleased," Charles reminded him

andslammed down the phone.

By nine o'clock on Tuesday morning, when the voting took place for the

last time, the two contestants had spoken to nearly every member twice.

Charles joined his colleagues in the members' dining room for lunch while

Simon took Elizabeth to Lockets in Marsham Street. She showed him some

colored brochures of a holiday on the Orient Express, which would be the

most perfect way to see Venice. She hoped that they wouldn't have time

to go on the trip. Simon hardly mentioned the vote that was

simultaneously taking place in the Commons but it never was far from

either of their minds,

The voting ended at three-fifty but once again the Chief Whip did not

remove the black box until four o'clock. By four-fifteen he knew the

winner but did not reveal his riame until the 1922 Committee had assem-

bled at five o'clock. lie informed their chairman at one minute to five.

Once again, the chairman of the 1922 Committee stood on the small raised

platform in committee room 14 to declare the result.

There was no need

to ask if the people at the back could hear.

"Ladies and gentlemen," he said, his words echoing

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around the room, "the result of the second ballot for the Leadership of $% \left(1\right) =\left(1\right) +\left(1\right) +\left($

the Tory Party is as follows:

CHARLES HAMPTON 119 SIMON KFRSLAKE 137

Just over half the members present rose and cheered while Bib Travers ran

all the way to Simon's office to be the first to report the news. When

he arrived, Simon swung round and faced the open door.

"You look and sound as though you'd run a marathon."

"Like Pheidippides, I bring great news of victory."

"I hope that doesn't mean you're going to drop down dead," said Simon,

grinning.

The new Leader of the Conservative Party said nothing more for a few

moments. It was obvious that Pimkin had come out in favor of him. Later

that night one or two other members also admitted that they had changed

their minds during the second week because they hadn't liked the blatant

opportunism of Charles's presenting a priceless portrait to the nation

only a few days before the final vote.

The following morning Fiona phoned Pinikin to ask him why he had acted

as he did. "My dear Fiona," he replied, "like Sydney Carton, I suppose

I thought it would be good to go to my grave knowing I had done one

honorable thing in my life."

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ITTOOK ONLY A WEEK for Simon's little house on Beaufort Street to be

transformed. The usually quaint and sheltered neighborhood became cluttered

with ferries of cars bearijig photographers, journalists and television

crews. Some neighbors wondered how Elizabeth fixed such a gracious smile on

her face each morning as she made her way through the hopeful interviewers

who seemed permanently camped on her doorstep. Simon, they noted, handled

the problem as if it had always been part of his daily routine. He had spent

his first two weeks selecting the Shadow Cabinet he wanted to take into the

next General Election. He was able to announce the composition of his new

team to the press fourteen days after his election as Leader of the

Conservative Party. He made one sentimental appointment: that of Bill

Travers as Shadow Minister of Agriculture.

When asked at a press conference why his defeated rival would not be

serving on the team, Simon explained that he had offered Charles Hampton

the Deputy Leadership and any portfolio of his choice, but Charles had

turned the offer down, saying he preferred to return to the back benches

for the present.

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Charles had left for Scotland the same morning for a few days' rest by the

River Spey, taking his son with him. Although he spent rnuch of their short

holiday feeling depressed about the Dual outcome of the Leadership

struggle, Harry's original efforts at fishing helped him deaden some of the

pain. Harry even ended up with the biggest fish.

Amanda, on the other hand, realizing how slim her chances were of catching

any more fish, reopened negotiations over her life story with News of the

World.

When the features editor read through Amanda's notes he decided on two

things. She would require a ghostwriter, and the paper would have to halve

their original ofler.

"Why?" demanded Amanda.

"Because we daren't print the better half of your story."

"Why not?"

"No one would believe it."

"But every word is true," she insisted.

readers' ability to swallow them."

"They accepted that a man climbed the walls of Buckingham Palace and found

his way into the Queen's bedroom."

"Agreed," replied the editor, "but only after the Queen had confirmed the

story. I'm not so sure that Charles Hampton will be quite as cooperative."

Amanda remained silent long enough for her agent to close the deal.

The watered-down version of "My Life with Charles Hampton" appeared a few

months later to coincide with Charles's much-publicized divorce, but it

made no more than a faint ripple in political circles. Now that Charles had

no hope of leading his party, it was very much yesterday's news.

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Amanda came out of the divorce settlement with another fifty tltousand

pounds but lost custody of Harry, which was all Charles really cared

about. Charles prayed that her irresponsible remarks reported in the

paper concerning the boy's claim to the title had been quickly forgotten.

Then Rupert phoned from Somerset and asked to see him privately.

As Raymond entered his second year as Chancellor, the opinion polls

showed the two main parties were once again neck and neck. A surge in

Tory popularity came as no surprise after a change in Tory leadership,

but Simon's first year had shown a dynamism and energy that amazed even

his closest supporters. Raymond was daily made more conscious of the

inroads Simon was making on the Government program. It only made him work

even harder to iasure that his policies became law.

No one needed to tell Simon he had a good first year as Opposition

Leader. His party's percentage in the polls was now running neck and neck

with the Government's.

But in the House lie often found himself being frustrated. Political

correipondents reported that it was the most balanced contest in years.

For as long as Labour held the majority, Simon often won the argument

while losing the vote.

They sat facing each other in Charles's drawing room at Eaton Square.

"I am sorrv to broach such an embarrassing subject," said Rupert, "but

fell it was my duty to do so."

"Duty, poppycock," said Charles, stubbing out his cigarette. "I tell you

Harry is my son, and as such will inherit the title. He's the spitting

image of Great-grandfather and that ought to be enough proof for anyone."

"In normal circumstances I would agree with you, but

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the recent publicity in News of the World has been brought to $\ensuremath{\mathsf{my}}$ notice

and I feel . .. "

"That sensationalist rag," said Charles sarcastically, his voice rising.

"Surely you don't take their word before niine?"

"Certainly not," said Rupert, "but if Amanda is to be believed, Harry is

not your son."

"How am I meant to prove he is?" asked Charles, trying to control his

temper. "I didn't keep a diary of the dates when I slept with my wife."

"I have taken legal advice on the matter," continued Rupert, ignoring the

comment, "and am informed that a blood test is all that will prove

necessary to verify Harry's claim to the title. We both share a rare

blood group, as did our fattier and grandfather, and ifflarry is of that

group I shall never mention the subject again. If not, then the title

will eventually be inherited by our second cousin in Australia."

"And if I don't agree to put my son through this

ridiculous test?"

"Then the matter must be placed in the hands of our family solicitors,"

said Rupert sounding unusually in control, "and they inust take whatever

course they consider fit."

"That must never happen," said Charles weakly.

"It will happen," said Rupert.

When the Prime lVinister went into the hospital for a minor operation,

the press immediately started to speculate on his resignation. Ten days

later, when he walked out looking, better than ever, the rumors ceased

immediately. In the Prime Minister's absence, Raymond, as Deputy Leader,

chaired Cabinet meetings and stood in for him during questions in the

Commons. This gave the lobby correspondents a chance to proclaim, like

Caesarian soothsayers plucking at entrails, that Raymond was ' \sim rhnus

inter pares. "

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Raymond enjoyed presiding over the Cabinet and in particular the challenge

of Prime Minister's Questions on Tuesdays and Thursdays. lie enjoyed the sensation of acting as Prime Minister but realized he could

not afford to get used to it. Indeed, when the Prime Minister returned to

Downing Street, he assured Raymond that the operation had been a success

and the likelihood ofany recurrence of the trouble was, in the surgeon's

opinion, minimal. He admitted to Raymond that lie hoped o lead the Party to

a second victory at the polls, by which time he would be within a few years

of his seventieth birthday and ready to bow out quietly.

He told Raymond quite bluntly that he hoped he would be his successor.

"Daddy. Daddy, open my school report."

Charles left the morning mail unopened as he hugged Harry. He knew nothing

could ever part them now, but he dreaded Harry's finding out that he might

not be his real father

"Please open it," pleaded Harry, wriggling free. The school doctor had been

asked to take a sample of Harry's blood along with six other boys from his

year so that he would not consider the request unusual. Even the doctor

hadn't been told the full significance of the action. Harry extracted the envelope from the pile by Charles's side-the one with

the school crest in the top left-hand comer--- and held it out for his

father to open. He looked excited and seemed hardly able to contain

himself. Charles had promised lie would phone his brother as soon as the

result of the blood test was confirmed. He had wanted to phone the doctor

a handred times during the past week but had always stopped himself,

knowing it would only add to the man's curiosity.

"Come on, Dad, read the report, and you'll see it's trrie."

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Charles tore open the letter and removed the little book which would

reveal the result of all Harry's efforts during the term. lie flicked

through the pages: Latin, English, History, Geography, Art, Divinity,

Games, Headmaster. He read the last page, a small yellow sheet headed

"Term Medical Report." It began: "Harry Hampton, Age

ten, Height 49",

weight 5 stone, 4 lbs." He glanced up at Harry who looked as if he was

about to burst.

"It is true, Dad, isn't it?"

Charles read on without answering the boy's question. At the foot of the

page was a typewritten note signed by the school doctor. Charles read it

twice before he understood its fall significance, and then a third time:

"As requested, I took a sample of Harry's blood and analyzed it. The

results show that Harry shares a rare blood group. ... "Is it true, Dad?" asked Harry yet again.

"Yes, my son, it's true."

"I told you, Dad, I knew I'd be top in the class. That means I'li be head

of the next school term. Just like YOU."

"Just like me," said his father as he picked up the phone by his side and began to dial his brother's home number.

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AT THE LABOUR PARTY conference in October, Ray mond delivered a keynote speech on the state of the na tion's finances. He pressed the unions to continue supporting their Government by keeping the twin evils of inflation and unemployment at acceptable levels.

"Let us not pass on three years of achievement to be squandered by a Conservative Government," he told the cheering delegates. "Brothers, I look for-ward to present ing five more Labour budgets that will make it impossi ble for the Tories to imagine a future victory at the

polls.11

Raymond received one of the rare standing ovations to be given to any

Cabinet Minister at a Labour Party conference. The delegates had never

doubted his ability, and over the years they had grown

to respect his sincerity as well as his judgment.

Seven more days passed before Simon addressed the Tory faithful at the

Conservative Party conference. By tradition, the Leader always receives

a four- to six-minute standing ovation after he completes his speech on

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the final dAy. "He'd still get four minutes," said Pimkin to a colleag tie,

"if he read them Das Kapital. "

Simon had spent weeks preparing for the occasion since he was convinced

this would be the last conference before the election. lie was pleasantly

surprised to find Charles Harnpton coming forward with new ideas on tax

reform which he said he hoped might be considered for inclusion in the

Leader's speech to the conference.

Charles had recently been making useful contributions in the House during

finance debates, and Simon hoped that it would not be long before he would

be willing to return to the front bench. Simon did not agree with most of

his colleagues, who felt that his old rival had mellowed considerably

during his time on the back benches. He was too wary to accept that Charles

had totally lost his ambition for high office. But whatever his private

misgivings, he desperately needed someone of Charles' ability to counter

Raymond Gould at the Treasury. Simon included Charles's suggestions in the

final draft of his speech and dropped him a handwritten note of thanks. He received no reply.

On that Friday morning in Brighton, in front of two thousand delegates, and

millions more watching on television, Simon presented a complete and

detailed plan of what he hoped to achieve when the Conservatives were

returned to Government.

After the peroration, the delegates duly rose for a genuine six-minute

ovation. When the noise had died down, Pimkin was heard to remark, "I think

I made the right decision."

Sadness overcame the House in its first week back when the aging Mr.

Speaker Weatherill suffered a heart attack and retired to the Lords. The

Government's overall majority was only two at the time, and the Labour

Party Chiet'Whip feared that if they supplied the new Speaker from their

own ranks and the Conservatives

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were to retain the old Speaker's safe seat the Government majority would

cease to exist. Simon reluctantly agreed that the Speaker should come from

the Conservatives' own benches.

Charles Hampton asked to be granted a private interview with the Chief

Whip, who agreed to see him without hesitation. Like Simon, he was hoping

that Charles would now be willing to rejoin the front bench and was merely

approaching him as an intermediary. Everyone in the Party was pleased that

Charles had begun to regain his stature in the House since his chairmanship

of Standing Committees, and he seemed more popular now than he had ever

been.

Charles arrived at the Chief Whip's office the following morning and was

quickly ushered through to his private room. Charles's once Odyssean locks

had turned white, and the deeper lines in his face gave him a more gentle

appearance. The Chief Whip couldn't help noticing that a slight stoop had

replaced his ramrod bearing.

Charles*s request came as a shock. The Chief Whip had gone over many

reasons why Charles might want to see him, but Simon Kerslake's great rival

was the last man he would have considered for this post, because it would

forever deny him the chance of becoming Leader.

"But it's no secret that Simon wants you to return to the front bench and

be the next Chancellor, " said the Chief Whip. "You must know he would be

delighted to have you back on the team."

"That's c.onsiderate of him," said Charles drily. "But I would prefer the

more restful life of being an arbitrator rather thar an antagonist. I fear

our differences could never be fully reconciled. In any case, I've lost

that desire always to be on the attack. For over twenty years Simon has had

the advantage of a wife and a family to keep his feet on the ground. It's

only in the last three or four that Harry has done the same for me."

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The Chief Whip let out a long sigh, unable to hide his disappointment.

"I wffl convey your request to the Party Leader," was all he said. The

Chief Whip wondered if Simon would be as disappointed as he was, or if

in fact he might riot be relieved to see his old antagonist relegated to the sidelines.

All men are thought to have one great moment in their careers in the I

louse, and for Alec Pimkin it was to be that day.

The election of a Speaker in the Commons is a quaint affair. By ancient

tradition, no one must appear to want the honor, and it is rare for more

than one person to be proposed for the post. During Henry VI's reign

three Speakers were beheaded within a year, although in modem times it

has been the heavy burden of duties that has often led to an early grave.

This tradition of reluctance has carried on through the ages.

Alec Pinik-in rose from his seat on the back benches to move "that the

Right Honorable Charles Hampton does take the chair of this House as

Speaker." Dressed in a dark blue Suit, sporting a red carnation and his

favorite pink-spotted bow tie, Alec Pimkin rose to address the House. His

speech was serious yet witty, informed yet personal. Pimkin held the

House in his grasp for nine minutes and never once let it go. "He's done

his old friend proud," one member muttered to another across the gangway

when Pimkin sat down, and indeed the look on Charles's face left no doubt

that he felt the same way, whatever had taken place in the past.

After Charles had been seconded, the tradition of dragging the

Speaker-elect to the chair was observed. This normally humorous affair,

usually greeted with hoots of laughter and cheering, became even more of

a farce at the sight of the small, portly Pimkin and his

Labour seconder dragging the six-foot-four former Guards

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officer from the third row of the back benches all the way to the chair.

Charles began by expressing his grateful thanks for the high honor the

House had bestowed on him. He then surveyed the Commons from his new

vantage point. When he rose and stood his full height, every member knew

thev had selected the right man for the job. The sharpnes~ of his tongue

might have gone, but it had been replaced with an equally firm delivery

that left none of his colleagues, however unruly, in any doubt that Mr.

Speaker Hampton intended to keep "order" for many years to come.

Raymond was distressed when the Conservatives increased their majority

in the Speaker's old seat and captured a marginal constituency on the

same day. He didn't need the press to point out that were Conservatives

and the Social Democratic Party to join forces, Government and Opposition

would be equal in number, insuring a premature General Election. Raymond

was determined that the Government hold on for at least another four

weeks, so that he could deliver his third April budget and give the Party

a strong platform on which to light the election.

Simon knew that if Raymond Gould had the chance to deliver his third

budget speech in April, the Labour Party might be saved at the polls.

There was only one solution: to win a "no confidence"

motion before the

end of March. Simon picked up the phone to call the Social Democratic

Party headquarters. Their Leader was all too happy to meet that afternoon.

Raymond had accepted an invitation to address a large Labour rally in

Cardiff the weekend before the vote of "no confidence." He boarded the train at Pad-

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dington, settled into his compartment and began to check over his speech.

As the train pulled into Swindon, a railway official stepped on board and,

having discovered where the Chancellor of the Exchequer was seated, asked

if he could speak to him privately for a few minutes. Raymond listened

carefully to what the man had to say, replaced the speech in his

briefcase, got off the train, crossed the platform and returned by the

first available train to London.

On the journey back he tried to work out all the consequences of the news

he had just been told.

As soon as he arrived at Paddington, he made his way through the waiting

photographers and journalists, answering no questions. A car took him

straight to Westminster Hospital. Raymond was shown into a private room

to find the Prime Minister sitting upright in bed.

"Now don't panic," said the Prime Minister before Raymond could speak.

"I'm in fine shape considering I'm over sixty, and with all the pressure $% \left(1\right) =\left(1\right) +\left(1\right) +\left$

we've been under this last year,"

"What's wrong with you?" asked Raymond, taking a chair next to the

hospital bed.

"Recurrence of the old trouble, only this time they say it will take

major surgery. I'll be out of this place in a month, six weeks at the

most, and then I'll live as long as Harold Macmillan, they tell me. Now,

to more important matters. As Deputy Leader of the Party, I want you to

take over again, which will mean you will have to speak in my place

during the 'no confidence' debate on Wednesday. If we lose the vote, I

sha,11 resign as Party Leader."

Raymond tried to protest. From the moment he had been told the Prime

Minister was ill again, he had known the implications. The Prime Minister

held up his hand to still Raymond's words and continued, "No party can

fight an election with its Leader laid up in bed

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for six weeks, however well he might be when they release him. The voters

have the right to know who is going to lead the Party in Parliament." As

the Prime Minister spoke, Raymond remembered Kate's telegram on the day

of his election as Deputy Leader. "And of course, if we are forced into

an election before the Party conference in October, under Standing Order

Number 5 (4), the national executive and the Shadow Cabinet would meet and

automatically select you to take over as Party Leader." Raymond raised his head. "Yes, the importance of that particular standing

order had already been pointed out to me, " he said without guile.

The Prime Minister smiled. "Joyce, no doubt."

"No, her name was Kate, actually."

The Prime Minister briefly looked puzzled, and then continued. "I think

you must face the fact that you may well be running for Prime Minister

in three weeks' time. Of course, if we win the 'no confidence' vote on

Wednesday, then it's a different matter altogether, because I'll be back

and guiding the ship long before the Easter recess is over. That will

give us enough time to call the election after you've delivered your

third budget."

"I'm unable to express how much we will miss your Leadership," said

Raymond simply.

"As every member of the House will know which lobby they'll be voting in

long before the debate begins, my Leadership may turn out to be less

important than my single vote. Just be certain your speech is the finest

you ever deliver to the House. And don't forget it will be the first

occasion on which they've allowed television into the Commons, so make

sure Joyce picks out one of those smart shirts you sometimes wear."

Raymond spent the final few days before the "no confidence" vote

preparing his speech. He canceled all the engagements in his diary except

for the Speaker's 415

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dinner to celebrate the Queen's sixty-fifth birthday, at which he would

be standing in for the Prime Minister.

The Government and Opposition Whips spent Monday and Tuesday checking

that every member would be present in the House by ten

o'clock on

Wednesday night. The political journalists pointed out that if the vote

were it tie, Mr. Speaker Hampton had already made it clear that he would

abide by the ancient tradition of casting his vote for the Government of

the day.

The following day, members began arriving hours before the debate was due

to begin. The Strangers' Gallery had been booked days in advance, with

many senior ambassadors and even some privy councillors unable to be

guaranteed seats. The Press Gallery was filled and editors were sitting

at the feet of their political journalists' desks, while the House was

taken up with lighting equipment that had been checked a dozen times that

morning.

Between two-thirty and three-thirty, Mr. Speaker Hampton had been unable

to stop members from chattering during questions to Mr. Meacher, $\ensuremath{\mathsf{Meacher}}$,

Secretary of State for Education, but at three-thirty he duly shouted for

order and did not have to wait long for silence before calling, "The

Leader of the Opposition."

Simon rose from his place on the front bench to be greeted with cheers from his own side. He was momen tardy surprised by the brightness of the arc lights, which

he had been assured he would hardly notice, but soon he was into his stride. Without a note in front of him he addressed the House for fifty minutes, tearing into the Government one moment, then switching to the policies he would implement the next. He ended his peroration by describing the Labour Party as "the party of wasted opportunity," then added-jabbing his finger at Ray mond- --- ~'but you will be replaced by a party of ideas and ideals."

The applause continued for some time before Charles could bring the House

back to order.

When it came to Raymond's turn to wind up on behalf of the Government,

members wondered how he would make himself heard above the noise that

greeted him. He rose to the dispatch box and, looking grave, with head

bowed, almost whispered his first few words, "Mr.

Speaker, I know the whole

House would wish me to open my speech by saying how sad we all are that the

Prime Minister is unable to be present himself I am sure all Honorable

Members will want to join me in sending him, his wife and family our best

wishes as he prepares for his operation."

Suddenly the House was silent, and, having caught its mood, Raymond raised

his head and delivered for the eleventh time the speech he had prepared so

assiduously. When he had seen Simon deliver his apparently impromptu

speech, Raymond had torn up his notes. He spelled out the achievements of

the Government during the past two and a half years and assured the House

that he was only halfway through his time as Chancellor. When he reached

the end of his speech, he found, like the speakers before him, that he was

covered with sweat from the heat sent out by the powerful arc lights. "We,

Mr. Speaker, will see the return of a Labour Government for another full

Parliament." Raymond sat down as the clock reached 10:00.

The Speaker rose, and his first words were lost as he put the motion: "This

House has no confidence in Her Majesty's Government.

"As many as are ofthat opinion say Aye-, to the contrary, No. I think the

Ayes have it."

"No," hollered back the voices from the Government benches.

"Clear the lobbies," called the Speaker above the cheers for Raymond Gould.

Members departed to the

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Ayes or Nos lobbies to cast their votes. It was fourteen minutes before

the tellers returned to a noisy chamber to give the result of the division

to the clerk at the table, who then entered the figures on a division

paper. The four tellers lined up and advanced toward the table from the

bar of the House. They came to a halt and bowed. One of the Opposition

whips read out: "Ayes to the right three hundred twenty-three, Nos to the

left three hundred twenty-two," and passed the piece of paper to the

Speaker, who tried to repeat it above the bedlam. Few members heard him

say, "The Ayes have it, the Ayes have it."

Raymond sat on the front bench watching the delighted Tories, who were

acting as if they had already won the election. Ile reflected that if the

Prime Minister had been present to register his vote, the Government

would have saved the day.

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HER MAJESTY THE QUEEN visited her Prime Minister in the hospital twenty-four

hours after his successful operation. He advised the monarch to dissolve

Parliament in a week's time and asked that the General Election be set for

May 9. lie explained to the Queen that he intended to resign as Leader of

his Party immediately but would remain Prime Minister until the result of

the General Election was known.

When the Prime Minister thought the audience was over the Queen took him by

surprise. She sought his advice on a personal matter which she realized

could affect the outcome of the General Election. The Prime Minister felt

that once the Labour Party had confirmed Raymond Gould as their new Leader,

he should be the one to offer Her Majesty advice on such a crucial matter.

The National Executive board of the Labour Party met behind closed doors.

Three hours and twenty minutes passed before the committee issued a

one-line press release. "Mr. Raymond Gould has been invited to lead the

Party at the forthcoming General Election."

The press was met by a unified voice once the meeting

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was over. As the editor of the Sunday Express wrote in the center page of

the paper, "The Labour Party, in selecting their Leader, resembled nothing

less than the old-fashloned magic circle of the Tory Party in their de-

termination to prove unity." The only leak he had managed to gather from

the meeting was that "Raymond Gould's acceptance speech had impressed

everyone present."

But the editor went on to point out that if the Labour Party should lose

the General Election, Raymond Gould could be the

shortest-serving Leader

in its history, as tinder Standing Order 5(4) of the Constitution his

appointment must be confirmed by the delegates at the next Party

conterence in October.

It had been two hours before Raymond was able to leave the committee room

and escape the press. When he eventually got away he went straight to

Westminster Hospital to visit the Prime Minister. The operation had

visibly aged him. He was in good spirits, but he admitted that he was

glad not to be facing a grueling election campaigii.

After he had

congratulated Raymond on his new appoffltment he went on to say, "You're

dining with the Queen tonight?"

"Yes, to celebrate her sixty-fifth birthday," said Raymond.

"You must be prepared for more than that," said the Prime Minister

gravely, and he then revealed the private conversation that he had had

with the monarch the previous day.

"And will her decision depend or., the three people in that room?"

"I suspect it win.

"And where do you stand?"

"That's no longer relevant. It's more important what you consider is best

for the country."

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For the first time Raymond felt like the Leader of the Party.

Elizabeth straightened Simon's white tie and took a pace back to look at him.

"Well, at least you took like a Prime Minister," she said, smiling.

Her husband checked his watch. Still a few minutes to spare before he

needed to be at the Speaker's private apartments---not that he was

willing to risk being late for this particular birthday celebration.

Elizabeth helped him on with his overcoat and after a search realized he

had lost another pair of gloves.

"I do hope you can take care of the nation's belongings a little better

than you do your own, " she sighed.

"I'm sure I'll find it harder to lose a whole country," said Simon.

"Do remember that Raymond Gould will be trying to assist you," ,aid

Elizabeth.

"Yes, that's true. I only wish I was fighting the present Prime

Minister."

"Why?" she said,

"Because Gould was born into the wrong party," said Simon as he kissed

his wife and walked toward the front door, "and a lot of voters are

coming to the same conclusion."

The policeman at the gates of New Palace Yard saluted as Simon was driven

into the courtyard and dropped at the members' entrance. He glanced at

his watch again as he strode through the swinging doors: ten minutes to

spare. The Commons had the feel of a funeral parlor, with most of the

members already back in their constituencies preparing for the General

Election.

Simon peeked into the smoking room. A few members were scattered around,

mainly from safe seats that they felt did not need nursing. Pimkin,

surrounded by his

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usual cronies, hailed his Leader. His face lit up when he saw Simon

formally dressed. "I say, waiter, mine's a double gin and tonic." His

companions duly laughed. Simon responded by asking the barman to give Mr.

Pimkin a large gin and tonic and to charge it to his account.

Simon spent a few minutes moving from group to group, chatting to members

about how the election might go in their constituencies. Pimkin assured

Simon that the Tories would win easily. "I wish everyone was as confident

as you are," Simon told him before leaving for the Speaker's private

apartments as Pimkin ordered another gin.

Simon strolled along the library corridor, lined from floor to ceiling

with venerable old journals of the House, until he reached the Speaker's

private rooms. When he came to the grand stairway dominated by Speaker

Addington's portrait, he was met by the Speaker's train bearer clad in

white tie and black tails.

"Good evening, Mr. Kerslake," he said and led Simon down the corridor

into the artecharnber where a relaxed Charles Hampton stood ready to

receive his guests. Charles shook Simor's hand formally. Simon thought

how well ~is colleague looked compared with the way he looked ir, those

days following the Leadership battle. Both men were still ill at ease

with each other.

"Gould did himself proud today," said Charles. Simon shifted

uncomfortably from foot to foot. "Wouldn't make a bad

Prime Minister,"

Charles added. His face ,vas unreadable. Simon couldn't decide if the

statement had been made matter-of-factly or if his old rival simply still

harbored a desire to see his downfa Ll.

He wa-, about to test him when the train bearer announced, "The Right

Honorable Raymond Gould."

Charles went over to greet his guest. "Many congrat-

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ulations on your election as Leader," were his first words. "With all you've

been through this week, you must be exhausted."

"Exhilarated, to be honest," replied Raymond. Raymond moved toward Simon,

who, in turn, offered ~is congratulations. The two men shook hands, and for

a moment they looked like medieval knights who had lowered their visors

before the final joust. The unnatural silence that followed was broken by Charles.

"Well I hope it's going to be a good, clean fight," he said, as if he were

the referee. Both men laughed.

The train bearer came to the Speaker's side to inform him that Her Majesty

had left Buckingham Palace and was expected in a few ~ninutes. Charles

excused himself, while the two Leaders continued their conversation.

"Have you been told the real reason why we are bidden this eveDing?" asked

Rayrnond.

"Isn't the Queen's iixty-fifth birthday enough?" inquired Simon.

"No, that's just an excuse for us to meet without suspicion. I think it

might be helpful for you to know that Her Majesty has a highly iensitive

proposition to put to us both."

Simon listened as Raymond revealed the substance of his discussion with the

Prime Minister.

"It was considerate of you to brief me," was all Simon said after he had

taken in the effect such a decision might have on the General Election.

"I feel sure it's no more than you would have done in my position," said Raymond.

Charles waited in the entrance of the courtyard of the Speaker's house to

wclcome the Queen. It was only a few minutes before he spotted two

motorcycle escorts entering the gates of New Palace Yard, followed by the

familiar maroon Rolls-Royce which displayed no li-

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cense plate. The tiny white fight in the center of its roof blinked in the

evening dusk. As soon as the car had come to a halt, a footman leaped down

and opened the door.

The Queen stepped out, to be greeted by the commoner whom history had

judged to be the monarch's man. She was dressed in a simple aqua cocktail

dress. The only jewelry she wore was a string of pearls and a small diamond

brooch. Charles bowed before shaking hands and taking his quest up the

carpeted staircase to his private apartments. Her two Party Leaders stood

waiting to greet her. She shook hands first with her new Labour Leader, the

Right Honorable Raymond Gould, congratulated him on his new appointment

that afternoon and inquired how the Prime Minister was faring. When she had

listened intently to Raymond's reply, she shook hands

with her Leader of

the Opposition, the Right Honorable Simon Kerslake, and asked how his wife

was coping at Pucklebridge General Hospital. Simon was always amazed by how

much the Queen could recall from tier past conversations, most of which

never lasted for more than a few moments.

She took the gin and tonic proffered her on a silver tray and began to look

around the magnificent room. "My husband and I are great admirers of the

Gothic revival in architecture, though, being infrequent visitors to

Westminster, alas, we are usually forced to view the better examples from

inside railway stations or outside cathedrals."

The three men smiled, and after a few minutes of light conversation Charles

suggested they adjourn to the state dining roomn, where four places were

set out at a table covered with silver that glittered in the candlelight.

They all waited until the Queen was seated at the head of the table.

Charles had placed Raymond on the Queen's right

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and Simon on her left, while he took the seat directly opposite her.

When the champagne was served, Charles and his colleagues rose and

toasted the Queen's health. She reminded them that her birthday was not

for another two weeks and remarked that she had twenty-four official

birthday engagements during the month, which didn't include the private

family celebrations. "I would happily weaken, but the Queen Mother

attended more functions for her ninetieth birthday last year than I have

planned for my sixty-fifth. I can't imagine where she gets the energy."

"Perhaps she would like to take my place in the election campaign," said

Raymond.

"Don't suggest it," the Queen replied. "She would leap at the offer

without a second thought."

The chef had prepared a simple dinner of smoked salmon followed by lamb

in red wine and aspic. His only flamboyant gesture was a birthday cake

in the shape of a crown resting on a portcullis of sponge. No candies

were evident.

After the meal had been cleared away and the cognac served, the servants

left them alone. The three men remained in a warm spirit until the Queen

stopped proceedings abruptly with a question that surprised only Charles.

She waited for an answer.

No one spoke.

"Perhaps I should ask you first," said the Queen, turning to Raymond, "as

you are standing in for the Prime Minister."

Raymond didn't hesitate. "I am in favor, ma'am," he said quietly, "and

I have no doubt it will meet the approval of the nation."

"Thank you," said the Queen. She next turned to Simon.

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"I would also support such a decision, Your Majesty," he replied. "At heart

I am a traditionalist, but I confess that on this subject I would support

what I think is described as the modern approach."

"Thank you," she repeated, her eyes finally resting on Charles Hampton.

"Against, ma'am," he said without hesitation, "but then I have never been

a modern man."

"That is no bad thing in Mr. Speaker," she said, and paused before adding,

"but as I seem to have a consensus from $\ensuremath{\mathsf{my}}$ Party Leaders, I intend to go

through with it. Some years ago I asked a former Lord Chancellor to draw

tip the necessary papers. He assured me then that if none of my

parliamentary Leaders was against the principle, the legislation could be

carried through while Parliament was still in session."
"That is correct, ma'am," said Charles. "It would require two or three days

at most if all the preparations have already been completed. It's only a

matter of proclamation to both Houses of Parliament; your decision requires no vote."

"Excellera, Mr. Speaker. Then the matter is settled."

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PART SEVEN

Prime

Minister

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HER MAJESTY'S PROCLAMATION was passed through the Lords and the Commons.

When the initial shock had been absorbed by the nation, the election

carapaign once again took over the front pages.

The first polls gave the Tories a two-point lead. The press attributed this

to the public's relative unfamiliarity with the new Labour Leader, but by

the end of the first week the Tories had slipped a point, while the press

had decided that Raymond Gould had begun his stewardship well.

"A week is a long time in politics," he quoted. "And there are still two to go."

The pundits put forward the theory that Raymond had increased his

popularity during the first week because of the extra coverage he had

received as the new Leader of the Labour Party. He warned the press de-

partment at Labour Party headquarters that it might well be the shortest

honeymoon on record, and they certaindy couldn't expect him to be treated

like a bridegroom for the entire three weeks. The first signs of a broken

marriage came when the Department of Ern-

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ployment announced that inflation had taken an upturn for the first time

in nine months.

"And who has been Chancellor for the last three years?" demanded Simon

in that night's speech in Manchester.

Raymond tried to dismiss the figures as a one-time monthly hiccough, but

the next day Simon was insistent that there was more bad news just around

the comer. When the Department of Trade announced the worst deficit in

the balance of payments for fourteen months, Simon took on the mantle of

a prophet and the Tories edged back into a healthy lead. "Honeymoon, broken marriage and divorce, all in a period oi fourteen

days," said Raymond wryly. "What can happen in the last seven?"

"Reconciliation, perhaps?" suggested Joyce.

For some time the Social Democratic Party had considered Alec Pirnkin's

seat in Littlehampton vulnerable. They had selected an able young

candidate who had nursed the constituency assiduously over the past three

years and couldn't wait to take on Pimkin this time, Alec Pinikin eventually made an appearance in Littlehampton ---only after

the local chairman had tracked him down to his London flat to say they

were becoming desperate. The SDP yellow lines were almost as abundant on

the canvas returns as the Conservative blue ones, he warned.

"Don't you realize that I have had grave responsibilities in the

Commons?" Pimkin declared. "No one could have anticipated that members

would have been called back for a special declaration."
"Everyone knows about that," said the chairman. "But the bill commanded

by the Queen went through all its three readings last week without a

division."

Pimkin inwardly cursed the day they had allowed

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television into the House. "Don't fuss," he soothed.
"'Come the hour,

cometh the man,' and surely the voters will remember that I have had a

long and distinguished parliamentary career. Damn it, old thing, have you

forgotten that I was a candidate for the Leadership of the Tory party?"

No-and how many votes did you receive on that occasion? the chairman

wanted to say, but instead he took a deep breath and repeated his urgent

request that the member visit the constituency as soon

as possible.

Pimkin arrived seven days before the election and, as in past campaigns,

settled himself in the private bar of the Swan Arms--the only decent pub

in the town, he assured those people who took the trouble to come over

and seek his opinion.

"But the SDP candidate has visited every pub in the division," wailed the chairman.

"More fool he. We can say that he's looking for any excuse for a pub

crawl, " said PimIcin, roaring with laughter.

Any temporary misgivings Pimkin might have had were allayed when be noted

in the evening paper that the national polls showed that Labour and

Conservative were neck and neck at 42 percent, while the SDP had only 12 percent.

Raymond spent the last week traveling from Liverpool to Glasgow and then

back to Manchester before he returned to Leeds on the eve of the

election. He was met at the station by the Mayor and driven to the Town

Hall to deliver his last appeal to the electorate before an audience of

two thousand.

Introducing him, the Mayor said, "Ray has come home." The zoorri lens of the TV cameras showed clearly the fatigue of a man who

had only caught a few hours' sleep

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during the past month. But it also captured the energy and drive that had

kept him going to deliver this, his final speech.

When he came to the end, he waved to his supporters who cheered themselves

hoarse. Suddenly he felt his legs beginning to give way. Joyce and Fred

Padgett took the exhausted candidate home. He fell asleep in the car on the

way back, so the two of them helped him upstairs, undressed him and let him

sleep on until six the next morning.

Simon returned to Pucklebridge on the eve of the election to deliver his

final speech in the local village hall. Four hundred and eighteen voters

sat inside to hear him; four thousand others stood outside in the coot

night air listening to his words relayed on a loudspeaker; and fourteen

million more viewed it on "News at Ten." Simon's powerful speech ended with

a rallying call to the electorate: "Be sure you go to the polls tomorrow.

Every vote will be vital."

He did not realize how accurate that prophecy would turn out to be.

On Election Day both Leaders were up by six. After interviews on the two

breakfast television channels, both stood for the obligatory photo of the

candidate arriving at a polling hall with his wife to cast his vote. Simon

enjoyed being back in Pucklebridge, where for a change he had the chance to

shake the hands of his own constituents. Neither Leader ever sat down that

day other than in a car as they moved from place to place. At 10 P.m. when

the polls closed, they collapsed, exhausted, and allowed the computers to

take over.

Raymond and Joyce stayed in Leeds to follow the results on television while

Simon and Elizabeth returned to London to witness the outcome at the

Conservative central office.

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The first result came from Guilford at eleven twentyone, and showed a 2

percent swing to the Conservatives.

"Not enough," said Simon in the Party chairman's study at central office.

"It may not be enough," said Raymond when the next two seats delivered

their verdict, and the swing switched back to Labour. It was going to be a long night.

When the first hundred seats had been declared, the analysts were certain

of only one thing: that they were uncertain of the final outcome.

Opinions, expert and amateur, were still fluid at one o'clock that

morning, by which time two hundred results were in, and remained so at

two o'clock when over three hundred constituencies had been reported.

Raymond went to bed with a lead of 236-191 over Simon, knowing it might

not be enough to offset the country shires the next day. Neither Raymond

nor Simon slept. The next morning pundits were back on radio and

television by six o'clock, all agreeing with the Daily Mail's headline,

"Stalemate." Raymond and Joyce returned to London on the early afternoon

train after they learned Raymond had retained Leeds North with a record

majority. Simon traveled back down to Pucklebridge where he, too,

acknowledged a record majority.

By three forty-seven, when Raymond had reached Number I Downing Street,

the Labour lead had fallen to 287-276. At four, the Social Democrats

notched up a victory in Brighton East by a mere 72 votes. It was more

than the loss of the seat that saddened Simon. "The House won't be quite

the same without Alec Pimkin, " he told Elizabeth.

At four twenty-three that Friday afternoon, both the major parties had

three hundred and three seats, with only twenty seats still to be heard

from. Simon won two and smiled. Raymond won the next two and stopped

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frowning. With six results still to come in, even the computer had stopped $\,$

predicting the results.

At five the BBC's veteran commentator announced the final vote of the 1991 election:

CONSERVATIVE 313
LABOUR 313
SDP 18
IRISH 19
SPEAKER I

He pointed out that there had never before been a tie in British

political history. He went on to say, "There simply is no precedent to

fall back on as we await word from Buckingham Palace." He closed with the observation, "This only makes Her Majesty's recent

decision even more fateful than we could have anticipated."

In the audience room of Buckingham Palace, the Lord Chancellor was

advising the monarch on the legal position that the election results had

created. He pointed out that although in the past the sovereign's

ratification had merely served as a symbol to confirm the people's

wishes, on this occasion the choice itself had to come direct from the

palace.

There was, however, one man whose advice he suggested might prove

invaluable. Whatever his past party loyalty or personal prejudices, the

Speaker of the House could always be relied upon to offer an unbiased

judgment as to which candidate would be most able to command the support

of the House.

The monarch nodded thoughtfully and later that evening called for Charles

Hampton. Mr. Speaker spent forty minutes alone with the sovereign. Just

as the Lord Chancellor had predicted, Hampton gave a fair and accurate

assessment of the strengths and weaknesses of the 434 FIRs'r AMONG EQUALS

two leaders. However, Mr. Speaker left the monarch in no doubt as to which

of the two men he believed would make the most able Prime Minister. He

added that the man in question enjoyed his utmost personal respect.

After Charles Hampton had left, the sovereign requested that the private

secretary contact both Simon Kerslake and Raymond Gould and explain that

his decision would be made by the following morning.

When Raymond learned that Charles Hampton had been consulted, he couldn't

help worrying that despite the Speaker's traditionally neutral role,

Hampton's Tory background would cloud his final judgment.

When Simon watched Charles being driven from the Palace on "News at 'ren"

that night, he switched off the television and, turning to Elizabeth,

said, "And I really believed that man had harmed me for the last time."

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KfNG CHARLES III MADE the final decision. He requested his private

secretary to call upon the Right Honorable Raymond Gould and invite him

to attend His Majesty at the Palace.

As Big Ben struck ten o'clock on that Saturday moming, Raymond stepped

out of the Labour Party headquarters on the comer of Smith Square and

into the clear monfing sunlight to be greeted by crowds of wellwishers,

television cameras and journalists. Raymond only smiled and waved,

knowing it was not yet the occasion to make a statement. He slipped

quickly through the police cordon and into the back seat of the black

Daimler. Motorcycle escorts guided the chauffeur-driven car through the

dense crowds slowly past Conservative Party

headquarters. Raymond

wondered what was going through Simon Kerslake's mind at that moment.

The chauffeur drove on to MWbank past the House of Commons, round

Parliament Square, and left into Birdcage Walk before reaching the Mall.

Scotland Yard had been briefed that the Labour Party

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Leader had been called to see King Charles, and the car never stopped once

on its journey to the Palace.

The chauffeur then swung into the Mall, and Buckingham Palace loomed up in

front of Raymond's eyes. At every junction a policeman held the traffic and

then saluted. Suddenly it was all worthwhile: Raymond went back over the

years and then considered the future. His first thoughts were of Joyce, and

how he wished she could be with him now. He frowned as he recalled the low

points of his career. The near-disastrous brush with blackmail. His

resignation and the subsequent years of political exile. He smiled as his

thoughts turned to the high points: his first ministerial appointment;

being invited to join the Cabiaet; presenting his first budget, the

political exhilaration of his climb to the Leadership of the Party. And

Kate. He could anticipate the telegram she would send by the end of the

day. Finally, he recalled the little room above the butcher shop, where he

was first guided by his grandmother onto the path that would lead him to

Ntimber 10.

The Daimler reached the end of the Mall and circled the statue ol'Queen

Victoria before arriving at the vast wrought-iron gates outside Buckingham

Palace. A sentry in the scarlet uniform of the Grenadier Guards presented

arms. The huge crowds that had been waiting around the gates from the early

hours craned their necks hoping to find out who had been chosen to lead

them. Raymond smiled and waved. In response some of them waved back and

cheered more loudly while others looked sulky and downcast.

The Daimler continued on its way past the sentry and across the Courtyard

through the archway and into the quadrangle before coming to a halt on the

gravel outside a side entrance. Raymond stepped out of the car to be met by

the King's private secretary. The silent equerry led Raymond up a

semicircular staircase, past the Alan

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Ramsey portrait of George 111. The equerry guided Raymond down a long

corridor before entering the audience room. He left Raymond alone with his

new sovereign.

Raymoad could feel his pulse quicken as he took three paces forward,

bowed and waited for the King to speak.

The forty-three-year-old monarch showed no sign of nervousness in

carrying out his first official duty, despite its unusual delicacy.

"Mr. Gould," he began, "I have taken advice from many quarters, including

Mr. Speaker, and having done so, I wanted to see you first.

"I thought it would be courteous to explain to you in detail why I shall

be inviting Mr. Simon Kerslake to be my first Pfime Minister."

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